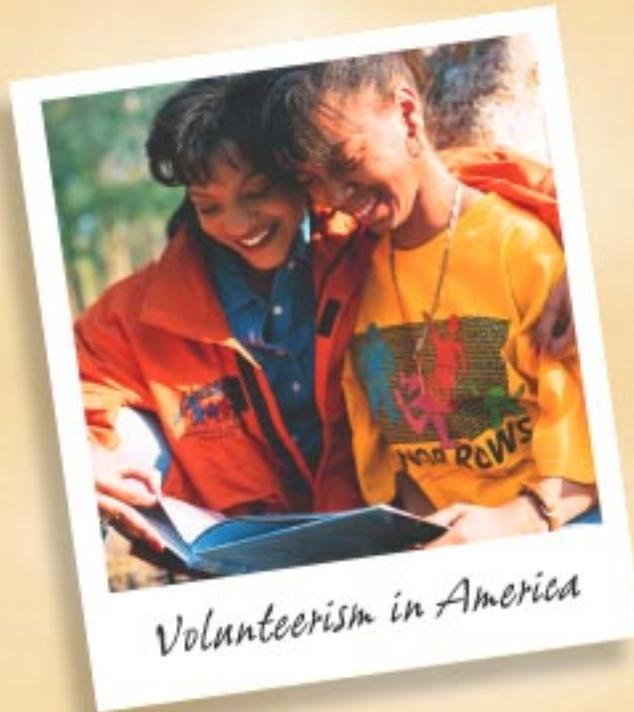


THE ROBERT WOOD JOHNSON FOUNDATION
ANNUAL REPORT 1998

*RWJF Home | Trustees | Mission | The Founder | Chairman's Statement | President's Message | 1998 Goals Update
Distribution of 1998 Funds | 1998 Grants and Contracts | Financial Statements | Secretary's Report*



"Service is not just something we do out of the goodness of our hearts or from principle; it is a deep, archetypal experience of the soul, for which we have both a need and an instinct. Satisfying this need fulfills us at the very same time that it contributes to the world."

THOMAS MOORE

Trustees

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)

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Trustees as of January 29, 1999.

Mission

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)

The Robert Wood Johnson Foundation

was established as a national philanthropy in 1972 and today is the largest US foundation

devoted to health care. Our mission is to improve the health and health care of all

Americans, and we concentrate our grantmaking in three areas:

- *to assure that all Americans have access to basic health care at reasonable cost;*
- *to improve care and support for people with chronic health conditions; and*
- *to promote health and reduce the personal, social, and economic harm caused by substance abuse — tobacco, alcohol, and illicit drugs*

[Credits](#)

The Founder

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)



Robert Wood Johnson devoted his life to public service and to building the small, but innovative, family firm of Johnson & Johnson into the world's largest health and medical care products conglomerate.

The title by which most knew him--General--grew out of his service during World War II as a brigadier general in charge of the New York Ordnance District. He resigned his commission to accept President Roosevelt's appointment as vice chairman of the War Production Board and chairman of the Smaller War Plants Corporation.

General Johnson was an ardent egalitarian, an industrialist fiercely committed to free enterprise who championed--and paid--a minimum wage even the unions of his day considered beyond expectation, and was a disciplined perfectionist who sometimes had to restrain himself from acts of reckless generosity. Over the course of his 74 years, General Johnson would also be a politician, writer, sailor, pilot, activist, and philanthropist.

His interest in hospitals led him to conclude that hospital administrators needed specialized training. So he joined with Dr. Malcolm Thomas MacEachern, then president of the American College of Surgeons, in a movement that led to the founding at Northwestern University of one of the first schools of hospital administration.

General Johnson also had an intense concern for the hospital patient whom he saw as being lost in the often bewildering world of medical care. He strongly advocated improved education for both doctors and nurses, and he admired a keen medical mind that also was linked to a caring heart.

His philosophy of corporate responsibility received its most enduring expression in his one-page management credo for Johnson & Johnson. It declares a company's first responsibility to be to its customers, followed by its workers, management, community, and stockholders--in that order.

Despite the intensity and determination he displayed in his role as a business leader, General Johnson had a warmth and compassion for those less privileged than he. He was always keenly aware of the need to help others, and during his lifetime, he helped many quietly and without fanfare.

Robert Wood Johnson's sense of personal responsibility toward society was expressed imperishably in the disposition of his own immense fortune. He left virtually all of it to the foundation that bears his name, creating one of the world's largest private philanthropies.

A Decade's Experience

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)



*Ten years ago, I began my first Chairman's Statement
by thanking the trustees and staff for their help and support*

I might begin this message the very same way, save that this is my tenth message, not my first. It also will be my last. On June 30, I will step down as chairman of the Board of Trustees. And as I did 10 years ago, I want to first thank the trustees and staff for their help and support, because I believe that together, we have achieved a great deal during that period.

My gratitude today comes from the perspective of a decade's experience with a Board that gave wise counsel and clear guidance, and trusted me to represent them on a daily basis at the Foundation. It also comes from years of working with a dedicated staff that respected the opportunity to be creative and work hard. And it comes from the close professional and personal relationship I have enjoyed with our president, Steve Schroeder. It has been particularly rewarding to see the excellence, breadth of experience, and diversity of the people we have been able to attract to the Board and staff in that time.

Over the years, I have seen the Board and staff work together to make effective grants in pursuit of our mission of improving health and health care for all Americans. The fact that we all share this mission has helped the Foundation stay focused as we sought in recent years to deal with the remarkable growth of our endowment (from \$2.6 billion in 1989 to \$7.8 billion at the end of 1998). This growth resulted from a long bull market and the solid performance of our investment portfolio. It also presented a challenge: the work needed to meet our payout requirements that had increased to where it was testing our culture, our organizational structure and operational procedures, and even the capacity of our building.

Because it was clear a couple of years ago that we would have to make some changes, we put together a small internal group, and with the help of outside facilitators and guidance from the Board, we developed a plan for reorganization. Programmatically, the Foundation has divided into two units: one working to improve the health of all Americans, and the other to improve the health care they receive. We have not erected a wall between the two units, and we expect they will at times share work on mutual issues. But we see this delineation as a better way to organize and harness our growth in pursuit of our goals.

The reorganization plan also involves our physical space. Because our building cannot fit too many more new staff, we are working with architects to remodel and add to the existing building on our campus.

To guide the Foundation as chairman, the Board has chosen Robert E. Campbell as my successor. A member of the Board since 1994, Bob regularly challenged the staff during our quarterly Board meetings to demonstrate how a specific program should be measured and how it would help achieve overall goals. I know he will continue to display the same forthright attention as chairman. But in a departure from

the past, Steve Schroeder will assume some additional responsibilities and become chief executive officer in addition to president.

I believe the changes we have initiated will position the Foundation well for the future. But it will be a future built on a strong past. For me, that past started with Leighton E. Cluff, MD, who was president of the Foundation when I became chairman in 1989. Having been with the Foundation since 1976, Lee was invaluable in helping me understand this foundation and my role as chairman of the Board.

As chairman, my first task was to find a successor to Lee, who had announced his intention to retire. This was an important search for the Foundation, and we were very fortunate to find Steve Schroeder, then a physician and professor at the University of California, San Francisco. The Board felt at that time, as I wrote in my first message, that Steve was "a clear thinker and true visionary." His tenure has proved him to be exactly so. He has become my friend as well.

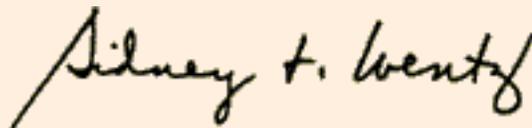
Steve and I began by working with the staff and Board to develop a new set of funding goals that would give us more focus. These were assuring access to care for all Americans; improving the care people with chronic conditions receive; controlling the costs of care; and helping the nation address the problems caused by substance abuse--tobacco, alcohol, and illicit drugs. In 1996, because we felt efforts to control the costs of health care were integral to the success of our other efforts, we folded that goal into the others. Those goals have shaped and driven our efforts since their inception.

Perhaps most significant was the addition of substance abuse as a problem to be addressed. In that area, I am most proud of our efforts against tobacco. Steve was a champion for this new challenge, and our funding has helped to build a field, brought in new allies, and worked to keep the issue in public view--all of which is needed in this ongoing struggle against a tough opponent.

Other very noteworthy efforts within that goal structure include our work to improve end-of-life care; our work on binge drinking among youth; our community-based programs, including *Fighting Back* and the *Urban Health Initiative*; programs that promote volunteerism, notably *Faith in Action* and *Reach Out* (which Steve discusses in his message this year); and *Health Tracking*, an initiative to monitor and understand changes in our nation's health care system.

Under the new goals, we increased the number of active national programs from 49 in 1989 to 71 in 1998. We did not, however, break from the past entirely. Core programs that were in existence when I arrived were continued because of their centrality to the Foundation's mission. These include the *Clinical Scholars Program*, the *Local Initiative Funding Partners Program*, and the *Minority Medical Faculty Development Program*.

The changes under way have been made deliberately, after much thought and consultation, and from a position of strength. The best lies ahead for The Robert Wood Johnson Foundation as it works to improve the health and health care of all Americans. To the Board of Trustees, the staff, and, most importantly, the grantees, I wish good luck and Godspeed.

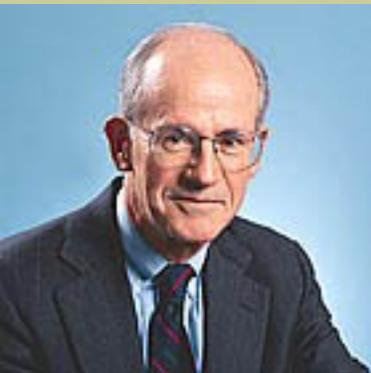


Sidney F. Wentz
Chairman, Board of Trustees

Volunteerism in America

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)



"Service is not just something we do out of the goodness of our hearts or from principle; it is a deep, archetypal experience of the soul, for which we have both a need and an instinct. Satisfying this need fulfills us at the very same time that it contributes to the world." THOMAS MOORE

I confess that before I entered the world of philanthropy almost nine years ago, I had relatively little experience with volunteering as a social intervention. Even now, the contrarian in me bristles when I hear its virtues oversold and its limitations ignored. In my medical world, service in the way Moore describes it had been a part of our daily lives, but that was separate from volunteerism. Yet over the past few years, I have become convinced of the importance of volunteering in America. There are five reasons for this conversion.

First, members of my own family have influenced me. My wife became very involved in a volunteer program at an inner-city New Jersey soup kitchen, and through her, I learned more about the lives of the clients, as well as the benefits of volunteer services. Both our sons did volunteer work while in medical school. Our older son worked in a student-sponsored indigent care clinic during his clinical academic years, and also spent a summer in a clinic for Hispanic immigrants. Our younger son spent four years as big brother to two young boys from a family ravaged with HIV infection. He saw them weekly, taking them to dinner, to movies, and to basketball games. They even attended his medical school graduation ceremony. What Thomas Moore said about service, quoted at the beginning of this message, applies to my wife and sons. The services they provided clearly enhanced their own lives and, yes, seemed to enrich their souls.

[continues]



1998 Goals Update

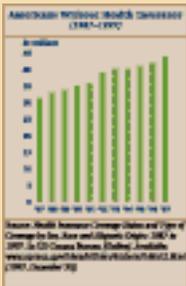
ACCESS

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)

Access

*To assure that all Americans
have access to basic health care at reasonable cost.*



In 1998, the US Census Bureau reported that 43.4 million Americans -- the highest number yet -- did not have health insurance. The access to care problems many Americans face have largely fallen from view, with the notable exception of efforts to secure coverage for children.

In 1998, we sought to capitalize on the attention being paid to children. The Foundation authorized an additional \$34 million for ***Covering Kids: A National Health Access Initiative for Low-Income, Uninsured Children***, a program designed to find and enroll eligible children in coverage plans, simplify enrollment procedures, and coordinate existing coverage programs. Originally authorized in July 1997 as a \$13 million demonstration program in 12 states, additional interest in Covering Kids was stimulated across the country in part by the \$24 billion State Children's Health Insurance Program (SCHIP) the US Congress passed in the fall of 1997. Covering Kids was expanded to permit funding in all states that meet its program criteria. We also provided \$5.4 million to The Urban Institute to monitor and evaluate the implementation of SCHIP.

In other areas, we worked to reinforce many of our existing efforts that target those most in need and also to develop targets for future work.

For decades, people living in the rural South have experienced persistent problems with access to care, including provider shortages and transportation problems. Building on the ***Southern Rural Access Program*** we funded in 1997, RWJF provided \$2.9 million to the Alpha Center for Health Planning to promote the growth and maturation of rural health networks. Such networks -- formal arrangements among providers to share resources and promote collaborative functions -- have emerged as an important strategy for strengthening the rural health infrastructure and improving access to health services for rural populations.

The growing number of uninsured Americans has long concerned many health care professionals. In 1992, the Foundation authorized the national program ***Reach Out: Physicians' Initiative to Expand Care to the Underserved***. The program was developed to help private physicians assume leadership roles in their communities to provide care to the underserved. More than 7,500 physicians have participated as Reach Out volunteers and more than 120,000 patients are currently enrolled in Reach Out sites. In 1998, we provided \$3.2 million to support the Volunteers in Health Care Technical Assistance Center as the next phase of these efforts. Its goal is to initiate or expand enough volunteer efforts to secure the services of 50,000 physicians and to help provide care to as many as 1.75 million patients across the country.

We supported two major projects in 1998 as part of our efforts to improve the public health system. Recognizing that newly appointed top state health officers frequently have little experience running large bureaucracies, the Foundation authorized \$4.5 million to support a leadership training initiative. Coordinated by the National Governors' Association's Center for Best Practices, the initiative would allow each newly appointed top state health officer to attend leadership retreats and receive individualized mentoring and training.

We also awarded \$1 million to the National Foundation for the Centers for Disease Control and Prevention, Inc., in support of a four-year pilot project to strengthen the

management skills of public health officials. This pilot effort will target Georgia, North Carolina, South Carolina, and Virginia, and is a joint venture that includes the W.K. Kellogg Foundation and the Health Resources and Services Administration.

In other areas, the Foundation awarded about \$400,000 to the Hospital for Sick Children in Washington, DC, to establish a National Resource Center on Sociocultural Barriers to Health Care. The Center builds on the work of the Opening Doors program, co-funded with the Henry J. Kaiser Family Foundation in 1992. The Center will provide information about sociocultural barriers and how to address them to schools of public health and medicine, researchers, community-based organizations, health institutions, and policymakers.

In 1999, we plan to continue our efforts to see that all children have access to health care and have health care coverage. We also will begin to focus on the coverage needs of the working poor and begin work to strengthen the safety net, including research to understand why some communities do better than others at caring for uninsured people.



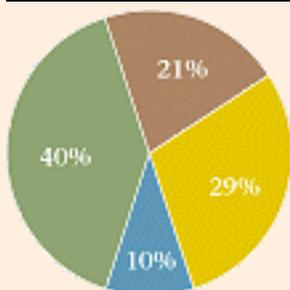
Access | *Chronic Health Conditions* | *Substance Abuse*

Distribution of 1998 Funds

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

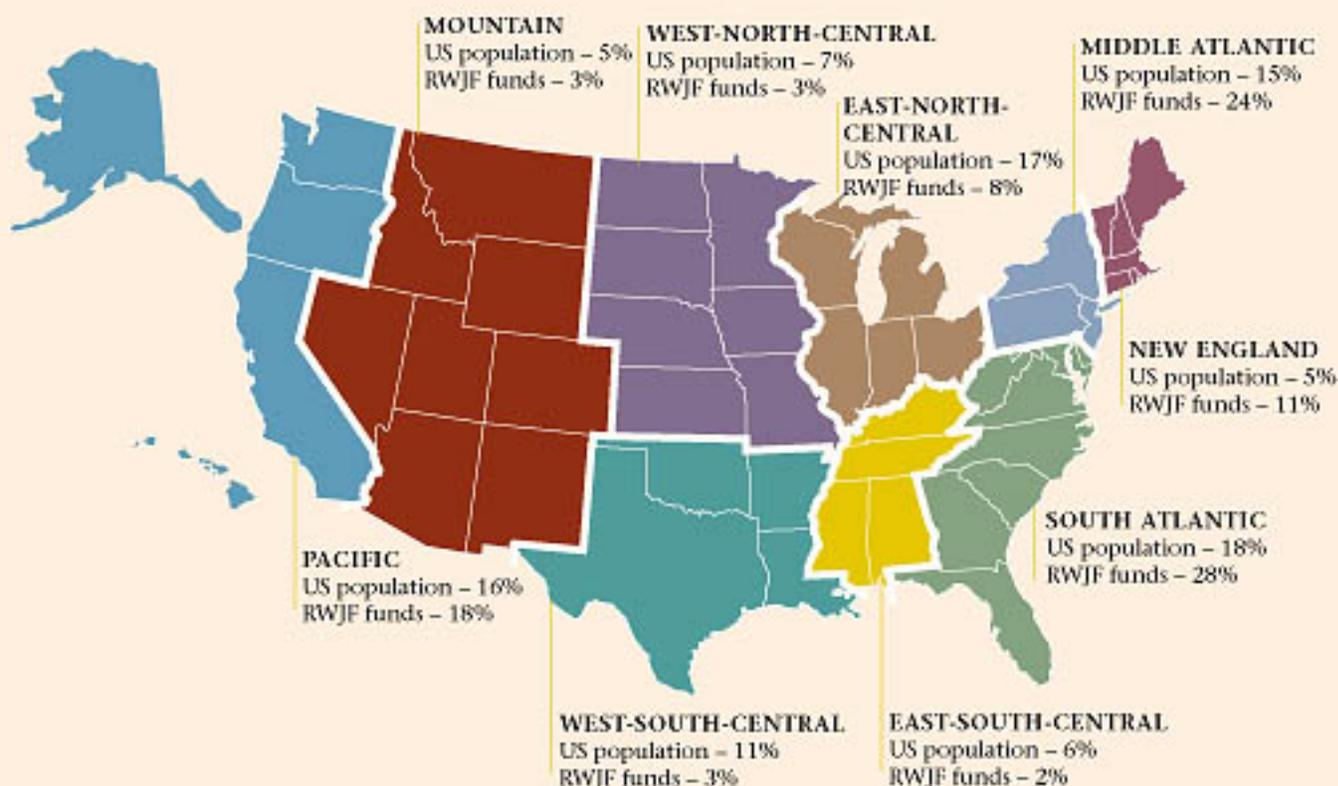
[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)

DISTRIBUTION OF 1998 AWARDS BY AREAS OF INTEREST (\$357.97 million)



- 40%** \$143.49 million for programs that assure that all Americans have access to basic health care at reasonable cost
- 21%** \$76.37 million for programs that promote health and reduce the personal, social, and economic harm caused by substance abuse - tobacco, alcohol, and illicit drugs
- 29%** \$103.09 million for programs that improve care and support for people with chronic health conditions
- 10%** \$35.02 million for a variety of other purposes addressing the Foundation's mission but outside its goal areas, including projects in the New Brunswick, New Jersey area where the Foundation originated

1998 AWARDS BY GEOGRAPHICAL REGION (\$357.97 million)



1998 Grants and Contracts

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)

The summary of 1998 grants and contracts is grouped according to the Foundation's goal that they address: access, chronic health conditions, and substance abuse. Projects addressing more than one goal are included under cross-cutting, with the goal areas specified within each entry. Projects addressing purposes outside the Foundation's goal areas are included under other programs.

The summary includes 944 grants and 55 contracts initiated in 1998. Contracts are used to purchase a variety of services and products in direct support of the Foundation's grant programs and goals. In addition to the awards made in 1998, the Foundation continued to make payments on and monitor grants and contracts awarded in prior years. Together these two groups comprise the Foundation's active awards list that fluctuates in total--as new grants are awarded and prior awards close--around 2,300.

TOTAL GRANTS AND
CONTRACTS AWARDED:
\$ 3 5 7 , 9 6 6 , 2 6 3

[Access](#) | [Chronic Health Conditions](#) | [Substance Abuse](#) | [Other Programs](#) | [Cross-Cutting Programs](#)

[Access](#) | [Chronic Health Conditions](#) | [Substance Abuse](#) | [Other Programs](#) | [Cross-Cutting Programs](#)

Financial Statements

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)

In 1998 the net assets of the Foundation increased 15.3 percent. The Foundation awarded grants and contracts totaling \$358 million. Program development, evaluation, and general administration for the year were \$24.8 million or 7 percent of total awards. This modest percentage continues the Foundation's commitment to maximize the funds (93 cents of every dollar) available to our grant projects.

- Investment expenses totaled \$17.7 million reflecting an increased use of outside investment managers and limited partnerships. Federal excise tax amounted to \$6 million.
- The Internal Revenue Code requires private foundations to make qualifying distributions of 5 percent of the fair market value of assets not used in carrying out the charitable purpose of the Foundation. These distributions are to be made within a 24-month period. The Foundation has fulfilled its 1997 requirement (\$305 million). The 1998 requirement (\$353.6 million) will be met in mid-1999.
- A list of investment securities held at December 31, 1998, is available upon request to the Treasurer, The Robert Wood Johnson Foundation, Post Office Box 2316, Princeton, New Jersey 08543-2316.



Peter Goodwin
Vice President and Treasurer

Report of Independent Accountants
To the Trustees of
The Robert Wood Johnson Foundation:

In our opinion, the accompanying statements of financial position and the related statements of activities and cash flows present fairly, in all material respects, the financial position of The Robert Wood Johnson Foundation ("the Foundation") at December 31, 1998 and 1997, and the changes in its net assets and its cash flows for the years then ended, in conformity with generally accepted accounting principles. These financial statements are the responsibility of the Foundation's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards which require that we plan and perform our audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

PricewaterhouseCoopers LLP

New York, New York
February 11, 1999



The Secretary's Report

[RWJF Home](#) | [Trustees](#) | [Mission](#) | [The Founder](#) | [Chairman's Statement](#) | [President's Message](#) | [1998 Goals Update](#)

[Distribution of 1998 Funds](#) | [1998 Grants and Contracts](#) | [Financial Statements](#) | [Secretary's Report](#)

At its 1999 Annual Meeting, the Board of Trustees took a number of steps reflecting the Foundation's organizational transition. With the retirement of Sidney F. Wentz as chairman of the Board on June 30, 1999, Steven A. Schroeder, MD, president, will assume the additional position of chief executive officer. Mr. Wentz, who has served as chairman since June 1, 1989, was elected trustee emeritus, effective July 1, 1999. Succeeding Mr. Wentz as chairman is Robert E. Campbell, retired vice chairman of the Board of Directors of Johnson & Johnson. Mr. Campbell has served as an RWJF Board member since 1994. Mr. Wentz will continue with the Foundation as special consultant for investments through December 31, 1999.

STAFF CHANGES

In February 1998, M. Katherine Kraft, PhD, joined the Foundation as program officer. Prior to joining the Foundation, Dr. Kraft was assistant professor at Rutgers University School of Social Work, New Brunswick, New Jersey. Dr. Kraft received her BA in social work from the University of Maine, her MSW from Temple University, and her PhD in social research and social work from Bryn Mawr College.

- Also in February 1998, Norman A. Krasnegor, PhD, joined the Foundation as special consultant. Dr. Krasnegor came to the Foundation from the National Institute of Child Health and Human Development where he was chief of the Human Learning and Behavior Branch for the Center for Research for Mothers and Children. Dr. Krasnegor received his AB in psychology from Boston University, his MA in psychology from Columbia University, and his PhD in behavioral neuroscience from the University of Maryland.

- In March 1998, Elize M. Brown, JD, joined the Foundation as program officer. Ms. Brown previously directed the Foundation's Fighting Back project in Oakland, California. Ms. Brown received her BA in sociology from Williams College and her JD from the University of California, Los Angeles, School of Law.

- Also in March 1998, Karen K. Gerlach, PhD, joined the Foundation as program officer. Dr. Gerlach came to the Foundation from the Centers for Disease Control and Prevention, Office on Smoking and Health, Atlanta, Georgia. Dr. Gerlach received her BS in biology from Indiana University, her MPH in epidemiology/health policy from The Johns Hopkins University School of Hygiene and Public Health, and her PhD in microbiology and immunology from Indiana University School of Medicine.

- In May 1998, Constance M. Pechura, PhD, joined the Foundation as senior program officer. Previously, Dr. Pechura served as director of the Division of Neuroscience and Behavioral Health at the Institute of Medicine, Washington, DC. Dr. Pechura received her

BS in psychology from Virginia Commonwealth University and her PhD in anatomy from the Uniformed Services University of the Health Sciences.

- In June 1998, David Binder joined the Foundation as assistant director of Information Services. Prior to joining the Foundation, Mr. Binder was director of technical training with Dow Jones & Company in Jersey City, New Jersey. Mr. Binder earned his BA in computer science from Brooklyn College and his MBA in accounting from Long Island University.

- Also in June 1998, Stuart M. Schear joined the Foundation as senior communications officer. Before coming to the Foundation, Mr. Schear worked as a health producer for NBC News. Mr. Schear earned his BA at Oberlin College and his MA at the Graduate School of Journalism at Columbia University.

- In July 1998, Kristine McDaid joined the Foundation as manager of applications development. Ms. McDaid came to the Foundation from McDonnell Information Systems/Fujitsu Joint Venture, Los Angeles, California, where she was a technical services manager for large-scale systems development projects. Ms. McDaid earned her BS from the School of Business Administration at the Ohio State University.

- Also in July 1998, Michael B. Rothman joined the Foundation as senior program officer. Previously, Mr. Rothman served as director of the Office of Public and Private Initiatives at the Colorado Department of Health Care Policy and Financing in Denver. Mr. Rothman earned his BSCE from Princeton University, with a certificate from Princeton's Woodrow Wilson School, and his MPP from Harvard University's John F. Kennedy School of Government.

- Also in July 1998, David L. Waldman joined the Foundation as director of human resources. Prior to joining the Foundation, Mr. Waldman was associate director of personnel services for Rutgers University, New Brunswick, New Jersey. Mr. Waldman earned his BA in English education and his MEd concentrating in counseling and personnel services, both from Trenton State College.

- In August 1998, Jane Isaacs Lowe, PhD, joined the Foundation as senior program officer. Dr. Lowe served as a faculty member at the University of Pennsylvania School of Social Work prior to joining the Foundation. Dr. Lowe earned her BA in sociology and education from Cedar Crest College, her MSW from Columbia University, and her PhD in social welfare policy and planning from Rutgers University.

- In September 1998, Molly McKaughan joined the Foundation as special program officer. Prior to joining the Foundation, Ms. McKaughan had her own writing/editing consulting business. Ms. McKaughan received her BA from Smith College.

- In September 1998, attorneys James C. Ingram and Carol G. Kroch joined the Foundation's Office of the General Counsel on a part-time basis as special counsel. Both are members of the law firm Drinker, Biddle & Reath in Philadelphia, Pennsylvania.

- In July 1998, Joan K. Hollendonner, communications officer, was promoted to senior communications officer. Ms. Hollendonner joined the Foundation in September 1986.

- In January 1999, Judith Y. Whang, program officer, was promoted to senior program officer. Ms. Whang joined the Foundation in July 1995.

- In March 1998, Marilyn Aguirre-Molina, EdD, senior program officer, left the Foundation to become vice president at the California Endowment, Woodland Hills, California.

- In July 1998, Beth A. Stevens, PhD, senior program officer, left the Foundation to become the director of strategic planning and senior sociological researcher at the

International Longevity Center-USA, affiliated with the Mt. Sinai Medical Center in New York City.

PROGRAM DIRECTORS

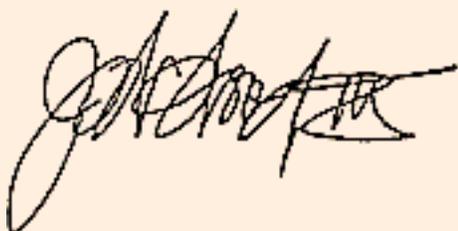
Myra J. Christopher was appointed program director of the Community-State Partnerships to Improve End-of-Life Care program. Ms. Christopher is president and chief executive officer, Midwest Bioethics Center, Inc., Kansas City, Missouri.

- Randolph A. Desonia was appointed program director of the State Health Leadership Initiative. Mr. Desonia is director of the National Governors' Association Center for Best Practices, Washington, DC.
- Judith E. Jones, MSc, was appointed program director of the Pilot Replication in New York City of the Free to Grow Program. She is director and clinical professor, Joseph L. Mailman School of Public Health at Columbia University.
- Velvet Miller, PhD, was appointed program director of Children's Futures. Dr. Miller is with The Forums Institute for Public Policy, Princeton, New Jersey.
- Katharine S. Pinneo was appointed program director of the State Forums Partnership Program. Ms. Pinneo is director of research and program development, The Forums Institute for Public Policy, Princeton, New Jersey.
- John Slade, MD, was appointed program director of two programs: Innovators Combating Substance Abuse and Developing Leadership in Reducing Substance Abuse. Dr. Slade is professor of clinical medicine, University of Medicine and Dentistry of New Jersey, New Brunswick, New Jersey.
- Terry Fox Stoller was appointed program director of Communities in Charge: Financing and Delivering Health Care to the Uninsured. Ms. Stoller is principal, Medimetrix Group, Inc., Cleveland, Ohio.
- Edward H. Wagner, MD, MPH, was appointed program director of the program, Improving Chronic Illness Care. Dr. Wagner is director of the MacColl Institute for Healthcare Innovation at the Group Health Cooperative of Puget Sound, Seattle, Washington.
- Robert A. Berenson, MD, completed his assignment directing the program, IMPACS: Improving Malpractice Prevention and Compensation Systems. Dr. Berenson was appointed to this position in 1994.
- Mary Jane England, MD, completed her assignment directing the Mental Health Services Program for Youth. Dr. England was appointed to this position in 1988.
- Peter D. Fox, PhD, completed his assignment directing the program, Chronic Care Initiatives in HMOs. Dr. Fox was appointed to this position in 1993.
- Philip C. Hopewell, MD, completed his assignment directing Old Disease, New Challenge: Tuberculosis in the 1990s. Dr. Hopewell was appointed to this position in 1993.
- Thomas S. Inui, MD, ScM, completed his assignment co-directing Health of the Public: An Academic Challenge. Dr. Inui was appointed to this position in 1992.
- Ira Kaufman completed his assignment directing the Information for State Health Policy Program. Mr. Kaufman was appointed to this position in 1991.
- Jonathan A. Showstack, PhD, MPH, completed his assignment co-directing the program, Health of the Public: An Academic Challenge. Dr. Showstack was appointed to this position in 1992.

BOARD ACTIVITIES

The Board of Trustees met five times in 1998 to conduct business, review proposals, and appropriate funds. In addition, the Nominating, Human Resources, Finance, and Audit committees met as required to consider and prepare recommendations to the Board.

- This report covers the period through January 29, 1999.

A handwritten signature in black ink, appearing to read 'J. Warren Wood, III', written in a cursive style.

J. Warren Wood, III
Vice President, General Counsel and Secretary



Enriching Lives

[VIEW PROFILE](#)

Volunteerism in America (cont'd)

A number of the staff at the Foundation also give generously of themselves, especially to local families who are temporarily homeless. These acts of generosity are done quietly and joyfully, and it has been impressive to note this extra dimension among my colleagues.

Second, I have been learning how influential voluntary efforts are in America. According to a national survey conducted by Independent Sector, approximately half of all American adults volunteered in 1995. These volunteers were estimated to have provided a total of 15.7 billion hours of labor, equivalent to the work performed by 9.2 million full-time employees and representing more than \$200 billion in donated labor costs. While this sum is only a small percentage of the more than \$8 trillion national economy, it is still remarkable.

| Volunteers in America (1995) | |
|---|--------------------------|
| Number of volunteers | 93,000,000 |
| Average weekly hours per volunteer | 4.2 |
| Equivalent full-time employment at 1,700 hours per year, per employee (excluding informal volunteering) | 9,233,100 |
| Total assigned dollar value of volunteer time, (excluding informal volunteering) | \$201,500,000,000 |
| Source: Hodgkinson, V. et al. <i>Giving and Volunteering in the United States, 1996</i> . Washington, DC: Independent Sector, 1996. | |

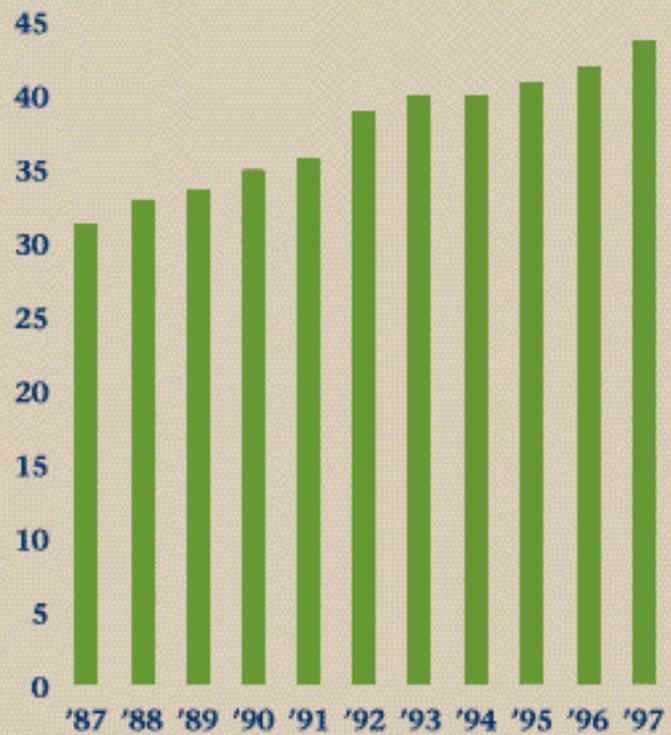
The influence of voluntary efforts in America was brought home to me at the World Conference on Tobacco or Health in Beijing in 1997. At that conference, many delegates from other countries were critical of the United States, citing our government's relative lack of involvement. They were equating national anti-smoking efforts with government action. While they had a point about the relative inaction of our government, they did not seem to understand that important social changes, such as smoke-free airplanes, trains, restaurants, and other public places, have been created here by citizen groups. The totality of American anti-smoking efforts generally outstrips those of countries that have more impressive

[continues]



Americans Without Health Insurance (1987-1997)

In millions



Source: *Health Insurance Coverage Status and Type of Coverage by Sex, Race and Hispanic Origin: 1987 to 1997*. In US Census Bureau [Online]. Available: www.census.gov/hhes/hlthins/historic/hihistt.html [1997, December 30].

Substance Abuse

To promote health and reduce the personal, social, and economic harm caused by substance abuse—tobacco, alcohol, and illicit drugs

| Characteristics | 2000 (2000-2001) | 2007 (2006-2007) |
|-------------------|---------------------|---------------------|
| All students | 84.7% | 85.7% |
| Male | 86.1 | 86.0 |
| Female | 83.0 | 85.0 |
| Freshman | 83.4 | 83.0 |
| Sophomore | 83.0 | 83.0 |
| Junior | 84.2 | 85.2 |
| Senior | 83.9 | 81.0 |
| Minority students | 83.0 | 85.0 |
| Non-Minority | | |
| Non-Hispanic | 84.0 | 85.1 |
| Hispanic/Latino | 82.1 | 81.1 |
| Other | 85.0 | 85.1 |

In 1998, substance abuse was an issue of key concern, with several events elevating it on the national agenda. These included the launch of the five-year, \$2 billion federal anti-drug media campaign; a discussion on substance abuse and addiction generated by the television series "Moyers on Addiction: Close to Home;" (see page 80) several highly publicized college student deaths attributed to alcohol; and the \$206 billion settlement between the tobacco industry and 46 states.

Its elevation as a priority over the years can be attributed in part to a small number of committed, talented leaders. To increase this pool and bring greater stature to the substance abuse field, the Foundation initiated two new national programs: ***Innovators Combating Substance Abuse***, a \$7 million, six-year program to support innovative solutions, bring recognition to the innovators, and enhance the prestige of the substance abuse field; and ***Developing Leadership in Reducing Substance Abuse***, a \$6 million, six-year mentoring program, that pairs promising newcomers to the field with accomplished leaders.

Scientific evidence tells us that addiction is a chronic, relapsing health condition, much like diabetes or hypertension. This message is delivered by the group, Physician Leadership on National Drug Policy, organized through Brown University's Center for Alcohol and Addiction Studies. RWJF awarded grants totaling \$424,592 to continue the Leadership's consensus building and public awareness activities for a national drug policy based on medicine and public health.

The Foundation continued to support the work of community coalitions throughout the country, with a \$1.7 million renewal to Community Anti-Drug Coalitions of America.

Although all racial and ethnic populations are hit by substance abuse, minority groups are especially hard-pressed to marshal resources to combat this scourge. To help build the organizational capacity of minority groups to address these problems, RWJF awarded three-year grants of about \$500,000 each to the Association of Asian Pacific Community Health Organizations, the Latino Council on Alcohol and Tobacco, and the National Association of African Americans for Positive Imagery.

Recognizing that substance abuse can hinder the ability of some welfare recipients to get jobs, we awarded \$13.2 million to The National Center on Addiction and Substance Abuse at Columbia University to develop and implement CASAWORKS for Families, a program combining state-of-the-art treatment with job training and support for substance abusing women on welfare and their families.

Results released in 1998 from the RWJF- supported College Alcohol Study II by Harvard University revealed that rates of college binge drinking have not changed much in the past few years. The Foundation provided support for College Alcohol Study III with a \$1.5 million grant to the Harvard University School of Public Health and increased its authorization for ***A Matter of Degree: Reducing High-Risk Drinking Among College Students*** by \$1.4 million to include two new universities.

Despite the historic settlement between the tobacco industry and states that sued to recover tobacco-related health costs, much remains to be done to prevent and reduce tobacco use-- particularly among youth. The Foundation's investments in prevention included a \$6 million, three-year renewal of ***SmokeLess States: Statewide Tobacco Prevention and Control Initiatives***. Focusing on intervention and treatment, ***Smoke-Free Families: Innovations to Stop Smoking During and Beyond Pregnancy*** was renewed for \$15 million over five years, and a grant for \$175,520 was made to the American Medical Association for data collection and analysis on effective smoking cessation interventions for adolescents.

With an eye to the future, the Foundation awarded a \$98,167 grant to Fletcher Allen Health Care, Inc., for a conference to examine scenarios that could emerge around drug abuse

and drug abuse policy in the 21st century.

As we move into the new century, the Foundation is harnessing nearly a decade of experience and lessons in substance abuse grantmaking. The result is an approach focused on youth and young adults that includes pushing for more effective prevention and early intervention programs, improving substance abuse treatment in the juvenile justice system, and changing social norms about substance abuse through strategic communications.



Chronic Health Conditions

*To improve care and support for people
with chronic health conditions.*



Twentieth century advances in public health practices and medical technology have reduced the number of deaths from infectious disease and acute illnesses to historic lows. Today, more than 35 million Americans are age 65 or older, and this number is expected to almost double by 2030. As more of us are living longer, more of us are also living with one or more chronic health conditions. With an eye toward a future dominated by chronic illness, the Foundation made more than 550 grants in 1998 to improve clinical care management, ensure community capacity, and improve end-of-life care for the chronically ill in America.

One of the Foundation's largest investments in chronic illness was made through a \$25 million grant to establish a new national program, *Improving Chronic Illness Care*. Based at the Group Health Cooperative of Puget Sound's W.A. MacColl Institute for Healthcare Innovation, the program will help up to 120 health systems design, implement, and evaluate state-of-the-art disease management programs that focus on specific conditions, such as diabetes, asthma, or depression. Through this and other educational activities, *Improving Chronic Illness Care* hopes to close the considerable gap between the best health care possible and the quality of care that is now offered by health plans across the country.

Improving the quality of clinical care for the chronically ill must be accompanied by an increase in the array of effective, non-medical support services. In 1998, the Foundation extended its ten-year commitment to adult day services by investing an additional \$1.9 million in *Partners in Caregiving: The Dementia Services Program*, a national program based at the Wake Forest University School of Medicine in Winston-Salem, North Carolina. The new funds are being used to share the lessons of creating adult day services learned over the past decade through a series of workshops, training materials for local communities, and a toll-free hot line.

The Foundation's efforts toward developing supportive services for the chronically ill have long included encouraging organized, interfaith volunteer efforts across the country to assist those in need. The Foundation made 310 *Faith in Action* grants in 1998, increasing the total number of local interfaith volunteer groups supported under the program to nearly 1,100. From an AIDS project in Casper, Wyoming, to an elder abuse prevention program in Richmond, California, volunteers are shopping, shoveling snow, providing needed rides, and a host of other services for thousands of people struggling to live full lives while dealing with one or more chronic illnesses. Renewing its commitment to this national movement, the Foundation provided the National Federation of Interfaith Volunteer Caregivers, Inc., with \$1.1 million for three more years to provide support to interfaith volunteer coalitions from coast to coast.

Many people endure protracted periods of severe and painful illness before they die. To encourage the highest quality of care at the end of life, the Foundation authorized \$7.5 million in 1998 for projects designed to build knowledge and skills of health care professionals to care for the dying; improve the capacity of health care institutions to care for the terminally ill; and increase public awareness and expectations about care at the end of life. Efforts funded from this authorization include a training program in end-of-life care for faculty at Veterans Affairs-affiliated residency programs; a pilot project to provide clergy with tools to engage interfaith congregations on end-of-life issues; and support to improve end-of-life content on medical licensing exams and in medical textbooks.

The Foundation also awarded \$2.7 million to broadcast journalist Bill Moyers for a four-part public television series on the cultural, medical, ethical, and spiritual aspects of death and dying in America.

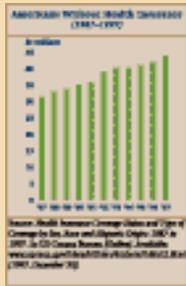
Chronic illness presents a tremendous challenge for American society in the 21st century and the Foundation is committed to addressing it. Our efforts in 1999 will focus on improving

the quality of clinical care, including developing at least one disease-specific program; increasing the number of effective non-medical supportive services, such as low-income assisted living; encouraging the growing number of volunteers who are helping out in their communities; and improving the quality of treatment, pain relief, and support at the end of life, including promoting palliative care in hospitals and nursing homes.



Access

*To assure that all Americans
have access to basic health care at reasonable cost.*



In 1998, the US Census Bureau reported that 43.4 million Americans -- the highest number yet -- did not have health insurance. The access to care problems many Americans face have largely fallen from view, with the notable exception of efforts to secure coverage for children.

In 1998, we sought to capitalize on the attention being paid to children. The Foundation authorized an additional \$34 million for ***Covering Kids: A National Health Access Initiative for Low-Income, Uninsured Children***, a program designed to find and enroll eligible children in coverage plans, simplify enrollment procedures, and coordinate existing coverage programs. Originally authorized in July 1997 as a \$13 million demonstration program in 12 states, additional interest in Covering Kids was stimulated across the country in part by the \$24 billion State Children's Health Insurance Program (SCHIP) the US Congress passed in the fall of 1997. Covering Kids was expanded to permit funding in all states that meet its program criteria. We also provided \$5.4 million to The Urban Institute to monitor and evaluate the implementation of SCHIP.

In other areas, we worked to reinforce many of our existing efforts that target those most in need and also to develop targets for future work.

For decades, people living in the rural South have experienced persistent problems with access to care, including provider shortages and transportation problems. Building on the ***Southern Rural Access Program*** we funded in 1997, RWJF provided \$2.9 million to the Alpha Center for Health Planning to promote the growth and maturation of rural health networks. Such networks -- formal arrangements among providers to share resources and promote collaborative functions -- have emerged as an important strategy for strengthening the rural health infrastructure and improving access to health services for rural populations.

The growing number of uninsured Americans has long concerned many health care professionals. In 1992, the Foundation authorized the national program ***Reach Out: Physicians' Initiative to Expand Care to the Underserved***. The program was developed to help private physicians assume leadership roles in their communities to provide care to the underserved. More than 7,500 physicians have participated as Reach Out volunteers and more than 120,000 patients are currently enrolled in Reach Out sites. In 1998, we provided \$3.2 million to support the Volunteers in Health Care Technical Assistance Center as the next phase of these efforts. Its goal is to initiate or expand enough volunteer efforts to secure the services of 50,000 physicians and to help provide care to as many as 1.75 million patients across the country.

We supported two major projects in 1998 as part of our efforts to improve the public health system. Recognizing that newly appointed top state health officers frequently have little experience running large bureaucracies, the Foundation authorized \$4.5 million to support a leadership training initiative. Coordinated by the National Governors' Association's Center for Best Practices, the initiative would allow each newly appointed top state health officer to attend leadership retreats and receive individualized mentoring and training.

We also awarded \$1 million to the National Foundation for the Centers for Disease Control and Prevention, Inc., in support of a four-year pilot project to strengthen the management skills of public health officials. This pilot effort will target Georgia, North Carolina, South Carolina, and Virginia, and is a joint venture that includes the W.K. Kellogg Foundation and the Health Resources and Services Administration.

In other areas, the Foundation awarded about \$400,000 to the Hospital for Sick Children in Washington, DC, to establish a National Resource Center on Sociocultural Barriers to Health Care. The Center builds on the work of the Opening Doors program, co-funded with the Henry J. Kaiser Family Foundation in 1992. The Center will provide information about

sociocultural barriers and how to address them to schools of public health and medicine, researchers, community-based organizations, health institutions, and policymakers.

In 1999, we plan to continue our efforts to see that all children have access to health care and have health care coverage. We also will begin to focus on the coverage needs of the working poor and begin work to strengthen the safety net, including research to understand why some communities do better than others at caring for uninsured people.



Access

GRANTS

Grants and Contracts authorized in the year ended December 31,1998.

All Kids Count: Establishing Immunization Monitoring and Follow-up Systems

Program to support the development and implementation of monitoring and follow-up systems to improve and sustain access to immunizations for preschool children (for the periods indicated).

- **State of Arizona, Arizona Department of Health Services**
Phoenix, AZ
\$492,875 -- (29 months). ID#33681
- **State of Arkansas Department of Health**
Little Rock, AR
\$499,726 -- (29 months). ID#33683
- **City of Baltimore Department of Health**
Baltimore, MD
\$300,000 -- (29 months). ID#33685
- **State of Connecticut Department of Public Health**
Hartford, CT
\$427,547 -- (29 months). ID#33687
- **State of Michigan Department of Community Health**
Lansing, MI
\$699,346 -- (29 months). ID#33688
- **State of Minnesota Department of Health**
Minneapolis, MN
\$299,072 -- (29 months). ID#33690
- **State of Nevada Department of Human Resources, Health Division**
Carson City, NV
\$500,000 -- (29 months). ID#33691
- **City of New York Department of Health**
New York, NY
\$700,000 -- (29 months). ID#33692
- **State of Oklahoma, Oklahoma State Department of Health**
Oklahoma City, OK
\$500,000 -- (29 months). ID#33704
- **State of Oregon Department of Human Resources, Health Division**
Portland, OR
\$500,000 -- (29 months). ID#33705
- **City of Philadelphia Department of Public Health**
Philadelphia, PA
\$499,987 -- (29 months). ID#33706
- **State of Rhode Island Department of Health**
Providence, RI
\$299,906 -- (29 months). ID#33707

- **County of San Bernardino Department of Public Health**
San Bernardino, CA
\$500,000 -- (29 months). ID#33708
- **County of Santa Clara, Santa Clara Valley Health and Hospital System**
San Jose, CA
\$500,000 -- (29 months). ID#33709
- **Snohomish Health District**
Everett, WA
\$499,828 -- (29 months). ID#33710
- **State of South Carolina Department of Health and Environmental Control**
Columbia, SC
\$500,000 -- (29 months). ID#33711
- **University of North Carolina at Chapel Hill**
Chapel Hill, NC
\$749,756 -- *Evaluation of All Kids Count (3 years)*. ID#33427

The Alliance for Health Reform

Washington, DC

\$476,816 -- *Issue briefings on health policy for Washington-based policymakers and journalists (for 2 years)*. ID#35055

Alpha Center for Health Planning, Inc.

Washington, DC

\$2,989,548 -- *Networking for rural health (for 42 months)*. ID#33434

\$298,052 -- *Analysis of financial data on health insurance markets (for 18 months)*. ID#33884

American Academy of Pediatrics, Inc.

Elk Grove Village, IL

\$49,187 -- *Collaborative child health programs between local philanthropy and pediatricians (for 1 year)*. ID#34823

American Association for World Health, Inc.

Washington, DC

\$50,000 -- *Public awareness and education campaign to improve pregnancy outcomes (for 1 year)*. ID#32937

American Association of Colleges of Nursing

Washington, DC

\$50,000 -- *Analysis of nurse practitioner clinical training costs (for 7 months)*. ID#35297

American Association of Dental Schools Inc.

Washington, DC

\$50,000 -- *Alliance-building between dental schools and university health sciences centers (for 1 year)*. ID#35156

American Bar Association Fund for Justice and Education

Washington, DC

\$336,130 -- *Study of consumer dispute resolution in managed health care (for 1 year)*. ID#33592

American Psychological Association

Washington, DC

\$49,616 -- *Conference on public health in the 21st century: behavioral and social science contributions (for 1 year)*. ID#33487

American Public Health Association, Inc.

Washington, DC

\$100,000 -- *Expanding programs for public health professionals (for 1 year).* ID#34535

America's Promise -- The Alliance for Youth

Alexandria, VA

\$50,000 -- *Planning for America's Promise Advisory Committee on Healthy Start (for 1 year).* ID#33929

Associated Medical Schools of New York

New York, NY

\$10,000 -- *Conference on implementation of the New York State Health Care Reform Act (for 7 months).* ID#34733

Brandeis University, Florence Heller Graduate School for Advanced Studies in Social Welfare

Waltham, MA

\$1,704,903 -- *Council on the Economic Impact of Health System Change (for 3 years).* ID#35039

University of California, Los Angeles, Center for Health Policy Research

Los Angeles, CA

\$154,769 -- *Sexually-transmitted disease prevention and control services in Medicaid managed care organizations (for 1 year).* ID#33564

University of California, Los Angeles, School of Public Health

Los Angeles, CA

\$28,518 -- *Background paper and meeting on longitudinal funding options for children's health care (for 1 year).* ID#33371

Center for Community Self-Help

Durham, NC

\$93,814 -- *Community facilities capital fund feasibility study (for 9 months).* ID#33433

Center for Media Literacy

Los Angeles, CA

\$50,000 -- *National media literacy education conference (for 3 months).* ID#34976

Children's Defense Fund

Washington, DC

\$498,965 -- *Promoting implementation of State Children's Health Insurance Programs (for 2 years).* ID#33579

Colleagues in Caring: Regional Collaboratives for Nursing Work Force Development

Program to support regional efforts to design a continuum of nursing education that will prepare entrants into the profession to work in the full spectrum of patient care settings and to serve in a variety of clinical and administrative roles (for the period indicated).

- **American Association of Colleges of Nursing**

Washington, DC

\$406,128 -- *Technical assistance and direction for Colleagues in Caring (1 year).* ID#32418

University of Colorado Health Sciences Center

Denver, CO

\$320,000 -- *Continued support for the implementation of a standard management information system for school-based health centers (for 2 years).* ID#31122

Columbia University School of Nursing

New York, NY

\$166,266 -- *Bridge funding for the evaluation of a primary care practice in Washington Heights (for 9 months).* ID#32806

Covering Kids: A National Health Access Initiative for Low-Income, Uninsured Children

Program to identify and enroll eligible low-income children into public and private coverage programs and to assure the continued enrollment of Medicaid eligible children whose coverage may be disrupted by welfare reform (for the periods indicated).

- **State of Alaska Department of Health and Social Services**

Juneau, AK

\$1,000,000 -- (3 years). ID#35586

- **Arkansas Advocates for Children and Families**

Little Rock, AR

\$643,417 -- (3 years). ID#35590

- **Children's Action Alliance Inc.**

Phoenix, AZ

\$999,163 -- (3 years). ID#35610

- **State of Colorado Department of Public Health and Environment**

Denver, CO

\$1,000,000 -- (3 years). ID#35096

- **Georgia Partnership for Caring Foundation, Inc.**

Atlanta, GA

\$855,547 -- (3 years). ID#35611

- **Hartford Foundation for Public Giving**

Hartford, CT

\$644,479 -- (3 years). ID#35098

- **Health Care For All, Inc.**

Boston, MA

\$972,019 -- (3 years). ID#35628

- **Health Research, Inc.**

Rensselaer, NY

\$993,773 -- (3 years). ID#35633

- **Healthy Mothers, Healthy Babies, The Montana Coalition Inc.**

Helena, MT

\$1,000,000 -- (3 years). ID#35632

- **Illinois Maternal and Child Health Coalition**

Chicago, IL

\$1,000,000 -- (3 years). ID#35629

- **University of Kentucky Research Foundation**

Lexington, KY

\$812,718 -- (3 years). ID#35584

- **Maine Ambulatory Care Coalition**

Manchester, ME

\$598,943 -- (3 years). ID#35100

- **New Mexico Advocates for Children & Families, Inc.**
Albuquerque, NM
\$1,000,000 -- (3 years). ID#35101
- **North Carolina Foundation for Advanced Health Programs, Incorporated**
Raleigh, NC
\$997,992 -- (3 years). ID#35102
- **Oklahoma Institute for Child Advocacy**
Oklahoma City, OK
\$726,670 -- (3 years). ID#35607
- **State of Oregon Department of Human Resources, Health Division**
Portland, OR
\$930,413 -- (3 years). ID#35617
- **Pennsylvania Partnerships for Children**
Harrisburg, PA
\$1,000,000 -- (3 years). ID#35099
- **Tennessee Health Care Campaign Inc.**
Nashville, TN
\$991,648 -- (3 years). ID#35618
- **Texas Association of Community Health Centers Inc.**
Austin, TX
\$994,503 -- (3 years). ID#35619
- **Washington Health Foundation**
Seattle, WA
\$671,858 -- (3 years). ID#35620
- **West Virginia Council of Churches**
Charleston, WV
\$592,776 -- (3 years). ID#35622
- **Southern Institute on Children and Families Inc.**
Columbia, SC
\$862,776 -- *Technical assistance and direction for Covering Kids (1 year).*
ID#33406

Dartmouth Medical School

Hanover, NH

\$19,995 -- *Research on the use of a national physician service program to address the needs of underserved populations (for 1 year).* ID#33531

Economic and Social Research Institute

Washington, DC

\$267,500 -- *Understanding employer and worker perspectives on the State Children's Health Insurance Program (for 8 months).* ID#33172

Education & Research Fund of Employee Benefit Research Institute

Washington, DC

\$78,719 -- *Policy forum on the future of employment-based health insurance (for 6 months).* ID#35884

Families USA Foundation Inc.

Washington, DC

\$296,402 -- *Conference for consumer organizations (for 8 months).* ID#34917

Friends of Children Trust Fund Inc.

Boston, MA

\$360,000 -- *Home visiting service for adolescent parents in Massachusetts (for 3 years)*. ID#32328

Friends of the National Library of Medicine

Washington, DC

\$54,060 -- *Workshop on the use of telecommunications to improve health care access for the underserved (for 3 months)*. ID#33802

Generalist Physician Faculty Scholars Program

Program to support the career development of outstanding young faculty in academic departments/divisions of family practice, general internal medicine, and general pediatrics (for the periods indicated).

- **Arkansas Children's Hospital Research Institute, Inc.**
Little Rock, AR
\$237,082 -- (4 years). ID#33946
- **University of California, San Francisco**
San Francisco, CA
\$240,000 -- (4 years). ID#33948
- **Case Western Reserve University School of Medicine**
Cleveland, OH
\$239,991 -- (4 years). ID#33949
- **University of Chicago**
Chicago, IL
\$239,741 -- (4 years). ID#33950
- **Harvard Medical School**
Boston, MA
\$240,000 -- (4 years). ID#33952
- **University of Miami**
Coral Gables, FL
\$240,000 -- (4 years). ID#33954
- **Michigan State University College of Human Medicine**
East Lansing, MI
\$238,960 -- (4 years). ID#33955
- **University of Minnesota Medical School**
Minneapolis, MN
\$240,000 -- (4 years). ID#33956
- **New England Medical Center Hospitals, Inc.**
Boston, MA
\$240,000 -- (4 years). ID#33958
- **University of North Carolina at Chapel Hill School of Medicine**
Chapel Hill, NC
\$239,999 -- (4 years). ID#33957
- **University of Pittsburgh**
Pittsburgh, PA
\$240,000 -- (4 years). ID#33951
- **University of Utah School of Medicine**
Salt Lake City, UT
\$240,000 -- (4 years). ID#33959
- **University of Wisconsin-Madison Medical School**
Madison, WI
\$240,000 -- (4 years). ID#33961

- **Yeshiva University, Albert Einstein College of Medicine**
New York, NY
\$237,246 -- (4 years). ID#33945
- **University of Massachusetts Medical Center**
Worcester, MA
\$285,259 -- *Technical assistance and direction for the Generalist Physician Faculty Scholars Program (1 year)*. ID#33628

Generalist Physician Initiative

Program to challenge schools of medicine -- in collaboration with state governments, private insurers, HMOs, hospitals, and community health centers -- to increase the supply of generalist physicians (for the periods indicated).

- **Medical College of Georgia School of Medicine**
Augusta, GA
\$666,666 -- (2 years). ID#32608
- **University of Missouri-Columbia School of Medicine**
Columbia, MO
\$386,985 -- *Technical assistance and direction for the Generalist Physician Initiative (1 year)*. ID#33407

George Mason University

Fairfax, VA

\$200,000 -- *Analysis of Latino children's access to health care (for 2 years)*.
ID#30980

Georgetown University Medical Center

Washington, DC

\$354,000 -- *The Health Information Privacy Project (for 18 months)*. ID#33264

Great Lakes Inter-Tribal Council, Inc.

Lac du Flambeau, WI

\$493,972 -- *Wisconsin inter-tribal managed care demonstration project -- Phase II (for 2 years)*. ID#33190

Halifax Medical Center Foundation Inc.

Daytona Beach, FL

\$168,153 -- *Public-private partnership to expand care for the underserved (for 1 year)*. ID#33604

Harbor-UCLA Research and Education Institute

Torrance, CA

\$48,840 -- *Production of an interactive nursing education program in pediatric assessment (for 7 months)*. ID#34288

Harvard Medical School

Boston, MA

\$49,997 -- *Development of multilingual medical phrasebooks to assist treatment of non-English-speaking persons (for 1 year)*. ID#34989

Harvard Pilgrim Health Care, Inc.

Boston, MA

\$49,999 -- *Demonstration of the personal health improvement program (for 15 months)*. ID#33143
\$31,615 -- *Participation by New Jersey medical schools in residency training programs in managed care (for 2 years)*. ID#33781

\$18,445 -- *Planning meeting for a national initiative to restructure health care professional training (for 3 months)*. ID#35720

Harvard University, John F. Kennedy School of Government

Cambridge, MA

\$30,000 -- Volume on health policy for an African-American public policy journal (for 3 years). ID#33511

Harvard University School of Public Health

Boston, MA

\$209,296 -- Designing effective regulatory oversight of individual health insurance markets (for 2 years). ID#33818

Health Professions Partnership Initiative

Program, co-sponsored with the W.K. Kellogg Foundation, helping academic health centers develop education partnerships to increase the number of underrepresented minorities in the clinical health professions and in public health (for the periods indicated).

- ***Mount Sinai School of Medicine***

New York, NY

\$350,000 -- (5 years). ID#34520

- ***University of Pittsburgh***

Pittsburgh, PA

\$349,999 -- (5 years). ID#34521

- ***Association of American Medical Colleges***

Washington, DC

\$589,580 -- Technical assistance and direction for Health Professions Partnership Initiative (1 year). ID#31747

Health Research and Educational Trust of New Jersey

Princeton, NJ \$179,803 -- Analyzing access to primary care in New Jersey (for 18 months). ID#33807

Healthy Kids Replication Program

Program to replicate in five to seven states the Florida Healthy Kids program (a subsidized, comprehensive insurance product designed specifically for children ages 0-18 and sold through schools) (for the period indicated).

- ***New Hampshire Healthy Kids Corporation***

Concord, NH

\$500,000 -- (2 years). ID#33212

Info Line of Middlesex County Inc.

New Brunswick, NJ

\$100,000 -- County-wide information and referral service (for 2 years). ID#33575

The Institute for Educational Leadership Incorporated

Washington, DC

\$23,927 -- Health issues edition of newsletter for community collaborative organizations (for 1 year). ID#33578

The Johns Hopkins University School of Medicine

Baltimore, MD

\$97,574 -- The quiet revolution: research on the racial integration of US health care institutions (for 2 years). ID#34141

Making the Grade: State and Local Partnerships to Establish School-Based Health Centers

Program to expand comprehensive health services for school-age children by funding school-based health centers that would be eligible for long-term support through state and local funding policies (for the periods indicated).

- ***The Urban Institute***

Washington, DC

\$205,242 -- Study of interventions to prevent substance abuse through school-based health centers (9 months). ID#35066

- ***George Washington University***

Washington, DC

\$652,968 -- Technical assistance and direction for Making the Grade and the School-Based Health Care Resource Center (1 year). ID#31530

March of Dimes Birth Defects Foundation, Central Jersey Chapter

Cranbury, NJ

\$14,000 -- Community-based prenatal education project (for 1 year). ID#35815

Medical Society of New Jersey

Lawrenceville, NJ

\$405,254 -- Collaborative effort to restructure the public health system in New Jersey (for 2 years). ID#35112

Memorial Hospital

Pawtucket, RI

\$3,201,847 -- Volunteers in Health Care (for 2 years). ID#35301

Minority Medical Education Program

A summer enhancement program designed to help minority students compete for medical school acceptance (for the periods indicated).

- ***Baylor College of Medicine***

Houston, TX

\$1,500,000 -- (5 years). ID#35658

- ***Case Western Reserve University School of Medicine***

Cleveland, OH

\$1,499,995 -- (5 years). ID#35659

- ***University of Chicago, The Pritzker School of Medicine***

Chicago, IL

\$556,610 -- (2 years). ID#35199

- ***University of Virginia School of Medicine***

Charlottesville, VA

\$1,500,000 -- (5 years). ID#35661

- ***University of Washington School of Medicine***

Seattle, WA \$1,500,000 -- (5 years). ID#35660

- ***Association of American Medical Colleges***

Washington, DC \$699,340 -- Technical assistance and direction for the Minority Medical Education Program (1 year). ID#32817

Minority Medical Faculty Development Program

A fellowship program for minority physicians interested in academic careers in biomedical research, clinical investigation, and health services research and who will encourage and foster the development of succeeding classes of minority physicians (for the periods indicated).

- ***University of California, San Francisco***

San Francisco, CA

\$315,506 -- (4 years). ID#33349

- ***Emory University***

Atlanta, GA

\$315,256 -- (4 years). ID#36141

- ***The Johns Hopkins University School of Medicine***

*Baltimore, MD
\$315,506 -- (4 years). ID#36144*

- ***New York University Medical Center***
*New York, NY
\$315,506 -- (4 years). ID#33351*
- ***The Medical University of South Carolina***
*Charleston, SC
\$315,501 -- (4 years). ID#36140*
- ***Vanderbilt University Medical Center***
*Nashville, TN
\$315,506 -- (4 years). ID#33617*
- ***George Washington University Medical Center***
*Washington, DC \$577,945 -- Technical assistance and direction for the
Minority Medical Faculty Development Program (1 year). ID#33013*

NACC Foundation Inc.

*Perkiomenville, PA
\$1,165,961 -- Neighborhood family support center in the District of Columbia (for 4
years). ID#33792*

National Academy of Sciences-Institute of Medicine

*Washington, DC
\$153,520 -- Study of children, health insurance, and access to care (for 11 months).
ID#33576*

***National Foundation for the Centers for Disease Control and
Prevention Inc.***

*Atlanta, GA
\$1,036,075 -- Pilot educational network for the advancement of public health program
management (for 4 years). ID#33489*

The National Partnership for Social Enterprise Inc.

*Morristown, NJ
\$9,300 -- Development of practice standards for local public health officials (for 18
months). ID#34855*

National Perinatal Association, Inc.

*Tampa, FL
\$25,000 -- Conference on the association between healthy communities and healthy
perinatal outcomes (for 3 months). ID#34138*

The New York Academy of Medicine

*New York, NY
\$78,189 -- Dissemination of a monograph on medicine and public health
collaborations to health professions students (for 6 months). ID#34689
\$175,001 -- Research on the effectiveness of public/private managed care program
(for 15 months). ID#34697*

***Opening Doors: A Program to Reduce Sociocultural Barriers to Health
Care***

*A joint program with the Henry J. Kaiser Family Foundation to support
demonstration and research projects that have the potential for improving access to
maternal, child, and reproductive health services by reducing sociocultural barriers to
care (for the period indicated).*

- ***Hospital for Sick Children***
Washington, DC

\$411,974 -- *Establishment of the National Resource Center on Sociocultural Barriers to Care (2 years). ID#34131*

Oregon Health Sciences University

Portland, OR \$147,867 -- *Assessing the efficacy of self management strategies (for 10 months). ID#33265*

Partnerships for Training: Regional Education Systems for Nurse Practitioners, Certified Nurse-Midwives, and Physician Assistants

Program to develop regional models for the education of mid-level practitioners to increase the number in underserved areas (for the periods indicated).

- **Association of Academic Health Centers, Inc.**
Washington, DC
\$748,387 -- *Technical assistance and direction for Partnerships for Training (2 years). ID#30976*
\$95,063 -- *Evaluation of Partnerships for Training -- Project No. 1 (1 year). ID#24110*

University of Pennsylvania

Philadelphia, PA
\$327,516 -- *Financing nursing education for the 21st century (for 2 years). ID#35448*

People-to-People Health Foundation, Inc.

Millwood, VA
\$192,343 -- *Health affairs special issue on the future of employer-based health insurance system (for 1 year). ID#33554*

Planned Parenthood Association of Mercer Area, Inc.

Trenton, NJ \$39,000 -- *Service and education program for Latina women (for 1 year). ID#34972*

Practice Sights: State Primary Care Development Strategies

Program to challenge states -- through collaborations among state agencies, communities, provider groups, and health professionals schools -- to improve the distribution of primary care providers in medically underserved areas (for the periods indicated).

- **North Carolina Foundation for Advanced Health Programs, Incorporated**
Raleigh, NC \$428,783 -- *Technical assistance and direction for Practice Sights (1 year). ID#34081*
\$621,997 -- *Physician recruitment and retention project: follow-up to Practice Sights (3 years). ID#34548*

Princeton Outreach Projects Inc.

Princeton, NJ
\$8,000 -- *Emergency aid program of crisis ministry of Princeton and Trenton (for 1 year). ID#34713*

Public Health Foundation Enterprises, Inc.

City of Industry, CA \$50,000 -- *Providing wellness care at worksites in Central Los Angeles (for 1 year). ID#32245*

Public Health Institute

Berkeley, CA
\$6,000 -- *Retreat on public health/hospital collaborations to improve community health (for 6 months). ID#34571*
\$17,163 -- *National forum on the development of the public health work force (for 6 months). ID#35466*

Public Health Pipeline: The Future Generation of Public Health

Professionals

Program to support partnerships among the educational system, public health, and private sector to expand middle and high-school students' understanding of the role of public health in their lives, and increase their awareness of careers in public health (for the periods indicated).

- **Association for Supervision and Curriculum Development**
Alexandria, VA
\$1,224,999 -- (4 years). ID#33421
- **Smithsonian Institution**
Washington, DC
\$775,000 -- (5 years). ID#33422

Reach Out: Physicians' Initiative to Expand Care to Underserved Americans

Program to challenge private physicians, working with health departments, hospitals, mid-level practitioners, state agencies, and others, to expand their role in the provision of care to the underserved in their communities (for the periods indicated).

- **Memorial Hospital**
Pawtucket, RI
\$481,064 -- Technical assistance and direction for Reach Out (1 year).
ID#32782
- **The Center for Health and Social Policy Inc.**
Pelham, NY
\$47,447 -- Evaluation of Reach Out -- Phase II (7 months). ID#34807

Research Foundation of the City University of New York

New York, NY \$49,480 -- Using quality assurance techniques to overcome racial and ethnic differences in health care (for 1 year). ID#33373

Robert Wood Johnson Executive Nurse Fellows Program

Program to prepare a select cadre of outstanding nurse executives for leadership roles in clinical service, education, and public health (for the period indicated).

- **University of California, San Francisco, Center for the Health Professions**
San Francisco, CA \$6,200,000 -- Implementation of RWJ Executive Nurse Fellows Program (5 years). ID#32429

San Diego Community Foundation

San Diego, CA \$262,365 -- The Children's Initiative (for 37 months). ID#33194

Southern Rural Access Program

Program to increase access to health care services in eight rural underserved states (for the periods indicated).

- **South Carolina State Office of Rural Health, Inc.**
Columbia, SC
\$458,482 -- (15 months). ID#35446
- **Geisinger Clinic**
Danville, PA
\$636,018 -- Technical assistance and direction for the Southern Rural Access Program (1 year). ID#33405

State Health Leadership Initiative

Program to accelerate the development of the leadership capacity of state health officers as policymakers, administrators, and advocates for the health of the public (for the periods indicated).

- **National Governors' Association Center for Best Practices**

Washington, DC
\$828,405 -- (1 year). ID#35024

- **National Governors' Association Center for Best Practices**
Washington, DC
\$271,452 -- Technical assistance and direction for the State Health Leadership Initiative (1 year). ID#35026

State Initiatives in Health Care Reform

Program to help states plan and develop insurance market reforms, Medicaid reforms, and other significant health care financing and delivery changes (for the periods indicated).

- **Commonwealth of Massachusetts Division of Health Care Finance and Policy**
Boston, MA
\$119,125 -- (1 year). ID#34102
- **State of New Jersey Department of Human Services, Division of Medical Assistance and Health Services**
Trenton, NJ
\$380,205 -- (1 year). ID#34374
- **The Urban Institute**
Washington, DC
\$750,000 -- Analytic support for State Initiatives in Health Care Reform (2 years). ID#34538

Swarthmore College

Swarthmore, PA
\$24,475 -- Study of the Medicare amendments contained in the Balanced Budget Act of 1997 (for 2 years). ID#34186

The Task Force for Child Survival and Development

Decatur, GA
\$61,754 -- Planning a national center on child health and development -- supplemental support (for 5 months). ID#34706

Thomas Jefferson University Hospitals, Inc.

Philadelphia, PA
\$499,392 -- Replication of a community-based partnership to provide health education, outreach, and case management to urban Chinese and other Asian populations (for 3 years). ID#31226

Turning Point: Collaborating for a New Century in Public Health

Program, in collaboration with the Kellogg Foundation, to help states improve the performance of their public health functions through a state level strategic assessment of public health's mission, its relationship to the private sector, organizational structure and governance, work force capacity, accountability, and sources of revenue (for the periods indicated).

- **JSI Research & Training Institute, Inc.**
Boston, MA
\$277,250 -- (21 months). ID#33648
- **University of Washington School of Public Health and Community Medicine**
Seattle, WA
\$463,228 -- Technical assistance and direction for Turning Point (1 year). ID#31536

The Urban Institute

Washington, DC \$5,486,040 -- Monitoring and evaluating the State Children's Health

Insurance Program (for 3 years). ID#34267

VHA Health Foundation Inc.

Irving, TX \$149,990 -- Assisting community-owned hospitals to develop and sustain school-based health centers (for 1 year). ID#35104

Medical College of Wisconsin Inc.

Milwaukee, WI \$455,591 -- Establishment of a demonstration center for health care work force research -- Phase II (for 2 years). ID#34406

ZERO TO THREE: National Center for Infants, Toddlers and Families

Washington, DC \$1,166,579 -- Promoting leadership for the field of infant and family health and development (for 4 years). ID#31912



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#) [Cross-Cutting Programs](#)

Chronic Health Conditions

GRANTS

Grants and Contracts authorized in the year ended December 31, 1998.

The American Academy of Allergy, Asthma & Immunology, Inc.

Milwaukee, WI

\$197,030 -- *Pediatric Asthma: Promoting Best Practice initiative (for 10 months).*

ID#33546

American Heart Association, Inc.

Dallas, TX

\$30,000 -- *American Heart Association Conference on Quality of Care: A Focus on Measuring Quality (for 1 year).* ID#35330

Baker Industries Inc.

Paoli, PA

\$7,500 -- *Feasibility of a long-term inter-generational residential community for disabled and elderly persons (for 6 months).* ID#33467

Baltimore Medical System Inc.

Baltimore, MD

\$374,201 -- *Development of a prototype long-term care community for low- to moderate-income urban elderly (for 18 months).* ID#32119

Beth Israel Deaconess Medical Center, Inc.

Boston, MA

\$413,686 -- *Study of quality of care for chronically ill patients in managed care (for 2 years).* ID#32509

Building Health Systems for People with Chronic Illnesses

Initiative to find models of caring for people with chronic illnesses that will overcome the fragmentation, financing barriers, and episodic care of the current system (for the periods indicated).

- **Albert Einstein Healthcare Network**

Philadelphia, PA

\$450,000 -- (3 years). ID#35627

- **Center for Elders Independence**

Oakland, CA

\$209,136 -- (2 years). ID#35555

- **University of Missouri-Columbia School of Medicine**

Columbia, MO

\$450,942 -- (3 years). ID#35558

- **State of Oregon Department of Human Resources, Senior and Disabled Services Division**

Salem, OR

\$450,000 -- (3 years). ID#35433

- **Oregon Health Sciences University**

Portland, OR

\$501,538 -- (3 years). ID#35694

- **Special Transportation Services Incorporated**
Nashville, TN
\$125,000 -- (1 year). ID#35556
- **State of Vermont Agency of Human Services, Department of Aging and Disabilities**
Waterbury, VT
\$408,985 -- (3 years). ID#35436
- **Visiting Nurses of Aroostook**
Caribou, ME
\$450,002 -- (3 years). ID#35559
- **State of Wisconsin Department of Health and Family Services**
Madison, WI
\$474,992 -- (3 years). ID#35441

The Carter Center, Inc.

Atlanta, GA

\$50,000 -- *Symposium on promoting positive and healthy behavior in children (for 6 months)*. ID#35883

Cash and Counseling Demonstration and Evaluation

Program to test and evaluate the efficacy of programs in four states that offer clients the choice of receiving monthly cash allowances instead of case managed service benefits (for the periods indicated).

- **State of Florida Department of Elder Affairs**
Tallahassee, FL
\$340,418 -- (3 years). ID#31278
- **State of New Jersey Department of Human Services**
Trenton, NJ
\$332,371 -- (3 years). ID#31277
- **University of Maryland Center on Aging**
College Park, MD
\$476,864 -- *Technical assistance and direction for Cash and Counseling Demonstration and Evaluation (1 year)*. ID#33878
\$1,100,000 -- *Evaluation of Cash and Counseling Demonstration and Evaluation -- supplement (4 years)*. ID#30862

Center for the Advancement of Health

Washington, DC

\$85,760 -- *Conference on medical self-care and managed care for older persons (for 6 months)*. ID#34298

The Center School

Highland Park, NJ

\$28,000 -- *Summer therapy program for high-risk learning disabled students (for 3 months)*. ID#32419

Children's Hospital Corporation

Boston, MA

\$499,455 -- *Brookline Early Education Project (BEEP) follow-up evaluation (for 3 years)*. ID#30112

Coming Home: Development of Rural Community-Based Systems for Chronic Care

Program run through the National Cooperative Bank Development Corporation to undertake the development of rural community-based systems of chronic care (for the

period indicated).

- **Brandeis University, Florence Heller Graduate School for Advanced Studies in Social Welfare**
Waltham, MA
\$86,730 -- *Assessment of Coming Home (8 months).* ID#34699

Community-State Partnerships to Improve End-of-Life Care

Program to support the work of state-based commissions and task forces to identify and implement changes in policy and practice to improve care for people at the end of life (for the periods indicated).

- **The Association of Kansas Hospices**
Wichita, KS
\$74,830 -- (1 year). ID#35931
- **Brown University**
Providence, RI
\$69,839 -- (6 months). ID#36178
- **California Health Foundation and Trust**
Sacramento, CA
\$110,000 -- (1 year). ID#36287
- **State of Hawaii Department of Health**
Honolulu, HI
\$450,000 -- (3 years). ID#36297
- **Health Research, Inc.**
Albany, NY
\$446,499 -- (2 years). ID#36292
- **Healthinsight**
Salt Lake City, UT
\$74,963 -- (10 months). ID#36179
- **Hospice for the Carolinas Inc.**
Raleigh, NC
\$75,000 -- (1 year). ID#36258
- **The University of Iowa**
Iowa City, IA
\$74,999 -- (9 months). ID#36251
- **Kentucky Hospital Research and Education Foundation**
Louisville, KY
\$73,880 -- (1 year). ID#36262
- **Maine Hospice Council Inc.**
Augusta, ME
\$450,000 -- (3 years). ID#36223
- **University of Nevada**
Reno, NV
\$450,000 -- (3 years). ID#36180
- **Oklahoma Association for Healthcare Ethics Inc.**
Oklahoma City, OK
\$74,796 -- (6 months). ID#36186
- **Sage Services of Connecticut Inc.**
New Haven, CT
\$75,000 -- (1 year). ID#35924
- **University of Texas Medical Branch at Galveston**
Galveston, TX

\$74,709 -- (1 year). ID#36296

- **West Virginia University Foundation, Inc.**

Morgantown, WV

\$75,000 -- (1 year). ID#35923

Midwest Bioethics Center, Inc.

Kansas City, MO

\$740,988 -- *Technical assistance and direction for Community-State Partnerships to Improve End-of-Life Care (1 year)*. ID#33645

Ebenezer Social Ministries

Shoreview, MN

\$50,000 -- *Community initiative to determine the future delivery of long-term care services in rural Minnesota (for 15 months)*. ID#35079

Educational Broadcasting Corporation

New York, NY

\$2,750,000 -- *Production, promotion, and outreach for a public television series on the end of life (for 2 years)*. ID#35477

Faith in Action: Replication of The Interfaith Volunteer Caregivers Program

Program to help support the establishment of approximately 1100 interfaith volunteer caregiver projects for all ages with chronic health conditions (for the periods indicated).

- **AIDS Ministries Program of Connecticut Inc.**

Hartford, CT

\$25,000 -- (18 months). ID#33938

- **AIDS Network, Inc.**

Madison, WI

\$25,000 -- (18 months). ID#34328

- **AIDS Resource Council Inc.**

Rome, GA

\$25,000 -- (18 months). ID#34948

- **Action Inc.**

Tappahannock, VA

\$25,000 -- (18 months). ID#33893

- **African-American Community Health Network**

Seattle, WA

\$25,000 -- (18 months). ID#34603

- **AgeAdvantAge, Inc.**

Madison, WI

\$25,000 -- (18 months). ID#34011

- **University of Alabama at Birmingham**

Birmingham, AL

\$25,000 -- (18 months). ID#34670

- **All Saints' Episcopal Church**

Atlanta, GA

\$25,000 -- (18 months). ID#34716

- **All Saints Episcopal Church**

Tupelo, MS

\$25,000 -- (18 months). ID#33626

- **Alliance for the Mentally Ill of Santa Cruz County**

Santa Cruz, CA

- \$25,000 -- (18 months). ID#34547
- **Alzheimer's Disease & Related Disorders Association, Inc., East Central Iowa Chapter**
Cedar Rapids, IA
\$25,000 -- (18 months). ID#34947
- **Alzheimer's Disease & Related Disorders Association, Inc., Northeast/Central Louisiana Chapter**
Monroe, LA
\$25,000 -- (18 months). ID#34529
- **Alzheimer's Disease & Related Disorders Association, Inc., Southwest Georgia Area Chapter**
Albany, GA
\$25,000 -- (18 months). ID#34621
- **Arrowhead Regional Development Commission**
Duluth, MN
\$25,000 -- (18 months). ID#33841
- **Association for Retarded Citizens/Ottawa County**
Holland, MI
\$25,000 -- (18 months). ID#34580
- **Avent's Home for Mentally Retarded Citizens, Inc.**
Columbus, GA
\$25,000 -- (18 months). ID#34471
- **Baltimore Medical System Inc.**
Baltimore, MD
\$25,000 -- (18 months). ID#34787
- **Baptist Home & Center**
Cincinnati, OH
\$25,000 -- (22 months). ID#34194
- **Beatitudes Center D.O.A.R. Inc.**
Phoenix, AZ
\$25,000 -- (18 months). ID#33702
- **Bemidji Area Council of Nonprofits Inc.**
Bemidji, MN
\$25,000 -- (18 months). ID#34169
- **Berks AIDS Network**
Reading, PA
\$25,000 -- (18 months). ID#34542
- **Bethany Lutheran Homes, Inc.**
La Crosse, WI
\$25,000 -- (18 months). ID#34168
- **Bethany of the Northwest Foundation**
Everett, WA
\$25,000 -- (18 months). ID#34097
- **Bethlehem Lutheran Church**
Oakland, CA
\$25,000 -- (18 months). ID#33909
- **Bloomington Hospital, Inc.**
Bloomington, IN
\$25,000 -- (18 months). ID#33624
- **Board of Social Ministry**

- Shoreview, MN
\$25,000 -- (2 years). ID#34272
- **Bon Secours -- De Paul Medical Center, Inc.**
Norfolk, VA
\$25,000 -- (18 months). ID#34849
 - **Brattleboro AIDS Project**
Brattleboro, VT
\$25,000 -- (18 months). ID#34619
 - **Breakthrough, N.B.D. Inc.**
Port Hueneme, CA
\$25,000 -- (18 months). ID#34530
 - **Brevard Alzheimer's Foundation Inc.**
Melbourne, FL
\$25,000 -- (18 months). ID#34331
\$25,000 -- (18 months). ID#34693
 - **Bridge-The-Gap, Incorporated**
Jacksonville, FL
\$25,000 -- (18 months). ID#34048
 - **Bucksport Regional Health Center**
Bucksport, ME
\$25,000 -- (18 months). ID#35194
 - **Butler County**
Allison, IA
\$25,000 -- (18 months). ID#33769
 - **CAL-PEP**
San Francisco, CA
\$25,000 -- (18 months). ID#34531
 - **Cardinal Ritter Institute**
St. Louis, MO
\$25,000 -- (18 months). ID#34115
 - **The Caring Coalition of Central New York**
Liverpool, NY
\$25,000 -- (18 months). ID#34270
 - **Caring Together, Inc.**
Detroit, MI
\$25,000 -- (18 months). ID#34000
 - **Caritas House, Inc.**
Morgantown, WV
\$25,000 -- (18 months). ID#34277
 - **Catherine Washburn Memorial Association**
Lopez Island, WA
\$25,000 -- (18 months). ID#34016
 - **Catholic Charities**
Springfield, IL
\$25,000 -- (18 months). ID#33800
 - **Catholic Charities of Diocese of Albany, Inc.**
Albany, NY
\$25,000 -- (18 months). ID#34758
 - **Catholic Charities of Los Angeles, Inc.**
Los Angeles, CA

- \$25,000 -- (18 months). ID#34051
- **Catholic Community Service of Southern Arizona, Inc.**
Tucson, AZ
\$25,000 -- (18 months). ID#34415
- **Catholic Social Service, Sacramento**
Sacramento, CA
\$25,000 -- (18 months). ID#33652
- **Catholic Social Services, Luzerne County Branch**
Wilkes Barre, PA
\$25,000 -- (18 months). ID#34714
- **Catholic Social Services of Southwest Ohio**
Cincinnati, OH
\$25,000 -- (20 months). ID#33839
- **Catholic Social Services of Washtenaw County**
Ann Arbor, MI
\$25,000 -- (18 months). ID#33782
- **Cedar Valley Hospice, Inc.**
Waterloo, IA
\$25,000 -- (18 months). ID#33770
- **The Center for Cancer Survivorship**
Atlanta, GA
\$25,000 -- (18 months). ID#34910
- **Center for Hope Hospice, Inc.**
Linden, NJ
\$25,000 -- (18 months). ID#34642
- **Central Illinois Agency on Aging, Inc.**
Peoria, IL
\$25,000 -- (18 months). ID#34304
\$25,000 -- (18 months). ID#34484
- **Central Oregon Council on Aging, Inc.**
Redmond, OR
\$25,000 -- (18 months). ID#34171
- **Centre Presbyterian Church**
Loysville, PA
\$25,000 -- (18 months). ID#34411
- **Chattanooga C.A.R.E.S. Inc.**
Chattanooga, TN
\$25,000 -- (18 months). ID#34116
- **Christ the King Evangelical Lutheran Church**
St. Clairsville, OH
\$25,000 -- (18 months). ID#34330
- **Christian Associates of Southwest Pennsylvania**
Pittsburgh, PA
\$25,000 -- (18 months). ID#34269
- **Christian Counseling Services of Southern New Mexico Inc.**
Las Cruces, NM
\$25,000 -- (22 months). ID#34096
- **Christian Service Center for Central Florida Inc.**
Orlando, FL
\$25,000 -- (21 months). ID#34887

- **Christmas in April Staunton Augusta County Inc.**
Staunton, VA
\$25,000 -- (18 months). ID#34095
- **Church Health Services Inc.**
Beaver Dam, WI
\$25,000 -- (18 months). ID#33698
- **Clifton Heights Neighborhood Association**
St. Louis, MO
\$25,000 -- (18 months). ID#34307
\$25,000 -- (18 months). ID#34329
- **Clintonville-Beechwood Community Resources Center**
Columbus, OH
\$25,000 -- (18 months). ID#34816
- **Columbia-Montour Mental Health Association**
Bloomsburg, PA
\$25,000 -- (18 months). ID#34469
- **Community Health and Alternative Opportunities Services, Inc.**
Beverly, MA
\$25,000 -- (18 months). ID#34192
- **Community Interfaith Coalition Inc.**
Boca Raton, FL
\$25,000 -- (18 months). ID#34109
- **Community Partners in Caring**
Santa Maria, CA
\$25,000 -- (18 months). ID#34464
- **Compeer West Inc.**
Buffalo, NY
\$25,000 -- (18 months). ID#33587
- **Congregational Holiness Church, Inc.**
Griffin, GA
\$25,000 -- (18 months). ID#34472
- **Connections**
Fort Dodge, IA
\$25,000 -- (18 months). ID#34271
- **CONTACT Life Line of the Highland Rim**
Tullahoma, TN
\$25,000 -- (18 months). ID#33696
- **CONTACT Martinsville/Henry County**
Martinsville, VA
\$25,000 -- (18 months). ID#33559
- **CONTACT of Southeast Connecticut**
West Mystic, CT
\$25,000 -- (18 months). ID#34093
- **Cook Children's Medical Center**
Fort Worth, TX
\$25,000 -- (18 months). ID#33650
- **The Cooper Green Hospital Foundation, Inc.**
Birmingham, AL
\$25,000 -- (18 months). ID#34462
- **Cooperative Caring Services, Inc.**

- Dallas, TX
\$25,000 -- (18 months). ID#33897
- **Co-Ordinated Youth Services**
Granite City, IL
\$25,000 -- (18 months). ID#34586
- **Council of Church-Based Health Programs Inc.**
Tallahassee, FL
\$25,000 -- (18 months). ID#34544
\$25,000 -- (18 months). ID#34818
- **Council of Churches of Greater Bridgeport, Inc.**
Bridgeport, CT
\$25,000 -- (18 months). ID#34193
- **Crawford Cultural Center, Inc.**
Crawford, NE
\$25,000 -- (18 months). ID#35006
- **The Damien Center Inc.**
Indianapolis, IN
\$25,000 -- (18 months). ID#34460
- **The Deaconess Health Associations Fund, Inc.**
Cincinnati, OH
\$25,000 -- (18 months). ID#34486
- **Desert AIDS Project**
Palm Springs, CA
\$25,000 -- (19 months). ID#34761
- **Dickinson Economic Environmental Development Satellite**
League City, TX
\$25,000 -- (18 months). ID#34545
- **District IV Council on Developmental Disabilities, Inc.**
Kingman, AZ
\$25,000 -- (18 months). ID#34790
- **Divine Savior Hospital & Nursing Home, Inc.**
Portage, WI
\$25,000 -- (18 months). ID#33895
- **Dominican Sisters Family Health Services, Inc.**
Ossining, NY
\$25,000 -- (18 months). ID#34667
- **East Alabama Services for the Elderly, Inc.**
Auburn, AL
\$25,000 -- (18 months). ID#34528
- **Easter Seal Society for the Redwood Coast Incorporated**
Eureka, CA
\$25,000 -- (18 months). ID#34465
- **Ecclesia Christian Fellowship**
San Bernardino, CA
\$25,000 -- (18 months). ID#34172
- **Eden United Church of Christ**
Edwardsville, IL
\$25,000 -- (18 months). ID#33783
- **Edgwood Evangelical Lutheran Church**
Wheeling, WV

\$25,000 -- (18 months). ID#34107

- **Edmarc Inc.**

Norfolk, VA

\$25,000 -- (18 months). ID#34414

- **El Paso for Jesus**

El Paso, TX

\$25,000 -- (18 months). ID#34623

\$25,000 -- (18 months). ID#34624

\$25,000 -- (18 months). ID#34645

\$25,000 -- (18 months). ID#34646

\$25,000 -- (18 months). ID#34676

\$25,000 -- (18 months). ID#34677

\$25,000 -- (18 months). ID#34678

\$25,000 -- (18 months). ID#34717

\$25,000 -- (18 months). ID#34718

\$25,000 -- (18 months). ID#34820

- **Elder Abuse Prevention: A Consortium Serving Alameda and Contra Costa Counties**

Richmond, CA

\$25,000 -- (18 months). ID#34762

- **ElderCare Network of Lincoln County**

Damariscotta, ME

\$25,000 -- (18 months). ID#34514

- **Elwyn, Inc.**

Elwyn, PA

\$25,000 -- (18 months). ID#33823

- **Emmanuel Nursing Home, Inc.**

Detroit Lakes, MN

\$25,000 -- (18 months). ID#33870

- **The Episcopal Church of the Holy Cross**

Decatur, GA

\$21,662 -- (15 months). ID#34247

- **Evergreen Hospice and Health Care Foundation**

Kirkland, WA

\$25,000 -- (18 months). ID#34309

\$25,000 -- (18 months). ID#34098

- **Family Connection Unlimited, Inc.**

Jonesboro, GA

\$25,000 -- (18 months). ID#35646

- **Family Resource Center**

Wyoming, MN

\$25,000 -- (18 months). ID#34600

- **Family Service and Community Mental Health Center for McHenry County**

McHenry, IL

\$25,000 -- (18 months). ID#34885

- **Family Services of Chemung County, Inc.**

Elmira, NY

\$25,000 -- (18 months). ID#33838

- **Family Services of Delaware County, Indiana, Inc.**

Muncie, IN

\$25,000 -- (18 months). ID#35022

- **Far West Center**
Westlake, OH
\$25,000 -- (18 months). ID#34527
- **First Evangelical Lutheran Church**
Centerville, IA
\$25,000 -- (18 months). ID#33940
- **First Metropolitan Community Church of Kansas**
Wichita, KS
\$25,000 -- (18 months). ID#34001
- **First Presbyterian Church**
Rome, GA
\$25,000 -- (18 months). ID#35003
- **First United Methodist Church**
Freeport, TX
\$25,000 -- (22 months). ID#34852
- **Ft. Myers Interfaith Volunteer Caregivers Program Inc.**
Fort Myers, FL
\$25,000 -- (18 months). ID#34517
- **Foss Home and Village**
Seattle, WA
\$25,000 -- (18 months). ID#34602
- **Frances Schervier Home & Hospital**
Bronx, NY
\$25,000 -- (18 months). ID#33894
- **Friends for Life**
Waco, TX
\$25,000 -- (18 months). ID#33843
\$25,000 -- (18 months). ID#34278
\$25,000 -- (18 months). ID#34195
\$25,000 -- (18 months). ID#33772
- **Friends of Hospice Inc.**
Alexander City, AL
\$25,000 -- (18 months). ID#34949
- **Friendship House Association, Inc.**
Washington, DC
\$25,000 -- (18 months). ID#34041
- **The Gabriel Project of West Virginia Inc.**
Wheeling, WV
\$25,000 -- (18 months). ID#35001
- **Generations, Inc.**
Des Moines, IA
\$25,000 -- (18 months). ID#34094
- **Georgia Mountains Homecare Services Inc.**
Jasper, GA
\$25,000 -- (18 months). ID#34886
- **Glendale Baptist Church**
Landover, MD
\$25,000 -- (18 months). ID#34888
- **Good N.E.W.S. Living at Home Block Nurse Program**
Azle, TX

- \$25,000 -- (18 months). ID#33651
- **Good Samaritan Charitable Trust**
Campbell, CA
\$25,000 -- (18 months). ID#34173
- **Good Shepherd Interfaith Volunteer Caregivers, Inc.**
Shepherdstown, WV
\$25,000 -- (18 months). ID#34211
\$25,000 -- (18 months). ID#34644
- **Grace United Methodist Church**
Decatur, IL
\$25,000 -- (18 months). ID#34526
- **Great Resolutions Inc.**
Atlanta, GA
\$25,000 -- (23 months). ID#33771
- **Greater Minneapolis Council of Churches**
Minneapolis, MN
\$8,067 -- (6 months). ID#35316
- **Green Valley Assistance Services Inc.**
Green Valley, AZ
\$25,000 -- (18 months). ID#33589
- **H.O.P.E. of Lee County Inc.**
Fort Myers, FL
\$25,000 -- (18 months). ID#34575
- **Heart, Body and Soul Inc.**
Baltimore, MD
\$25,000 -- (18 months). ID#35140
- **Heartland Regional Community Foundation**
St. Joseph, MO
\$25,000 -- (18 months). ID#34047
- **Hill Country Community Action Association Inc.**
San Saba, TX
\$25,000 -- (18 months). ID#34274
\$25,000 -- (18 months). ID#34279
\$25,000 -- (18 months). ID#34280
\$25,000 -- (18 months). ID#34488
\$25,000 -- (18 months). ID#34043
\$25,000 -- (18 months). ID#34044
\$25,000 -- (18 months). ID#34045
\$25,000 -- (18 months). ID#34117
\$25,000 -- (18 months). ID#34170
\$25,000 -- (18 months). ID#34760
\$25,000 -- (18 months). ID#34789
- **Holy Name of Mary Parish**
San Dimas, CA
\$23,513 -- (18 months). ID#34027
- **Holy Rosary Health Center**
Miles City, MT
\$25,000 -- (18 months). ID#34853
- **Holy Spirit Co-Op**
Carencro, LA
\$25,000 -- (18 months). ID#35004

- **The Homer-Mayfield Class Reunion Inc.**
Homer, LA
\$25,000 -- (18 months). ID#34577
- **Hospice Foundation of Arkansas Inc.**
North Little Rock, AR
\$25,000 -- (18 months). ID#34695
- **Hospice House**
Omaha, NE
\$25,000 -- (18 months). ID#34587
- **Hospice of Homer**
Homer, AK
\$25,000 -- (18 months). ID#34474
- **Hospice of Napa Valley, Inc.**
Napa, CA
\$25,000 -- (18 months). ID#34791
- **Hospice of Northwest Florida, Inc.**
Pensacola, FL
\$25,000 -- (18 months). ID#33735
- **Hospice of the Bluegrass, Inc.**
Lexington, KY
\$25,000 -- (18 months). ID#34212
- **Hospice of the Comforter Inc.**
Colorado Springs, CO
\$25,000 -- (18 months). ID#34489
- **Hospice of the North Shore Inc.**
Danvers, MA
\$25,000 -- (18 months). ID#34410
- **Indiana University**
Richmond, IN
\$25,000 -- (18 months). ID#33869
- **Inter-Church Council of Greater New Bedford Inc.**
New Bedford, MA
\$25,000 -- (18 months). ID#33734
- **Inter Faith Caregivers Inc. of Superior/Douglas County**
Superior, WI
\$25,000 -- (18 months). ID#34046
- **Interfaith Hospitality Network of Augusta Inc.**
Augusta, GA
\$25,000 -- (18 months). ID#34674
- **Interfaith Volunteer Caregivers of Greater Bridgeport Inc.**
Bridgeport, CT
\$25,000 -- (18 months). ID#34275
\$25,000 -- (18 months). ID#34040
\$25,000 -- (18 months). ID#33766
- **Iowa Lakes Community College**
Estherville, IA
\$25,000 -- (18 months). ID#34339
- **Jewish Family Service, Jewish Community Center**
Salt Lake City, UT
\$25,000 -- (18 months). ID#34342

- **Jewish Family Service of Los Angeles**
Los Angeles, CA
\$25,000 -- (18 months). ID#34821
- **John Muir Medical Center**
Walnut Creek, CA
\$25,000 -- (18 months). ID#34197
- **Jollivue United Methodist Church**
Staunton, VA
\$25,000 -- (18 months). ID#33591
- **Kaiser Foundation Hospitals**
Oakland, CA
\$25,000 -- (18 months). ID#34519
- **Kenosha Area Family and Aging Services Inc.**
Kenosha, WI
\$25,000 -- (18 months). ID#33649
- **Kent County Mental Health Center, Inc.**
Warwick, RI
\$25,000 -- (18 months). ID#34327
- **Knoxville-Knox County Community Action Committee**
Knoxville, TN
\$25,000 -- (18 months). ID#34851
- **Life Enrichment Center Inc.**
McKenzie, AL
\$25,000 -- (18 months). ID#34576
\$25,000 -- (18 months). ID#34669
- **Little Church of the Desert**
Twentynine Palms, CA
\$25,000 -- (18 months). ID#34584
- **Living Word Christian Center, Incorporated**
Augusta, GA
\$25,000 -- (18 months). ID#35431
- **Livingston Community Hospital Association**
Livingston, MT
\$25,000 -- (18 months). ID#33943
- **Local Spiritual Assembly of the Baha'is of Lafayette**
Lafayette, CO
\$25,000 -- (18 months). ID#34463
- **Lutheran Social Services of Washington and Idaho**
Bremerton, WA
\$25,000 -- (18 months). ID#34671
- **Lutheran Social Services of Washington and Idaho**
Tacoma, WA
\$25,000 -- (18 months). ID#34672
- **Lyngblomsten Foundation**
St. Paul, MN
\$25,000 -- (18 months). ID#34848
- **Macalester-Groveland Living at Home Block Nurse Program**
St. Paul, MN
\$25,000 -- (18 months). ID#34487
- **MATCH-UP Interfaith Volunteers Inc.**

- Boston, MA
\$25,000 -- (18 months). ID#34757
- **Mental Health Association in Greensboro**
Greensboro, NC
\$25,000 -- (18 months). ID#33896
- **Mental Health Association in Southwest Alabama**
Mobile, AL
\$25,000 -- (18 months). ID#34110
- **Mental Health Association of Colorado**
Denver, CO
\$25,000 -- (18 months). ID#34042
- **Mental Health Association of Minnesota, Inc.**
Minneapolis, MN
\$25,000 -- (18 months). ID#34817
- **Mental Health Center of Champaign County**
Champaign, IL
\$25,000 -- (18 months). ID#34002
- **Merriam Park Living at Home Block Nurse Program**
St. Paul, MN
\$25,000 -- (18 months). ID#34306
- **Mesa Senior Center, Inc.**
Mesa, AZ
\$25,000 -- (18 months). ID#33942
- **Methodist Medical Center, Inc.**
Jacksonville, FL
\$25,000 -- (18 months). ID#34759
- **Methodist Mission & Church Extension Society, Inc.**
Wilmington, DE
\$25,000 -- (18 months). ID#33239
- **Metropolitan Baptist Tabernacle Housing Development Corporation**
Flint, MI
\$25,000 -- (18 months). ID#34786
- **Middlesex Hospital**
Middletown, CT
\$25,000 -- (18 months). ID#34573
- **Ministry of Recovery**
Charlotte, NC
\$25,000 -- (18 months). ID#34013
- **Miracles AIDS Network Inc.**
Riverdale, GA
\$25,000 -- (18 months). ID#34675
- **Monroe County Commission, Monroe County**
Monroeville, AL
\$25,000 -- (18 months). ID#34850
- **NSEAM Living at Home Block Nurse Program**
Fort Worth, TX
\$25,000 -- (22 months). ID#34213
- **National Church and Clergy Resource Association**
New Rochelle, NY
\$25,000 -- (18 months). ID#33999

- **Near Northside Partners Council Incorporated**
Fort Worth, TX
\$25,000 -- (21 months). ID#34214
- **The North County Council on Aging**
Vista, CA
\$25,000 -- (18 months). ID#33703
- **Northeast Colorado Rural Health Network**
Haxtun, CO
\$25,000 -- (18 months). ID#34473
- **Northminster Presbyterian Church**
Columbia, SC
\$25,000 -- (19 months). ID#34108
- **Norton United Methodist Church**
Norton, KS
\$25,000 -- (18 months). ID#34114
- **Parmenter Health Services, Inc.**
Wayland, MA
\$25,000 -- (18 months). ID#34690
- **Pasadena Hospital Association Ltd.**
Pasadena, CA
\$25,000 -- (18 months). ID#34578
- **Pee Dee Community Action Agency**
Florence, SC
\$25,000 -- (18 months). ID#35002
- **The People Connection**
Fosston, MN
\$25,000 -- (18 months). ID#34470
- **People on the Block Inc.**
Northport, NY
\$25,000 -- (18 months). ID#34884
- **County of Pickaway**
Circleville, OH
\$25,000 -- (26 months). ID#34515
- **Pikes Peak Mental Health Center Systems Inc.**
Colorado Springs, CO
\$25,000 -- (18 months). ID#34050
- **The Positive Project**
Houston, TX
\$25,000 -- (18 months). ID#34583
- **Presbyterian Healthcare Services**
Albuquerque, NM
\$25,000 -- (18 months). ID#35141
- **Presbyterian Outreach**
Omaha, NE
\$25,000 -- (18 months). ID#34620
- **Princeton Advent Christian Church**
Princeton, WV
\$25,000 -- (18 months). ID#33699
- **Project CARE Inc.**
Greenville, SC

\$25,000 -- (18 months). ID#34413

- **Promises Incorporated**
Oklahoma City, OK
\$25,000 -- (18 months). ID#34119
- **Public Health Service of Goodhue & Wabasha Counties**
Red Wing, MN
\$25,000 -- (18 months). ID#33367
- **RAIN Arkansas Inc.**
Little Rock, AR
\$25,000 -- (18 months). ID#33837
\$25,000 -- (18 months). ID#34003
\$25,000 -- (18 months). ID#34014
\$25,000 -- (18 months). ID#34118
\$25,000 -- (18 months). ID#34196
- **Rehabilitation Support Services, Inc.**
Guilderland, NY
\$25,000 -- (18 months). ID#34691
- **Richmond Community Action Program Inc.**
Richmond, VA
\$25,000 -- (18 months). ID#34049
- **Ruah Breath of Life Inc.**
Boston, MA
\$25,000 -- (18 months). ID#35139
- **St. Elizabeth Ann Seton**
Westover, WV
\$25,000 -- (18 months). ID#33871
- **St. Francis Medical Center**
Monroe, LA
\$25,000 -- (18 months). ID#34004
- **Saint James United Methodist Church**
Atlanta, GA
\$25,000 -- (18 months). ID#34694
- **St. John Vianney Church**
Fairmont, MN
\$25,000 -- (18 months). ID#34106
- **St. John's United Church of Christ**
Baldwin City, KS
\$25,000 -- (18 months). ID#34582
- **St. Mary's Episcopal Church**
Laguna Beach, CA
\$25,000 -- (18 months). ID#35195
- **St. Olaf Residence Inc.**
Minneapolis, MN
\$25,000 -- (18 months). ID#34692
- **Salem Lutheran Church**
St. Cloud, MN
\$25,000 -- (20 months). ID#33590
- **Santa Cruz AIDS Project**
Santa Cruz, CA
\$25,000 -- (18 months). ID#34719

- **Sears Methodist Centers, Inc.**
Abilene, TX
\$25,000 -- (18 months). ID#33701
- **Seneca County General Health District**
Tiffin, OH
\$25,000 -- (18 months). ID#33206
- **The Senior Citizens Council of Greater Augusta and the CSRA, Georgia, Inc.**
Augusta, GA
\$25,000 -- (18 months). ID#34340
- **Senior Citizens Services, Inc.**
Lima, OH
\$25,000 -- (18 months). ID#34543
- **Senior Connections Inc.**
Decatur, GA
\$25,000 -- (18 months). ID#34461
- **Senior Resources of Broomfield Inc.**
Broomfield, CO
\$25,000 -- (18 months). ID#33898
- **Senior Services, Inc.**
Kalamazoo, MI
\$25,000 -- (18 months). ID#33768
- **Senior Services Inc. of Wichita**
Wichita, KS
\$25,000 -- (18 months). ID#34715
- **Seniors Helping Others**
Kingston, RI
\$25,000 -- (18 months). ID#33585
- **Serra Ancillary Care**
Los Angeles, CA
\$25,000 -- (18 months). ID#34111
- **Shepherd's Center of Greater Winston-Salem Inc.**
Winston-Salem, NC
\$25,000 -- (18 months). ID#33941
- **Shively Area Ministries, Inc.**
Louisville, KY
\$25,000 -- (18 months). ID#34601
- **Sinsinawa Dominicans, Inc.**
Sinsinawa, WI
\$25,000 -- (18 months). ID#33868
- **Sisters of Holy Cross**
Manchester, NH
\$25,000 -- (18 months). ID#33767
- **Slippery Rock Area Community Outreach Inc.**
Slippery Rock, PA
\$25,000 -- (18 months). ID#33697
- **South Shore Support Services Inc.**
Weymouth, MA
\$25,000 -- (18 months). ID#34209
- **South Texas AIDS Interfaith Council, Inc.**
Corpus Christi, TX

\$25,000 -- (18 months). ID#33784

- **The Special Gathering, Inc.**

Cocoa, FL

\$25,000 -- (18 months). ID#33824

\$25,000 -- (18 months). ID#34012

- **Special Touch Ministry, Inc.**

Waupaca, WI

\$25,000 -- (18 months). ID#33840

\$25,000 -- (18 months). ID#34412

- **The Speech Clinic, Inc.**

Hazard, KY

\$25,000 -- (21 months). ID#35161

- **Spreading Love Gospel Temple**

Detroit, MI

\$25,000 -- (18 months). ID#34485

- **Stein Hospice Services, Inc.**

Sandusky, OH

\$25,000 -- (18 months). ID#34338

- **County of Steuben**

Bath, NY

\$25,000 -- (18 months). ID#34883

- **Substance Abuse Ministry Inc.**

Savannah, GA

\$25,000 -- (18 months). ID#33700

- **Tarrant County AIDS Interfaith Network Inc.**

Fort Worth, TX

\$25,000 -- (18 months). ID#34015

- **Tillamook County General Hospital**

Tillamook, OR

\$25,000 -- (18 months). ID#34647

- **Triad Disability Advocates Inc.**

Kernersville, NC

\$25,000 -- (18 months). ID#33625

- **Tri-Community Counseling Service**

Oracle, AZ

\$25,000 -- (18 months). ID#34341

- **Triedstone Hope Outreach Center**

Columbus, OH

\$25,000 -- (18 months). ID#34579

- **Trilogy Inc.**

Chicago, IL

\$25,000 -- (18 months). ID#33867

- **Tulsa Cornerstone Assistance Network Inc.**

Tulsa, OK

\$25,000 -- (18 months). ID#34622

- **Unconditional Love Incorporated**

Melbourne, FL

\$25,000 -- (18 months). ID#34668

- **United Cerebral Palsy of Colorado Inc.**

Denver, CO

\$25,000 -- (18 months). ID#35005

- **United Samaritans Medical Center**
Danville, IL
\$25,000 -- (18 months). ID#33939
- **Uptown Area Senior Adult Ministry, Inc.**
New Orleans, LA
\$25,000 -- (2 years). ID#34518
- **Vail Valley Medical Center**
Vail, CO
\$25,000 -- (18 months). ID#34332
- **Vincennes University**
Vincennes, IN
\$25,000 -- (18 months). ID#34581
\$25,000 -- (18 months). ID#34643
- **Visiting Nurse Association of North Central Indiana, Inc.**
Elwood, IN
\$25,000 -- (18 months). ID#34574
- **Volunteer Centers of Santa Cruz County**
Santa Cruz, CA
\$25,000 -- (18 months). ID#34308
- **Volunteers of America of Northeast Pennsylvania**
Wilkes Barre, PA
\$25,000 -- (22 months). ID#33866
\$25,000 -- (20 months). ID#34276
\$25,000 -- (18 months). ID#34673
\$25,000 -- (18 months). ID#33586
- **Washington County Elder Care Inc.**
Bartlesville, OK
\$25,000 -- (18 months). ID#33588
- **The Washington Home**
Washington, DC
\$25,000 -- (18 months). ID#34516
- **Watauga County Hunger Coalition Inc.**
Boone, NC
\$25,000 -- (18 months). ID#34210
- **Wellness Networks Inc.**
Detroit, MI
\$25,000 -- (18 months). ID#34305
- **West Virginia University Hospitals, Inc.**
Morgantown, WV
\$25,000 -- (18 months). ID#33842
- **Woods Memorial Hospital District**
Etowah, TN
\$25,000 -- (18 months). ID#34911
- **Worcester County Interfaith Volunteer Caregivers Inc.**
Bishopville, MD
\$25,000 -- (18 months). ID#34819
- **Wyoming AIDS Project**
Casper, WY
\$25,000 -- (18 months). ID#35142

- **Young Women's Christian Association of Lubbock Texas Inc.**
Lubbock, TX
\$25,000 -- (18 months). ID#34546
- **Youville Lifecare, Inc.**
Cambridge, MA
\$25,000 -- (18 months). ID#34337
- **Kingston Hospital**
Kingston, NY
\$706,906 -- *Technical assistance and direction for Faith in Action (13 months).*
ID#31998
- **National Federation of Interfaith Volunteer Caregivers, Inc.**
Kingston, NY
\$1,100,100 -- *Program to strengthen community caregiving in the United States (3 years).* ID#30244
\$135,730 -- *Headquarters reorganization and relocation program (6 months).*
ID#34382

Foundation of the University of Medicine and Dentistry of New Jersey

Newark, NJ

\$899,752 -- *Development of the central New Jersey Gerontological Institute (for 4 years).*
ID#28185

Funders Concerned About AIDS, Inc.

New York, NY

\$35,000 -- *Helping funders address AIDS (for 1 year).* ID#30656

George Washington University, The Center to Improve Care of the Dying

Washington, DC

\$72,982 -- *Enhancing the role of national religious organizations in improving end-of-life care (for 1 year).* ID#31236

George Washington University School of Medicine and Health Sciences

Washington, DC

\$39,642 -- *Review of the current status of home medical care (for 6 months).* ID#34912

Group Health Cooperative of Puget Sound

Seattle, WA

\$22,002 -- *Conference on improving care for depression in organized health care systems (for 7 months).* ID#35211

Home Care Research Initiative

Program for researchers and policy analysts to explore key issues in the area of home and community-based care for the chronically ill (for the periods indicated).

- **Brown University Center for Gerontology & Health Care Research**
Providence, RI
\$107,866 -- (2 years). ID#34188
- **Dartmouth Medical School**
Hanover, NH
\$299,486 -- (2 years). ID#35254
- **University of Minnesota School of Public Health**
Minneapolis, MN
\$473,765 -- (3 years). ID#34398
- **The Urban Institute**
Washington, DC
\$326,832 -- (3 years). ID#34592

- **Visiting Nurse Service of New York**

New York, NY

\$391,527 -- *Technical assistance and direction for the Home Care Research Initiative (1 year)*. ID#31539

Homeless Families Program

Program to enable communities to develop the infrastructure necessary to strengthen the potential of homeless parents and their children to function successfully (for the period indicated).

- **Vanderbilt University**

Nashville, TN

\$86,733 -- *Breaking the cycle of homelessness: a book on the Homeless Families Program (9 months)*. ID#33473

Hospital Research and Educational Trust

Chicago, IL

\$35,000 -- *Tenth national HIV/AIDS update conference (for 4 months)*. ID#29334

Improving Chronic Illness Care

A national research, demonstration, and dissemination program to help organized health systems improve their care of the chronically ill (for the periods indicated).

- **Group Health Cooperative of Puget Sound**

Seattle, WA

\$10,637,967 -- (21 months). ID#34984

- **Group Health Cooperative of Puget Sound**

Seattle, WA

\$400,632 -- *Technical assistance and direction for Improving Chronic Illness Care (4 months)*. ID#34794

University of Massachusetts Medical Center

Worcester, MA

\$49,660 -- *Planning for a study of the effects of a stress reduction program on health care utilization, costs, and patient and provider satisfaction (for 9 months)*. ID#29726

National Academy of Sciences Institute of Medicine

Washington, DC

\$199,546 -- *Expansion of a study on improving quality in long-term care (for 10 months)*. ID#34072

National Health Council, Inc.

Washington, DC

\$95,150 -- *Planning for "Putting Patients First" Campaign (for 11 months)*. ID#32320

National Minority AIDS Council Inc.

Washington, DC

\$10,000 -- *US Conference on AIDS (for 1 month)*. ID#35352

University of New Hampshire

Durham, NH

\$65,477 -- *Planning for a program to promote evidence-based care for persons with serious mental illness (for 5 months)*. ID#35746

University of North Carolina at Chapel Hill School of Public Health

Chapel Hill, NC

\$581,487 -- *Development of a strategy to prevent birth defects by promoting folic acid intake (for 1 year)*. ID#34335

Occupational Training Center of Morris County, Inc.

Cedar Knolls, NJ

\$25,000 -- *Employment placement program (for 1 year). ID#33738*

Partners in Caregiving: The Dementia Services Program

Program to provide technical assistance and grant support to help adult day centers develop and strengthen innovative center-based, in-home, and other respite programs for people with chronic cognitive disorders (for the period indicated).

- **Wake Forest University School of Medicine**

Winston-Salem, NC

\$1,900,000 -- *Technical assistance for the dissemination of the adult day service programs (30 months). ID#24202*

Promoting Excellence in End-of-Life Care

Program to increase the availability of hospice care for a larger portion of dying patients who will benefit from better management of pain, more control over the course of their death, and more satisfactory closure to their lives for the periods indicated

- **Baystate Medical Center, Inc.**

Springfield, MA

\$450,000 -- (3 years). ID#35474

- **Brentwood Biomedical Research Institute, Inc.**

Los Angeles, CA

\$450,000 -- (3 years). ID#35493

- **Bristol Bay Area Health Corporation**

Dillingham, AK

\$449,513 -- (3 years). ID#35496

- **University of California, Davis, School of Medicine**

Davis, CA

\$447,434 -- (3 years). ID#35490

- **University of California, San Francisco, School of Medicine**

San Francisco, CA

\$450,000 -- (3 years). ID#35486

- **Cardinal Glennon Children's Hospital**

St. Louis, MO

\$448,436 -- (3 years). ID#35489

- **Case Western Reserve University**

Cleveland, OH

\$450,000 -- (3 years). ID#35483

- **University of Chicago**

Chicago, IL

\$449,300 -- (3 years). ID#35485

- **Children's Hospital Foundation**

Seattle, WA

\$449,948 -- (3 years). ID#35495

- **The Cooper Green Hospital Foundation, Inc.**

Birmingham, AL

\$446,993 -- (3 years). ID#35476

- **Dartmouth-Hitchcock Medical Center**

Hanover, NH

\$449,960 -- (3 years). ID#35480

- **Henry Ford Health System**

Detroit, MI

\$442,722 -- (3 years). ID#35484

- **Hospice of the Valley**

Phoenix, AZ

\$450,000 -- (3 years). ID#35492

- **Louisiana State University Medical Center**

New Orleans, LA

\$446,334 -- (3 years). ID#35482

- **Commonwealth of Massachusetts Department of Mental Health**

Medfield, MA

\$449,305 -- (3 years). ID#35497

- **University of Michigan**

Ann Arbor, MI

\$450,000 -- (3 years). ID#35478

- **Mount Sinai School of Medicine**

New York, NY

\$449,658 -- (3 years). ID#35488

- **National Hospice Organization, Inc.**

Arlington, VA

\$49,975 -- *Children's Hospice and Palliative Care Project (3 months)*. ID#35693

- **University of New Mexico Health Sciences Center**

Albuquerque, NM

\$449,856 -- (3 years). ID#35487

- **University of Pennsylvania School of Nursing**

Philadelphia, PA

\$450,000 -- (3 years). ID#35491

- **The Medical University of South Carolina Medical Center**

Charleston, SC

\$163,474 -- (1 year). ID#35475

- **Visiting Nurse Association & Hospice of Northern California**

Emeryville, CA

\$449,994 -- (3 years). ID#35494

- **The Volunteers of America**

Alexandria, VA

\$198,304 -- (1 year). ID#35481

- **University of Washington**

Seattle, WA

\$113,466 -- *Developing a research and education agenda to improve end-of-life care in ICUs (1 year)*. ID#35083

- **University of Montana**

Missoula, MT

\$645,868 -- *Technical assistance and direction for Promoting Excellence in End-of-Life Care (1 year)*. ID#31749

Rutgers, The State University

New Brunswick, NJ

\$40,000 -- *Study of early interventions for children with disabilities (for 1 year)*. ID#35279

Self-Determination for Persons with Developmental Disabilities

Program to help states implement a more cost-effective system while simultaneously allowing families and persons with disabilities more choice in determining the services they receive (for the periods indicated).

- **University of New Hampshire**
Concord, NH
\$718,695 -- *Technical assistance and direction for Self-Determination for Persons with Developmental Disabilities (1 year)*. ID#33480
- **Human Services Research Institute**
Cambridge, MA
\$359,717 -- *Evaluation of Self-Determination for Persons with Developmental Disabilities (30 months)*. ID#32677

Stanford University School of Medicine

- Stanford, CA
\$345,598 -- *Creation of a chronic disease management system for primary care practice (for 3 years)*. ID#31162
\$422,930 -- *Evaluating an innovative disease management program for patients with multiple chronic conditions (for 2 years)*. ID#32643

Targeted End-of-Life Projects Initiative

Program to support solicited and unsolicited projects under \$1 million consistent with the Foundation's end-of-life strategic objectives (for the periods indicated).

- **Brown University Center for Gerontology & Health Care Research**
Providence, RI
\$498,337 -- (2 years). ID#33491
- **University of California, San Francisco, School of Medicine**
San Francisco, CA
\$216,638 -- (5 years). ID#33472
- **Choice in Dying Inc.**
New York, NY
\$231,920 -- (1 year). ID#34373
- **Commission on Aging with Dignity, Inc.**
Tallahassee, FL
\$492,003 -- (2 years). ID#33397
- **Hospital Research and Educational Trust**
Washington, DC
\$50,000 -- (9 months). ID#33600
- **Midwest Bioethics Center, Inc.**
Kansas City, MO
\$230,748 -- (18 months). ID#35054
- **Missoula Demonstration Project Inc.**
Missoula, MT
\$522,437 -- (1 year). ID#33718
- **National Board of Medical Examiners**
Philadelphia, PA
\$105,995 -- (45 months). ID#33887
- **National Hospice Organization, Inc.**
Arlington, VA
\$64,673 -- (4 months). ID#35597
- **Oncology Nursing Certification Corporation**
Pittsburgh, PA
\$165,125 -- (18 months). ID#35084
- **Oregon Health Sciences Foundation**
Portland, OR
\$598,351 -- (3 years). ID#33903

- **Stanford University**
Stanford, CA
\$831,931 -- (4 years). ID#35017
- **US Department of Veterans Affairs**
Washington, DC
\$982,595 -- (25 months). ID#34588
- **Medical College of Wisconsin Inc.**
Milwaukee, WI
\$74,789 -- (1 year). ID#32598
- **University of Wisconsin-Madison Medical School**
Madison, WI
\$87,922 -- (5 months). ID#35950

Technical Assistance Collaborative, Inc.

Boston, MA

\$48,878 -- *Children's mental health: bridging the gap between research and practice (for 6 months)*. ID#33805

\$49,158 -- *Research on activities needed to optimize the treatment of depression in primary care settings (for 6 months)*. ID#34217

United Way of Allegheny County

Pittsburgh, PA

\$25,000 -- *Support for the National Senior Volunteer Summit (for 3 months)*. ID#34052

Workers' Compensation Health Initiative

Program of demonstrations and evaluations to help state government policymakers, private-sector reformers, and health care providers explore solutions to this cost crisis (for the periods indicated).

- **American Accreditation HealthCare Commission Inc.**
Washington, DC
\$393,638 -- (2 years). ID#34233
- **Champlain Valley Physicians Hospital Medical Center, Inc.**
Plattsburgh, NY
\$319,559 -- (3 years). ID#34224
- **University of Colorado Health Sciences Center**
Denver, CO
\$221,719 -- (2 years). ID#34365
- **Georgetown University**
Washington, DC
\$481,104 -- (3 years). ID#34366
- **Institute for Research and Education**
Minneapolis, MN
\$499,986 -- (42 months). ID#30971
- **Maine Medical Assessment Foundation**
Manchester, ME
\$205,440 -- (30 months). ID#34229
- **New School for Social Research**
New York, NY
\$217,752 -- (2 years). ID#34231
- **State of New York Department of Civil Service**
Albany, NY
\$334,323 -- (2 years). ID#34232
- **University of Massachusetts Medical Center**

Worcester, MA

\$328,526 -- *Technical assistance and direction for the Workers' Compensation Health Initiative (1 year)*. ID#33271



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#) [Cross-Cutting Programs](#)

Substance Abuse

GRANTS

Grants and Contracts authorized in the year ended December 31,1998.

Addressing Tobacco in Managed Care

Program to promote adoption of innovative approaches for helping Americans enrolled in managed care organizations to avoid the harm caused by tobacco (for the periods indicated).

- **University of Alabama at Birmingham**
Birmingham, AL
\$41,539 -- (1 year). ID#35852
- **Children's Hospital**
Columbus, OH
\$44,026 -- (1 year). ID#35849
- **Group Health Cooperative of Puget Sound**
Seattle, WA
\$50,000 -- (1 year). ID#35855
- **HMO Colorado, Inc.**
Denver, CO
\$48,049 -- (1 year). ID#35851
- **HealthPartners Research Foundation**
Minneapolis, MN
\$499,075 -- (26 months). ID#36022
- **Providence Health Plans**
Portland, OR
\$50,000 -- (1 year). ID#35854
- **University of Vermont Office of Health Promotion Research**
Burlington, VT
\$50,000 -- (1 year). ID#35850
- **University of Washington**
Seattle, WA
\$49,991 -- (1 year). ID#35853
- **Wayne State University**
Detroit, MI
\$50,000 -- (1 year). ID#35847
- **State of Wisconsin Department of Health and Family Services**
Madison, WI
\$49,559 -- (1 year). ID#35848
- **University of Wisconsin--Madison Medical School**
Madison, WI
\$469,511 -- *Technical assistance and direction for Addressing Tobacco in Managed Care (1 year)*. ID#32174
- **AAHP Foundation**
Washington, DC
\$388,117 -- *National Technical Assistance Office for Addressing Tobacco in Managed Care (1 year)*. ID#32811

The Advocacy Institute

Washington, DC

\$143,899 -- *Monograph on tobacco control movement leadership in the "global settlement" negotiations and its aftermath (for 18 months).* ID#32785

\$424,645 -- *Analysis of policy proposals related to tobacco use by children (for 1 year).* ID#33024

\$32,636 -- *Planning for a tobacco control analysis project (for 9 months).* ID#33777

\$368,224 -- *Project to develop an advanced leadership training program in tobacco control (for 1 year).* ID#34364

American Council on Science & Health

New York, NY

\$204,465 -- *Study of the perspectives of US leaders on tobacco policy (for 1 year).*

ID#31830

American Medical Association

Chicago, IL

\$175,520 -- *Data collection and analysis on effective smoking cessation interventions for adolescents (for 1 year).* ID#33631

Association of Asian Pacific Community Health Organizations

Oakland, CA

\$499,999 -- *Creating New Mountains: a national Asian American/Pacific Islander tobacco control network (for 3 years).* ID#31989

Boys & Girls Club of Trenton/Mercer County, Inc.

Trenton, NJ

\$42,600 -- *Implementation of a substance abuse prevention project for youth (for 3 years).* ID#33567

Brown University Center for Alcohol and Addiction Studies

Providence, RI

\$25,000 -- *Consensus building and public awareness activities for a national drug policy based on medicine and public health -- supplemental support (for 14 months).*

ID#34316

\$48,685 -- *Conference on the development of interventions for adolescent alcohol and substance abuse (for 10 months).* ID#34435

\$265,244 -- *Consensus building and public awareness activities for a national drug policy based on medicine and public health (for 16 months).* ID#34559

University of California, San Francisco, School of Medicine

San Francisco, CA

\$49,922 -- *Background papers on the use of nicotine and other smoking cessation medications in pregnant and adolescent smokers (for 6 months).* ID#34317

Center for the Advancement of Health

Washington, DC

\$136,860 -- *Working group on transdisciplinary tobacco prevention research (for 9 months).* ID#33602

\$49,942 -- *Coordination for youth tobacco cessation partnership (for 1 year).*

ID#35916

University of Colorado at Boulder

Boulder, CO

\$136,915 -- *Study of cigarette smoking in adolescence (for 1 year).* ID#32752

Community Anti-Drug Coalitions of America

Alexandria, VA

\$1,700,000 -- *National support center for community substance abuse coalitions (for 2*

years). ID#27953

\$687,585 -- *National support center for community substance abuse coalitions -- supplemental support (for 2 years).* ID#34748

Demonstration and Evaluation of Substance Abuse Treatment in Welfare Reform

Grant to The National Center on Addiction and Substance Abuse at Columbia University to develop and implement CASAWORKS for Families, a comprehensive model that combines substance abuse treatment with job training and other support services to help women become job-ready, substance-free, healthy, and better parents (for the period indicated).

- **The National Center on Addiction and Substance Abuse at Columbia University**
New York, NY
\$13,197,250 -- (3 years). ID#33275

Developing Leadership in Reducing Substance Abuse

Program to increase leadership capacity and build prestige in the substance abuse field by providing mentoring experience for proteges from the fields of alcohol, tobacco, and illegal drugs and work within the fields of education, advocacy, research, and/or policy (for the period indicated).

- **Foundation of the University of Medicine and Dentistry of New Jersey**
Newark, NJ
\$393,933 -- *Technical assistance and direction for Developing Leadership in Reducing Substance Abuse and Innovations in Combating Substance Abuse (9 months).* ID#35246

Entertainment Industries Council Incorporated

Reston, VA

\$50,000 -- *Entertainment Industries Council/NIDA 1998 PRISM awards (for 2 months).* ID#34142

\$738,222 -- *Encouraging accurate depiction of substance abuse and addiction by the entertainment industry (for 1 year).* ID#35309

Family Support Services Program

Grant to Family Resource Coalition to undertake a national technical assistance initiative involving 10 states to enable them to establish statewide networks of community-based family support service centers (for the periods indicated).

- **The Colorado Foundation for Families and Children**
Denver, CO
\$248,181 -- (4 years). ID#35759
- **Persephone Productions Inc.**
Arlington, VA
\$120,000 -- *Public television series on family support service centers (2 years).* ID#34205

Fighting Back: Community Initiatives to Reduce Demand for Illegal Drugs and Alcohol

Support of community-wide efforts to reduce alcohol and drug abuse through public awareness strategies, prevention, early identification, and treatment interventions (for the periods indicated).

- **City of Little Rock**
Little Rock, AR
\$1,111,446 -- (3 years). ID#33104
- **City of New Haven Office of the Mayor**

New Haven, CT
\$1,706,001 -- (3 years). ID#33105

- **United Way of San Antonio & Bexar County**

San Antonio, TX
\$1,489,173 -- (2 years). ID#33106

- **Boston University School of Public Health**

Boston, MA
\$689,410 -- *Technical assistance and direction for Fighting Back (1 year).*
ID#31995

Fletcher Allen Health Care Inc.

Burlington, VT
\$98,167 -- *Conference on drug abuse and drug abuse policy: scenarios for the 21st century (for 1 year).* ID#32589

University of Florida Research Foundation Inc.

Gainesville, FL
\$90,273 -- *Assessment of Jacksonville Jaguars Foundation Honor Rows youth incentive program (for 7 months).* ID#35816

Free To Grow: Head Start Partnerships to Promote Substance-Free Communities

Program to develop and implement models for the Head Start Program to increase its capacity to strengthen the family and neighborhood environment for high-risk preschool children to reduce the children's vulnerability to substance abuse and related problems (for the periods indicated).

- **Joseph L. Mailman School of Public Health at Columbia University**

New York, NY
\$367,166 -- *Technical assistance and direction for Free to Grow (1 year).*
ID#34010

- **Audubon Area Community Services, Inc.**

Owensboro, KY
\$73,084 -- *Local outcome evaluation of the Free to Grow family and community strengthening strategies (14 months).* ID#35596

Genesis Counseling Center Inc.

Collingswood, NJ
\$50,000 -- *Camden County Drug Court Program (for 1 year).* ID#33796

Harvard University School of Public Health

Boston, MA
\$1,500,834 -- *College alcohol survey: Impact of binge drinking on the college and community -- Phase III (for 30 months).* ID#30249
\$494,990 -- *Dissemination of findings from Phase II of the college drinking study (for 21 months).* ID#33931

Healthy Nations: Reducing Substance Abuse Among Native Americans

Initiative to help Native Americans reduce the harm caused by substance abuse in their communities (for the period indicated).

- **University of Colorado Health Sciences Center**

Denver, CO
\$480,735 -- *Technical assistance and direction for Healthy Nations (1 year).*
ID#32815

Jacksonville Jaguars Foundation Inc.

Jacksonville, FL

\$493,514 -- *Professional sports: a partnership to prevent youth substance abuse and promote the health of young people (for 3 years)*. ID#30241

Joseph L. Mailman School of Public Health at Columbia University

New York, NY

\$47,913 -- *Developing biomarker feedback for smoking cessation programs (for 9 months)*. ID#31347

Latino Council on Alcohol and Tobacco

Washington, DC

\$512,721 -- *Strengthening Latino networks to address alcohol and tobacco issues (for 3 years)*. ID#31963

A Matter of Degree: Reducing High-Risk Drinking Among College Students

Program to develop model approaches to reduce student high-risk drinking on campus and in the surrounding community by developing college/community partnerships (for the periods indicated).

- **The Florida State University Research Foundation, Incorporated**
Tallahassee, FL
\$59,903 -- (1 year). ID#35109
- **Georgia Tech Research Corporation**
Atlanta, GA
\$59,912 -- (1 year). ID#35110
- **Louisiana State University and Agricultural and Mechanical College**
Baton Rouge, LA
\$700,468 -- (5 years). ID#35107
- **University of Nebraska-Lincoln**
Lincoln, NE
\$699,618 -- (5 years). ID#35108
- **American Medical Association**
Chicago, IL
\$446,766 -- *Technical assistance and direction for A Matter of Degree (1 year)*. ID#33880
- **Harvard University School of Public Health**
Boston, MA
\$1,608,435 -- *Evaluation of A Matter of Degree -- Phase II (3 years)*. ID#30865
\$695,324 -- *Supplemental funding for evaluation of A Matter of Degree -- Phase II (3 years)*. ID#34746

The Morehouse School of Medicine, Inc.

Atlanta, GA

\$155,338 -- *Development and evaluation of educational materials for medical students on smoking cessation counseling (for 2 years)*. ID#34237

Mothers Against Drunk Driving

Irving, TX

\$105,000 -- *Preventing underage drinking in minority communities (for 1 year)*. ID#34123

National Association of Drug Court Professionals

Alexandria, VA

\$43,750 -- *Publication of the National Drug Court Institute Review (for 2 months)*. ID#34781

National Center for Tobacco-Free Kids

Washington, DC

\$225,000 -- Policymakers' conference on international tobacco control (for 6 months).

ID#35124

The National Commission Against Drunk Driving

Greeley, CO

\$99,095 -- Developing messages to reduce impaired driving by teens (for 1 year).

ID#32694

National Community Service Trust

Durham, NC

\$127,615 -- Engaging professional and amateur sports organizations as partners in a youth development initiative (for 1 year). ID#34260

National Foundation for the Centers for Disease Control and Prevention Inc.

Atlanta, GA

\$471,714 -- Counter-marketing tobacco use to teens initiative (for 1 year). ID#31274

National Mental Illness Screening Project Inc.

Wellesley, MA

\$150,000 -- Development and implementation of a national college-based alcohol screening and education day (for 1 year). ID#34977

National Opinion Research Center

Chicago, IL

\$189,516 -- Evaluation of a public television series on addiction and recovery (for 6 months). ID#34179

University of New Hampshire

Concord, NH

\$389,268 -- Development of a substance abuse prevention leadership network (for 4 years). ID#34005

Oral Health America, America's Fund for Dental Health

Chicago, IL

\$50,000 -- Annual Bill Tuttle award to acknowledge and promote awareness of oral health/tobacco issues (for 5 years). ID#34249

State of Oregon Department of Human Resources, Health Division

Portland, OR

\$332,185 -- Evaluation of a statewide collaboration of managed health plans to address tobacco cessation (for 3 years). ID#34190

Pilot Replication in New York City of the Free to Grow Program

Program to implement pilot replication in New York City of the "safe space" prevention model developed under the Free to Grow Program (for the period indicated).

- ***Joseph L. Mailman School of Public Health at Columbia University***

New York, NY

\$450,000 -- (3 years). ID#33888

Public Relations Society of America Foundation Inc.

New York, NY

\$250,000 -- Support for local public relations campaigns to increase discussion of substance abuse among parents and children (for 1 year). ID#33889

Reducing Underage Drinking Through Coalitions

Program to reduce underage drinking problems using strategies that include youth

leadership development, coalition enhancement, alcohol policy development, and public awareness campaigns (for the periods indicated).

- ***Mothers Against Drunk Driving, Texas State Office***

Austin, TX

\$683,070 -- (3 years). ID#34512

- ***American Medical Association***

Chicago, IL

\$458,715 -- Technical assistance and direction for Reducing Underage Drinking through Coalitions (1 year). ID#33881

Research Network on the Etiology of Tobacco Dependence

Program to bring together leading researchers from a variety of perspectives and disciplines to work collaboratively in the study of the etiology of tobacco dependence in an effort to increase understanding of the development of tobacco dependence (for the period indicated).

- ***University of Kentucky Research Foundation***

Lexington, KY

\$1,249,314 -- (1 year). ID#32776

Smoke-Free Families: Innovations to Stop Smoking During and Beyond Pregnancy

A multi-component strategy to improve current clinical practice and advance the field into the next generation of smoking cessation techniques of childbearing women (for the periods indicated).

- ***AAHP Foundation***

Washington, DC

\$218,692 -- Addressing tobacco in pregnancy (2 years). ID#34137

- ***University of Alabama at Birmingham***

Birmingham, AL

\$37,389 -- Consensus conference on smoking cessation during pregnancy (4 months). ID#34157

- ***University of Alabama at Birmingham School of Public Health***

Birmingham, AL

\$49,497 -- Study of the role of home visiting and social support programs in encouraging smoking cessation among pregnant women and new mothers (1 year). ID#34684

- ***American Cancer Society, Inc.***

Atlanta, GA

\$114,965 -- Dissemination project to address tobacco in pregnancy (16 months). ID#34370

- ***National Conference of State Legislatures***

Denver, CO

\$23,001 -- Survey of state policies on smoking cessation treatment (6 months). ID#34019

- ***University of Alabama at Birmingham School of Medicine***

Birmingham, AL

\$374,488 -- Technical assistance and direction for Smoke-Free Families (6 months). ID#33012

SmokeLess States: Statewide Tobacco Prevention and Control Initiatives

Program that supports development and implementation of comprehensive statewide strategies to reduce tobacco use through education, treatment, and policy initiatives (for the periods indicated).

- ***Alaska Native Health Board***
Anchorage, AK
\$242,219 -- (1 year). ID#35248
- ***American Cancer Society, Inc., Florida Division, Inc.***
Tampa, FL
\$250,000 -- (1 year). ID#35818
- ***American Heart Association Inc., Midwest Affiliate***
Chicago, IL
\$250,000 -- (1 year). ID#35393
- ***American Lung Association of Kansas***
Topeka, KS
\$218,784 -- (1 year). ID#35390
- ***The Coalition for a Tobacco-Free Colorado***
Denver, CO
\$250,000 -- (1 year). ID#35395
- ***Healthcare Education Foundation of West Virginia***
Charleston, WV
\$250,000 -- (1 year). ID#35391
- ***Medical Society of New Jersey***
Lawrenceville, NJ
\$224,900 -- (1 year). ID#35505
- ***Public Health Institute***
Berkeley, CA
\$1,000,000 -- (2 years). ID#32000
- ***State of Vermont Department of Health***
Burlington, VT
\$108,783 -- (1 year). ID#35335
- ***American Medical Association***
Chicago, IL
\$868,544 -- Technical assistance and direction for SmokeLess States (1 year).
ID#33034
- ***Research Foundation of the City University of New York***
New York, NY
\$202,801 -- Lessons from the SmokeLess States evaluation, Phase II (15
months). ID#33795
\$24,109 -- Evaluation of coalition activities in the Tucson, Arizona Youth
Tobacco Project (29 months). ID#33797

Stanford University School of Law

Stanford, CA
\$157,115 -- Preparation and publication of a book on tobacco policies (for 14 months).
ID#34164

Substance Abuse Policy

Research Program Program to provide support for investigators to conduct policy
research on a variety of projects directed at helping the country reduce the harm
caused by substance abuse (for the periods indicated).

- ***University of California, Irvine***
Irvine, CA
\$145,231 -- (2 years). ID#34905
- ***University of California, San Francisco***
San Francisco, CA

\$348,639 -- (3 years). ID#34903

- **Center for Media Education Inc.**
Washington, DC
\$99,875 -- (1 year). ID#34638
- **Center for Social Gerontology**
Ann Arbor, MI
\$345,065 -- (3 years). ID#34899
- **Dana-Farber Cancer Institute, Inc.**
Boston, MA
\$98,920 -- (1 year). ID#34475
- **DePaul University**
Chicago, IL
\$353,662 -- (3 years). ID#35154
- **Duke University**
Durham, NC
\$350,000 -- (2 years). ID#34900
- **Harborview Medical Center**
Seattle, WA
\$339,138 -- (3 years). ID#34895
- **Harvard University School of Public Health**
Boston, MA
\$99,641 -- (1 year). ID#34926
- **Health Research, Inc.**
Buffalo, NY
\$98,140 -- (15 months). ID#36088
- **Howard University**
Washington, DC
\$204,445 -- (2 years). ID#35157
- **University of Illinois at Chicago**
Chicago, IL
\$99,800 -- (2 years). ID#35732
- **Institute for Health Advocacy**
San Diego, CA
\$98,839 -- (8 months). ID#34826
- **The University of Iowa**
Iowa City, IA
\$345,597 -- (2 years). ID#34907
- **The Johns Hopkins University School of Hygiene and Public Health**
Baltimore, MD
\$348,626 -- (3 years). ID#34902
- **Joseph L. Mailman School of Public Health at Columbia University**
New York, NY
\$349,552 -- (3 years). ID#34898
- **Kaiser Foundation Hospitals, Kaiser Foundation Research Institute**
Portland, OR
\$100,000 -- (1 year). ID#35733
- **Louisiana State University Medical Center**
New Orleans, LA
\$25,000 -- (1 year). ID#36016

- **University of Maryland, Baltimore**
Baltimore, MD
\$99,947 -- (2 years). ID#34476
- **University of Maryland at College Park**
College Park, MD
\$98,304 -- (2 years). ID#34928
- **University of Miami**
Coral Gables, FL
\$265,493 -- (3 years). ID#34896
\$163,368 -- (2 years). ID#35152
- **University of Michigan**
Ann Arbor, MI
\$341,087 -- (3 years). ID#34904
\$287,030 -- (2 years). ID#34909
- **University of Michigan -- Flint**
Flint, MI
\$76,194 -- (3 years). ID#35920
- **University of Minnesota**
Minneapolis, MN
\$350,000 -- (2 years). ID#34901
- **University of Nebraska**
Omaha, NE
\$126,528 -- (18 months). ID#34906
- **University of North Carolina at Chapel Hill School of Social Work**
Chapel Hill, NC
\$99,017 -- (1 year). ID#35793
- **Public Health Institute**
Berkeley, CA
\$151,726 -- (1 year). ID#33815
- **RAND Corporation**
Santa Monica, CA
\$99,998 -- (1 year). ID#35213
- **Roosevelt University**
Chicago, IL
\$100,000 -- (2 years). ID#33817
- **Wake Forest University School of Medicine**
Winston-Salem, NC
\$297,177 -- (2 years). ID#34897
- **Wake Forest University School of Medicine**
Winston-Salem, NC
\$642,038 -- Technical assistance and direction for the Substance Abuse Policy Research Program (1 year). ID#33882

Teachers College, Columbia University, Center for Young Children and Families

New York, NY

\$50,000 -- Preparation of a manuscript on positive youth development (for 1 year).
ID#35504

University of Texas at San Antonio

San Antonio, TX

\$161,516 -- Improving research on Latino substance abuse (for 18 months). ID#34551

Vallejo Community Consortium

Vallejo, CA

\$10,000 -- Conference to address how school policies can be improved to address substance abuse (for 5 months). ID#35580

Vera Institute of Justice Inc.

New York, NY

\$115,924 -- Evaluation of a demonstration project to improve the health of families and the recovery of addicts (for 3 years). ID#34537

Wake Forest University School of Medicine

Winston-Salem, NC

\$140,860 -- Evaluation of the National Spit Tobacco Education Program (for 6 months). ID#35833

University of Wisconsin-Madison

Madison, WI

\$1,147,903 -- National replication of a youth substance abuse and violence prevention program (for 16 months). ID#32056

University of Wisconsin-Madison Medical School

Madison, WI

\$119,224 -- Evaluation of the Chicago Preparatory Charter High School for students recovering from substance abuse (for 18 months). ID#33553

\$107,941 -- Updating the AHCPR Clinical Practice Guideline on Smoking Cessation (for 1 year). ID#34068

Woodland Community Development Corporation

Camden, NJ

\$50,000 -- Camden youth mentoring and enrichment program (for 1 year). ID#33153



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#) [Cross-Cutting Programs](#)

Other Programs

GRANTS

Grants and Contracts authorized in the year ended December 31,1998.

The Alliance for Health Reform Washington, DC

\$44,920 -- *Briefing on confidentiality of medical information (for 10 months).*
ID#34296

Alzheimer's Disease and Related Disorders Association, Inc.

Chicago, IL \$15,000 -- *Distribution of a book to promote corporate support for nonprofit organizations (for 6 months).* ID#35025

American Association for the Advancement of Science

Washington, DC \$50,000 -- *Enhancing patient safety and reducing errors in health care (for 1 year).* ID#34287

American Medical Association

Chicago, IL \$50,000 -- *Training physicians in advances in genetics (for 18 months).*
ID#33960

American National Red Cross

Washington, DC \$100,000 -- *Disaster relief for New York and Maine ice storm damage (for 1 month).* ID#33916

\$1,000,000 -- *Emergency assistance for the victims of Hurricane Georges (for 1 month).* ID#35840

American Psychological Association

Washington, DC \$50,000 -- *Public service campaign for youth violence prevention (for 1 year).* ID#33643

Aspira Inc. of Puerto Rico

Rio Piedras, PR \$400,000 -- *Emergency assistance for the victims of Hurricane Georges in Puerto Rico (for 4 months).* ID#35799

Association of Academic Health Centers, Inc.

Washington, DC \$50,000 -- *Preparation and dissemination of a book of collected essays from a study of the organizational structures of academic health centers (for 9 months).* ID#35557

Association of American Medical Colleges

Washington, DC \$50,000 -- *Research on the preparation, challenges, and leadership issues of medical school department chairs (for 2 years).* ID#33444

\$50,000 -- *National summit meeting to develop goals and leadership in clinical research (for 1 year).* ID#33682

Benton Foundation

Washington, DC \$109,832 -- *Improving understanding of the impact of digital communications technologies on health and health care (for 7 months).* ID#32046

Boston University School of Public Health

Boston, MA \$45,940 -- *Production of a documentary video on Boston's strategy to reduce youth violence and homicide (for 2 months).* ID#34184

Cenacle Retreat House

Highland Park, NJ \$46,860 -- *Facility repairs and maintenance (for 1 year)*. ID#31282

Child Welfare League of America, Inc.

Washington, DC \$29,398 -- *National campaign to create public awareness of violent deaths among children (for 4 months)*. ID#34120

Communities In Schools, Inc.

Alexandria, VA \$249,332 -- *America's Promise in Schools: A National Program to Encourage Schools to Deliver Life Resources to Youth (for 10 months)*. ID#33994

Cornell University Law School

Ithaca, NY \$50,000 -- *Review of patient safety and systems of institutional accountability (for 1 year)*. ID#34557

Council of New Jersey Grantmakers Inc.

Morristown, NJ \$50,000 -- *Development of philanthropic leadership in New Jersey (for 18 months)*. ID#33217

DC Agenda Support Corporation

Washington, DC \$50,000 -- *Development of a strategic plan to ensure effective programs and services for youth (for 1 year)*. ID#34595

Edwin Gould Services for Children

New York, NY \$50,000 -- *Expansion of a multi-service program to address family violence in New York City (for 1 year)*. ID#34556

Foundation of the University of Medicine and Dentistry of New Jersey

Newark, NJ \$5,500,000 -- *Establishment of the Child Health Institute of New Jersey (for 5 years)*. ID#35809

\$28,550 -- *New Jersey Youth Summit on Violence (for 7 months)*. ID#36082

Foundation Center

New York, NY \$225,000 -- *Data collection and analysis of foundations (for 3 years)*. ID#26861

George Washington University Medical Center

Washington, DC \$232,124 -- *Health policy and program information for RWJF staff (for 2 years)*. ID#29685

Grace Counseling Center

Madison, NJ \$10,000 -- *Conference on the integration of spirituality and medicine (for 1 month)*. ID#35287

Grantmakers in Health

Washington, DC \$1,000,000 -- *Strengthening the organizational infrastructure of Grantmakers in Health (for 5 years)*. ID#35249

Harvard University

Cambridge, MA \$301,420 -- *Executive session on medical error and patient safety (for 2 years)*. ID#34167

Harvard University School of Public Health

Boston, MA \$199,840 -- *Comprehensive community-based youth violence prevention program (for 2 years)*. ID#28789

Health Research and Educational Trust of New Jersey

Princeton, NJ \$50,000 -- *Conference center audiovisual system (for 6 months)*. ID#32689

IMPACS: Improving Malpractice Prevention and Compensation Systems

Program for states, health care organizations, and researchers for the development,

demonstration, and evaluation of innovative mechanisms for compensating persons injured by medical care (for the period indicated).

Harvard University School of Public Health

Boston, MA \$39,890 -- (6 months). ID#33629

Independent Sector

Washington, DC \$100,000 -- *Educating the charitable sector about the public policy process (for 2 years).* ID#34124

Institute for Healthcare Improvement

Boston, MA \$50,000 -- *Meeting and related activities to develop a system-wide code of ethics for health care (for 1 year).* ID#33326

Isles Inc.

Trenton, NJ \$152,436 -- *Development of a health profile for a distressed community (for 2 years).* ID#35458

The Johns Hopkins University School of Medicine

Baltimore, MD \$38,732 -- *Pilot study to examine physicians' attitudes toward adoption of new genetic technologies (for 1 year).* ID#33717

League of Women Voters of New Jersey Education Fund

Trenton, NJ \$23,600 -- *Development and publication of guidebook on health and human services for women (for 1 year).* ID#33244

March of Dimes Birth Defects Foundation, Western Washington Chapter

Seattle, WA \$31,503 -- *Support of meetings on genetics awareness for public health practice (for 9 months).* ID#35750

University of Maryland, Baltimore, School of Medicine

Baltimore, MD \$50,000 -- *Sixth Annual International Cochrane Colloquium on systematic review of the effects of health care interventions (for 6 months).* ID#34154

Middlesex County Recreation Council (John E. Toolan Kiddie Keep Well Camp)

Edison, NJ \$297,425 -- *Camping program for health-impaired children (for 1 year).* ID#32420

The National Campaign to Prevent Teen Pregnancy

Washington, DC \$1,500,000 -- *National Campaign to Reduce Teen Pregnancy (for 3 years).* ID#35270

National Executive Service Corps

New York, NY \$354,905 -- *Expansion of the National Executive Service Corps/Health Care Consulting Group (for 3 years).* ID#28625

New Brunswick Cultural Center

New Brunswick, NJ \$50,000 -- *Support of 1997-98 performance and educational programs (for 3 months).* ID#33799

\$50,000 -- *Support of 1998-99 performance and educational programs (for 6 months).* ID#34401

New Brunswick Development Corporation

New Brunswick, NJ \$200,000 -- *Revitalization Program for the City of New Brunswick, New Jersey (for 1 year).* ID#32421

New Brunswick Tomorrow

New Brunswick, NJ \$350,000 -- *Citywide program to strengthen human services and resources (for 1 year).* ID#31750

The New York Community Trust

New York, NY \$225,000 -- *Building support for local and national service programs (for 3 years).* ID#33388

The Newgrange School of Princeton, Inc.

Princeton, NJ \$50,000 -- *Planning early intervention initiative for Trenton-area children with learning disabilities (for 1 year).* ID#35228

University of North Dakota School of Medicine & Health Sciences

Grand Forks, ND \$350,000 -- *Renovation and equipment costs for the flood-damaged medical school (for 1 year).* ID#34724

Partnership for Prevention

Washington, DC \$152,903 -- *Development of a national agenda to promote health and prevent disease (for 9 months).* ID#33810

University of Pennsylvania, The Wharton School

Philadelphia, PA \$25,000 -- *Manuscript on barriers to successful development of America's children and youth (for 1 year).* ID#31476

Princeton University, Bendheim Thoman Center for Research on Child Wellbeing

Princeton, NJ \$1,370,000 -- *Fragile Families: a study of health and well-being in families with unwed parents (for 4 years).* ID#30978

Project on Technology, Work and Character

Washington, DC \$49,622 -- *Research on the leadership and culture of exemplary health care organizations (for 1 year).* ID#34876

Renaissance Community Development Corporation

Somerset, NJ \$390,417 -- *Neighborhood Family Support Services Program (for 1 year).* ID#34020

The Research Foundation of the State University of New York

Albany, NY \$749,985 -- *Study of urban neighborhood and community capacity building (for 3 years).* ID#32692

Ribbon of Promise

Springfield, OR \$50,000 -- *National campaign to end violence in schools (for 1 year).* ID#35695

City of Richmond Department of Public Health

Richmond, VA \$50,000 -- *Conference to encourage local governments to promote physical fitness (for 6 months).* ID#35331

Rutgers, The State University

New Brunswick, NJ \$46,954 -- *Analysis of the public's use of health care information derived from the Internet (for 1 year).* ID#33962

St. Vincent de Paul Societies

Metuchen, NJ \$110,780 -- *Annual support for program of assistance to the indigent (for 1 year).* ID#33875

The Salvation Army

New Brunswick, NJ \$201,800 -- *Assistance to needy and indigent families (for 1 year).* ID#33270

21st Century Consumer

Alamo, CA \$45,617 -- *Development of a consumer-provider education program to improve patient safety during hospitalization (for 7 months).* ID#34734

The United Way of Central Jersey, Inc.

Milltown, NJ \$500,000 -- *Support for the 1998-99 annual campaign drive (for 1 year).*
ID#33876

United Way of Greater Mercer County, Inc.

Lawrenceville, NJ \$126,500 -- *Support for 1997-98 campaign (for 1 year).* ID#31583

University of Virginia Health Sciences Center

Charlottesville, VA \$1,581,393 -- *Helping primary care practitioners access information on genetic vulnerability to common chronic diseases (for 2 years).*
ID#35277

University of Wisconsin -- Madison Center for Health Policy and Program Evaluation

Madison, WI \$64,407 -- *Planning for a population health improvement leadership conference (for 9 months).* ID#30887

Women Aware

New Brunswick, NJ \$10,000 -- *On-site nursing service in a battered women's shelter (for 1 year).* ID#32607



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#) [Cross-Cutting Programs](#)

Cross-Cutting Programs

GRANTS

Grants and Contracts authorized in the year ended December 31, 1998.

American Association for the History of Medicine Inc.

New Brunswick, NJ

\$10,000 -- *Meeting on the historical and contemporary background of health policy issues (for 6 months).* ID#34626 *Access, Chronic Conditions, Substance Abuse*

American College of Mental Health Administration, Inc.

Pittsburgh, PA

\$45,000 -- *Development of a core set of indicators for behavioral health (for 2 years).* ID#35462 *Chronic Conditions, Substance Abuse*

University of Arizona College of Medicine

Tucson, AZ

\$293,904 -- *Model community emergency response network for older persons (for 2 years).* ID#35056 *Access, Chronic Conditions*

Association for Health Services Research, Inc.

Washington, DC

\$150,000 -- *Publication of a special issue of Health Services Research honoring Alice S. Hersh (for 3 years).* ID#33103 *Access, Chronic Conditions, Substance Abuse*

University of California, Berkeley, School of Public Health

Berkeley, CA

\$49,999 -- *Research on the health impact of having grandparents provide childcare (for 18 months).* ID#35181 *Access, Chronic Conditions*

University of California, Los Angeles, Center for Health Sciences

Los Angeles, CA

\$1,085,708 -- *Studies of the impact of changes in substance abuse and mental health care programs (for 2 years).* ID#31280 *Chronic Conditions, Substance Abuse*

University of California, San Francisco, School of Nursing

San Francisco, CA

\$10,000 -- *Symposium on Public Health Policy (for 6 months).* ID#33773 *Chronic Conditions, Other*

Changes in Health Care Financing and Organization

Program for research, demonstration, and evaluation projects examining major changes in health care financing (for the periods indicated).

- **University of California, Berkeley, School of Public Health**
Berkeley, CA
\$313,039 -- (3 years). ID#34282 *Access*
- **University of California, San Francisco, School of Nursing**
San Francisco, CA
\$301,086 -- (2 years). ID#35979 *Access*
- **Duke University**
Durham, NC
\$342,631 -- (2 years). ID#35811 *Access*

- **Economic and Social Research Institute**
Washington, DC
\$199,909 -- (15 months). ID#35044 *Access*
- **Georgetown University Medical Center**
Washington, DC
\$250,000 -- (18 months). ID#35975 *Access*
- **Harvard University School of Public Health**
Boston, MA
\$59,994 -- (1 year). ID#34320 *Access*
- **Healthcare Educational & Research Fund Inc.**
Albany, NY
\$970,933 -- (3 years). ID#34006 *Access*
- **JSI Research & Training Institute, Inc.**
Boston, MA
\$435,969 -- (2 years). ID#35498 *Access*
- **University of Massachusetts Medical Center**
Worcester, MA
\$335,197 -- (2 years). ID#34281 *Access*
- **University of Minnesota**
Minneapolis, MN
\$385,208 -- (30 months). ID#36142 *Access*
- **University of Oregon**
Eugene, OR
\$476,862 -- (2 years). ID#35643 *Access*
- **Stanford University**
Stanford, CA
\$252,814 -- (2 years). ID#36149 *Chronic Conditions*
- **University of Washington School of Medicine**
Seattle, WA
\$365,584 -- (18 months). ID#34283 *Access*
- **Alpha Center for Health Planning, Inc.**
Washington, DC
\$1,790,070 -- *Technical assistance and direction for Changes in Health Care Financing and Organization (2 years)*. ID#29692 *Access*
\$131,432 -- *Technical assistance and direction for Changes in Health Care Financing and Organization (6 months)*. ID#33908 *Access*
\$131,432 -- *Technical assistance and direction for Changes in Health Care Financing and Organization (6 months)*. ID#33908 *Access*

University of Chicago Center for Health Administration Studies

Chicago, IL

\$18,519 -- *World Wide Web site to facilitate analysis of health data in Chicago (for 5 months)*. ID#34064 *Access, Chronic Conditions, Substance Abuse*

Children's Futures

Program to employ a comprehensive set of interventions designed to improve the health of children in a select New Jersey community (for the period indicated).

- **The Forums Institute for Public Policy**
Princeton, NJ
\$1,477,162 -- (2 years). ID#35875 *Access, Chronic Conditions, Substance Abuse*

Clinical Scholars Program

Program to allow young physicians committed to clinical medicine to acquire new skills

and training in the non-biological sciences important to medical care systems (for the periods indicated).

- **University of California, Los Angeles, School of Medicine**
Los Angeles, CA
\$1,299,855 -- (3 years). ID#34444 Access, Chronic Conditions, Substance Abuse
\$809,990 -- (2 years). ID#34656 Access, Chronic Conditions, Substance Abuse
- **University of Chicago, The Pritzker School of Medicine**
Chicago, IL
\$1,199,833 -- (3 years). ID#34445 Access, Chronic Conditions, Substance Abuse
\$899,953 -- (2 years). ID#34652 Access, Chronic Conditions, Substance Abuse
- **The Johns Hopkins University School of Medicine**
Baltimore, MD
\$1,199,947 -- (3 years). ID#34446 Access, Chronic Conditions, Substance Abuse
\$449,688 -- (2 years). ID#34654 Access, Chronic Conditions, Substance Abuse
- **University of Michigan Medical School**
Ann Arbor, MI
\$1,199,999 -- (3 years). ID#34447 Access, Chronic Conditions, Substance Abuse
\$510,000 -- (2 years). ID#34659 Access, Chronic Conditions, Substance Abuse
- **University of North Carolina at Chapel Hill School of Medicine**
Chapel Hill, NC
\$1,299,018 -- (3 years). ID#34448 Access, Chronic Conditions, Substance Abuse
\$599,996 -- (2 years). ID#34655 Access, Chronic Conditions, Substance Abuse
- **University of Washington School of Medicine**
Seattle, WA
\$1,299,617 -- (3 years). ID#34449 Access, Chronic Conditions, Substance Abuse
\$779,203 -- (2 years). ID#34657 Access, Chronic Conditions, Substance Abuse
- **Yale University School of Medicine**
New Haven, CT
\$1,300,000 -- (3 years). ID#34450 Access, Chronic Conditions, Substance Abuse
\$360,000 -- (2 years). ID#34650 Access, Chronic Conditions, Substance Abuse
- **University of Arkansas for Medical Sciences**
Little Rock, AR
\$480,765 -- *Technical assistance and direction for the Clinical Scholars Program (1 year)*. ID#32610 Access, Chronic Conditions, Substance Abuse

Columbia University Graduate School of Journalism

New York, NY

\$294,680 -- *Journalists briefings on health (for 2 years)*. ID#35719 Access, Chronic Conditions, Substance Abuse

Community-Based Radio Initiative

Program to promote health-related radio programming, focusing on rural and minority populations (for the periods indicated).

- **Koahnic Broadcast Corporation**
Anchorage, AK
\$650,000 -- (3 years). ID#27962 Access, Chronic Conditions, Substance Abuse
- **Radio Bilingue, Inc.**
Fresno, CA
\$498,000 -- (3 years). ID#27958 Access, Chronic Conditions, Substance Abuse
- **Western Organization of Resource Councils Education Project**
Billings, MT
\$225,000 -- (3 years). ID#27956 Access, Chronic Conditions, Substance Abuse

- **Benton Foundation**

Washington, DC

\$188,831 -- *Technical assistance and direction for the Community-Based Radio Initiative (1 year). ID#34857 Access, Chronic Conditions, Substance Abuse*

Community Health Leadership Program

Program to provide recognition for the contributions community health leaders make to achieving RWJF's mission and goals and to enhance the capacity of these individuals to have a more permanent and widespread impact on health care problems (for the period indicated).

- **Massachusetts Health Research Institute, Inc.**

Boston, MA

\$527,458 -- *Technical assistance and direction for the Community Health Leadership Program (1 year). ID#31535 Massachusetts Access, Chronic Conditions, Substance Abuse*

Corner House Foundation

Princeton, NJ

\$49,532 -- *Work and career preparation program for at-risk youth (for 1 year). ID#35137 Substance Abuse, Other*

Dissemination of a Model Injury Prevention Program for Children and Adolescents

Program to accelerate the dissemination of injury prevention program developed by Columbia University, Harlem Hospital Center, that significantly reduced the number of hospital admissions for trauma (for the period indicated).

- **Columbia University, Harlem Hospital Center**

New York, NY

\$3,156,991 -- (3 years). ID#32588 *Access, Other*

The ETV Endowment of South Carolina, Inc.

Spartanburg, SC

\$232,334 -- *PBS Managed Care Series: R & D Proposal (for 4 months). ID#34363 Access, Chronic Conditions, Substance Abuse*

Education & Research Fund of Employee Benefit Research Institute

Washington, DC

\$25,000 -- *Design and conduct the Health Confidence Survey (for 5 years). ID#33477 Access, Chronic Conditions, Substance Abuse*

University of Florida College of Journalism and Communications

Gainesville, FL

\$194,685 -- *Seminar series on improving daily newspaper coverage of health issues (for 1 year). ID#34418 Access, Chronic Conditions, Substance Abuse*

The Foundation for Individual Responsibility and Social Trust

Philadelphia, PA

\$50,000 -- *Engaging young adults in the discussion of health issues (for 2 years). ID#34973 Access, Chronic Conditions, Substance Abuse*

Freedom Foundation of New Jersey Inc.

West Orange, NJ

\$39,975 -- *High school phase of health risk prevention program for girls (for 1 year). ID#33000 Substance Abuse, Other*

George Washington University

Washington, DC

\$103,580 -- *Supplemental funding to examine the implication of welfare reform on access to health care (for 8 months). ID#34315 Access, Chronic Conditions*

\$714,572 -- *Health Insurance Reform Project (for 2 years). ID#35292 Access, Chronic Conditions*

Harvard University School of Public Health

Boston, MA

\$733,098 -- *Opinion polling for RWJF (for 3 years). ID#30110 Access, Chronic Conditions, Substance Abuse*

\$27,169 -- *Updated publication on reporting statistical claims and controversies in health and other fields (for 1 year). ID#35045 Access, Chronic Conditions, Substance Abuse, Other*

\$2,014,703 -- *The Harvard Mentoring Project (for 3 years). ID#31159 Substance Abuse, Other*

Health Policy Fellowships Program

Program of 12-month experiences in Washington, DC, to develop the capacity of outstanding mid-career health professionals in academic and community-based settings to assume leadership roles in health policy and management (for the periods indicated).

- **Case Western Reserve University**
Cleveland, OH
\$62,000 -- (1 year). ID#34482 Access, Chronic Conditions, Substance Abuse
- **Georgetown University**
Washington, DC
\$62,000 -- (1 year). ID#34481 Access, Chronic Conditions, Substance Abuse
- **University of Kansas Medical Center**
Kansas City, KS
\$60,500 -- (1 year). ID#34480 Access, Chronic Conditions, Substance Abuse
- **Louisiana State University Medical Center**
New Orleans, LA
\$62,000 -- (1 year). ID#34479 Access, Chronic Conditions, Substance Abuse
- **Oregon Health Sciences University**
Portland, OR
\$65,000 -- (1 year). ID#34477 Access, Chronic Conditions, Substance Abuse
- **Vanderbilt University School of Medicine**
Nashville, TN
\$59,100 -- (1 year). ID#34483 Access, Chronic Conditions, Substance Abuse
- **National Academy of Sciences -- Institute of Medicine**
Washington, DC
\$632,706 -- *Technical assistance for the Health Policy Fellowships Program (1 year). ID#32875 Access, Chronic Conditions, Substance Abuse*

Health Tracking

Program to monitor over the next five years the changes within the health care system and how these changes affect people (for the periods indicated).

- **People-to-People Health Foundation, Inc.**
Millwood, VA
\$1,295,732 -- *Continued support for Health Affairs (3 years). ID#28567 Access, Chronic Conditions*
- **RAND Corporation**
Santa Monica, CA
\$6,057,640 -- (2 years). ID#33095 Access, Chronic Conditions
\$399,995 -- (1 year). ID#31565 Access, Chronic Conditions

Improving the Health of Native Americans

Program to encourage American Indians and Alaska Natives to develop innovative,

culturally relevant projects to address their major health care needs (for the period indicated).

- **Lovelace Clinic Foundation**
Albuquerque, NM
\$36,092 -- *Evaluation of Improving the Health of Native Americans (5 months).*
ID#33982 Access, Chronic Conditions, Substance Abuse

Indiana University Foundation

Indianapolis, IN

\$6,000 -- *Second annual Midwest health and medical journalists' conference (for 3 months).* ID#34226 Access, Chronic Conditions, Substance Abuse

Information Clearinghouse for Medicare Choices

Program to assist organizations that are mounting efforts to teach Medicare beneficiaries to navigate through the health care system (for the period indicated).

- **International Longevity Center USA Ltd.**
New York, NY
\$5,460,001 -- (4 years). ID#33093 Access, Chronic Conditions

Investigator Awards in Health Policy Research Program

Program to produce major works from senior and new investigators that would add to the health policy field's knowledge base (for the periods indicated).

- **University of California, San Diego**
La Jolla, CA
\$188,080 -- (32 months). ID#33656 Other
- **The General Hospital Corporation--Massachusetts General Hospital**
Boston, MA
\$249,628 -- (2 years). ID#33659 Chronic Conditions
- **Harvard University School of Public Health**
Boston, MA
\$246,867 -- (3 years). ID#33657 Other
- **Joseph L. Mailman School of Public Health at Columbia University**
New York, NY
\$103,133 -- (1 year). ID#34420 Other
- **University of Michigan School of Public Health**
Ann Arbor, MI
\$234,883 -- (3 years). ID#33660 Access
- **Montefiore Medical Center**
Bronx, NY
\$218,251 -- (2 years). ID#33661 Access
- **University of Pennsylvania**
Philadelphia, PA
\$241,047 -- (3 years). ID#33663 Access
- **Tufts University**
Medford, MA
\$250,013 -- (3 years). ID#33664 Access
- **Yale University School of Medicine**
New Haven, CT
\$233,736 -- (3 years). ID#33665 Access
- **The Association for Health Services Research Inc.**
Washington, DC
\$696,405 -- *Technical assistance and direction for the Investigator Awards in Health Policy Research Program (1 year).* ID#32781 Access, Chronic Conditions,

Substance Abuse

The Johns Hopkins University School of Hygiene and Public Health

Baltimore, MD

\$600,000 -- Elderly people with eligibility for both Medicare and Medicaid: needs for care, perceptions of care, and state variations in access to services (for 18 months).

ID#33667 Access, Chronic Conditions

University of Kansas Center for Research Inc.

Lawrence, KS

\$498,831 -- The Community Tool Box: a computer information database and exchange network (for 2 years). ID#34792 Access, Chronic Conditions, Substance Abuse

Library of Congress, Congressional Research Service

Washington, DC

\$1,629,000 -- Building research capacity in the Congressional Research Service (for 4 years). ID#35314 Access, Chronic Conditions, Substance Abuse

Local Initiative Funding Partners Program

Matching grant program to help agencies and institutions identified by local philanthropies that are undertaking innovative solutions to major community health problems (for the periods indicated).

- ***Board of Education of the Memphis City Schools***
Memphis, TN
\$421,279 -- (3 years). ID#34956 Access, Substance Abuse
- ***Child and Family Services of the Upper Peninsula Inc.***
Marquette, MI
\$154,000 -- (4 years). ID#34961 Substance Abuse, Other
- ***Chinatown Action for Progress***
New York, NY
\$420,000 -- (3 years). ID#34938 Access, Chronic Conditions
- ***The Cincinnati Health Network Inc.***
Cincinnati, OH
\$460,008 -- (4 years). ID#34933 Access, Chronic Conditions, Substance Abuse
- ***Cleveland Health Education Museum***
Cleveland, OH
\$50,000 -- (1 year). ID#35563 Access
- ***EAC Inc.***
Hempstead, NY
\$395,000 -- (3 years). ID#34962 Substance Abuse
- ***El Concilio of San Mateo County***
Burlingame, CA
\$139,346 -- (8 months). ID#35702 Access
- ***Heartland Circle***
Wellington, OH
\$95,000 -- (3 years). ID#34955 Substance Abuse
- ***Indiana Hemophilia and Thrombosis Center Inc.***
Indianapolis, IN
\$69,089 -- (15 months). ID#35938 Access
- ***Midwestern Connecticut Council on Alcoholism, Inc.***
Danbury, CT
\$405,000 -- (4 years). ID#34958 Substance Abuse
- ***Northridge Hospital Medical Center***

Northridge, CA
\$459,844 -- (4 years). ID#34937 Other

- **Open Door Health Center Inc.**
Michigan City, IN
\$211,000 -- (3 years). ID#34957 Access, Substance Abuse
- **Palm Beach County, Children's Services Council of Palm Beach County**
West Palm Beach, FL
\$300,000 -- (3 years). ID#34935 Access, Substance Abuse
- **Providence Hospital**
Washington, DC
\$425,000 -- (4 years). ID#32310 Access
- **Region Nine Development Commission**
Mankato, MN
\$460,000 -- (4 years). ID#34960 Access, Substance Abuse
- **Rio Arriba Family Care Network**
Española, NM
\$230,000 -- (2 years). ID#34939 Access, Substance Abuse
- **Sacred Heart Medical Center Foundation**
Eugene, OR
\$335,640 -- (3 years). ID#34936 Access
- **Saint Francis Medical Center Foundation**
Grand Island, NE
\$470,000 -- (4 years). ID#34953 Access, Substance Abuse
- **Seattle Chinatown - International District Preservation and Development Authority**
Seattle, WA
\$395,000 -- (3 years). ID#34934 Chronic Conditions
- **Southcentral Foundation**
Anchorage, AK
\$275,000 -- (4 years). ID#34954 Substance Abuse
- **Students Run America**
Van Nuys, CA
\$235,304 -- (3 years). ID#34964 Access, Substance Abuse
- **Tiyospaye Inc.**
Wichita, KS
\$295,000 -- (4 years). ID#34931 Substance Abuse
- **Truman Medical Center, Incorporated**
Kansas City, MO
\$252,696 -- (4 years). ID#34963 Chronic Conditions
- **United Way Community Services, Inc.**
Provo, UT
\$185,000 -- (3 years). ID#34965 Access
- **Health Research and Educational Trust of New Jersey**
Princeton, NJ
\$708,666 -- Technical assistance and direction for the Local Initiative Funding Partners Program (1 year). ID#32783 Access, Chronic Conditions, Substance Abuse

Medicare/Medicaid Integration Program

A ten-state demonstration to test the operation and design of delivery systems that integrate long-term and acute care services under combined Medicare and Medicaid

capitation payments for elderly patients (for the periods indicated).

- **Commonwealth of Virginia Department of Medical Assistance Services**
Richmond, VA
\$300,000 -- (2 years). ID#33410 Access, Chronic Conditions
- **State of Washington Department of Social and Health Services**
Olympia, WA
\$291,184 -- (18 months). ID#32318 Access, Chronic Conditions
- **University of Maryland Center on Aging**
College Park, MD
\$638,097 -- Technical assistance and direction for the Medicare/Medicaid Integration Program (1 year). ID#31534 Access, Chronic Conditions

University of Minnesota

Minneapolis, MN

\$650,000 -- Dissemination of additional findings from the national adolescent health study (for 2 years). ID#34782 Access, Chronic Conditions, Substance Abuse

University of Minnesota Foundation

Minneapolis, MN

\$50,000 -- Family Re-Union 7: Families and Health (for 8 months). ID#33632 Access, Chronic Conditions

University of Minnesota School of Public Health

Minneapolis, MN

\$1,700,398 -- Monitoring the transformation of rural health care delivery and finance -- Phase II (for 4 years). ID#32659 Access, Chronic Conditions

National Academy of Sciences -- Institute of Medicine

Washington, DC

\$20,000 -- Connecting RWJF grantees with timely policy information online (for 1 year). ID#35968 Access, Chronic Conditions, Substance Abuse

National Bureau of Economic Research, Inc.

Cambridge, MA

\$90,000 -- Research on health economics and policy (for 3 years). ID#35113 Access, Chronic Conditions

National Conference of State Legislatures

Washington, DC

\$229,684 -- Creation of the Institute for Professional Health Staff Development (for 21 months). ID#35554 Access, Chronic Conditions, Substance Abuse

New Jersey Health Initiatives

Program to support projects in New Jersey that develop new approaches to resolving the state's health care needs, focusing on the Foundation's goal areas (for the periods indicated).

- **American Cancer Society, Inc., Eastern Division, Inc.**
North Brunswick, NJ
\$250,103 -- (3 years). ID#35780 Chronic Conditions
- **Beth Israel Hospital Association**
Passaic, NJ
\$500,000 -- (3 years). ID#35789 Chronic Conditions
- **Community Action Service Center, Inc.**
Hightstown, NJ
\$211,949 -- (3 years). ID#35781 Access
- **Delaware-Raritan Girl Scout Council, Inc.**

East Brunswick, NJ
\$73,824 -- (4 years). ID#35782 *Substance Abuse*

- **Foundation of the University of Medicine and Dentistry of New Jersey**
Newark, NJ
\$299,038 -- (3 years). ID#35783 *Access*
- **Kathy's Cable Kids, Inc.**
Ramsey, NJ
\$136,000 -- (2 years). ID#33498 *Substance Abuse*
- **State of New Jersey Department of Health and Senior Services, Office of the Ombudsman**
Trenton, NJ
\$250,000 -- (3 years). ID#35786 *Chronic Conditions*
- **Project Self-Sufficiency of Sussex County Inc.**
Sparta, NJ
\$300,000 -- (4 years). ID#35794 *Access, Substance Abuse*
- **St. Mary's Hospital**
Hoboken, NJ
\$283,800 -- (3 years). ID#35796 *Access, Chronic Conditions*
- **Superior Court of New Jersey Passaic Vicinage Probation Division**
Paterson, NJ
\$25,000 -- (1 year). ID#35791 *Substance Abuse*
- **Health Research and Educational Trust of New Jersey**
Princeton, NJ
\$342,831 -- *Technical assistance and direction for New Jersey Health Initiatives (1 year)*. ID#32816 *Access, Chronic Conditions, Substance Abuse*

Northwestern University, Medill School of Journalism

Evanston, IL
\$323,592 -- *Journalists briefings on health (for 2 years)*. ID#35718 *Access, Chronic Conditions, Substance Abuse*

University of Oregon

Eugene, OR
\$35,454 -- *Educating beneficiaries about Medicare options (for 8 months)*. ID#34806 *Access, Chronic Conditions*

University of Pennsylvania Graduate School of Education

Philadelphia, PA
\$48,063 -- *Planning for an evaluation of a health-risk prevention program for girls (for 4 months)*. ID#33695 *Substance Abuse, Other*

Rutgers, The State University, Institute for Health, Health Care Policy, and Aging Research

New Brunswick, NJ
\$10,999,613 -- *Establishment of a New Jersey Health Policy Center (for 5 years)*. ID#34067 *Access, Chronic Conditions, Substance Abuse*

Scholars in Health Policy Research Program

Program to provide postdoctoral training targeted to the most promising graduates of programs in the three disciplines of economics, political science, and sociology to advance their involvement in health policy (for the periods indicated).

- **University of California, Berkeley, School of Public Health**
Berkeley, CA
\$4,320,000 -- (5 years). ID#35117 *Access, Chronic Conditions, Substance Abuse*

- **University of Michigan Institute for Social Research**
Ann Arbor, MI
\$4,318,757 -- (5 years). ID#35118 *Access, Chronic Conditions, Substance Abuse*
- **Yale University School of Management**
New Haven, CT
\$4,319,790 -- (5 years). ID#35119 *Access, Chronic Conditions, Substance Abuse*
- **Boston University School of Management**
Boston, MA
\$388,275 -- *Technical assistance and direction for the Scholars in Health Policy Research Program (1 year)*. ID#33010 *Access, Chronic Conditions, Substance Abuse*

Sound Partners for Community Health

Program to enable local public radio stations to do special health care programming and outreach in their communities (for the period indicated).

- **Benton Foundation**
Washington, DC
\$735,932 -- *Technical assistance and direction for Sound Partners for Community Health (1 year)*. ID#31997 *Access, Chronic Conditions, Substance Abuse*

State Forums Partnership Program

Program to establish a technical assistance center to support the replication of the New Jersey Policy Forums on Health and Medical Care project in up to five states (for the period indicated).

- **The Forums Institute for Public Policy**
Princeton, NJ
\$347,129 -- *Technical assistance and direction for the State Forums Partnership Program (1 year)*. ID#35776 *Access, Chronic Conditions, Substance Abuse*

Strengthening the Patient-Provider Relationship in a Changing Health Care Environment Initiative

Program to support research and convening activities that examine the patient-provider relationship under the growing influence of managed care (for the periods indicated).

- **University of California, Davis, School of Medicine**
Davis, CA
\$322,402 -- (2 years). ID#34384 *Access, Chronic Conditions*
- **University of California, San Francisco, School of Medicine**
San Francisco, CA
\$176,368 -- (1 year). ID#35842 *Access*
- **University of Chicago, The Pritzker School of Medicine**
Chicago, IL
\$137,384 -- *Resolving disagreements in the patient-provider relationship: tools for improving communication and patient care (1 year)*. ID#34523 *Access, Chronic Conditions*
- **Kaiser Foundation Hospitals**
Oakland, CA
\$305,713 -- (2 years). ID#35320 *Access, Chronic Conditions*
- **New England Medical Center Hospitals, Inc.**
Boston, MA
\$499,676 -- (2 years). ID#35321 *Access, Chronic Conditions*
- **University of Pennsylvania Health System**
Philadelphia, PA
\$404,653 -- (18 months). ID#34893 *Access*

- **RAND Corporation**
Santa Monica, CA
\$198,676 -- (2 years). ID#34894 *Chronic Conditions*
- **Wake Forest University School of Medicine**
Winston-Salem, NC
\$470,343 -- (27 months). ID#34385 *Access, Chronic Conditions*

United Hospital Fund of New York

New York, NY

\$344,850 -- *Planning to establish the National Forum for Health Care Quality Measurement and Reporting (for 8 months)*. ID#34839 *Access, Chronic Conditions, Substance Abuse*

Urban Health Initiative: Working to Ensure the Health and Safety of Children

Program to work closely with five cities for a period of up to ten years in an effort to improve the health and safety of their young people (for the periods indicated).

- **Chicago Alliance for Neighborhood Safety**
Chicago, IL
\$160,000 -- (1 year). ID#35561 *Access*
- **Children and Youth 2000**
Chicago, IL
\$40,000 -- (5 months). ID#33834 *Access*
- **Harvard University, John F. Kennedy School of Government**
Cambridge, MA
\$1,020,868 -- *Urban seminar series on children's health and safety (3 years)*. ID#33907 *Other*
- **The Miami Coalition for a Safe and Drug-Free Community, Inc.**
Miami, FL
\$200,000 -- (1 year). ID#33833 *Access*
- **United Way Sacramento Area**
Sacramento, CA
\$200,000 -- (1 year). ID#33225 *Access*
- **University of Washington Graduate School of Public Affairs**
Seattle, WA
\$1,750,397 -- *Technical assistance and direction for the Urban Health Initiative (1 year)*. ID#31538 *Access*
- **New York University, Robert F. Wagner Graduate School of Public Service**
New York, NY
\$2,977,304 -- *Evaluation of the Urban Health Initiative (3 years)*. ID#34591 *Access*



STATEMENTS OF FINANCIAL POSITION

| <i>At December 31, 1998 and 1997 (in thousands)</i> | 1998 | 1997 |
|---|--------------------|--------------------|
| Assets: | | |
| Cash and cash equivalents | \$152,911 | \$191,412 |
| Receivable on pending security transactions | 74,821 | 4,203 |
| Interest and dividends receivable | 14,873 | 17,113 |
| Contribution receivable | 19,115 | 9,655 |
| Investments at fair value: | | |
| ▪ Johnson & Johnson common stock | 5,151,632 | 4,403,447 |
| ▪ Other equity investments | 1,521,197 | 1,246,057 |
| ▪ Fixed income investments | 854,812 | 826,800 |
| Program-related investments | 17,459 | 19,216 |
| Other assets | 19,363 | 16,085 |
| ▪ Total assets | <u>\$7,826,183</u> | <u>\$6,733,988</u> |
| Liabilities and Net Assets: | | |
| Liabilities: | | |
| ▪ Accounts payable and accrued expenses | \$ 2,591 | \$ 2,482 |
| ▪ Payable on pending security transactions | 113,160 | 26,958 |
| ▪ Unpaid grants | 308,435 | 286,096 |
| ▪ Deferred federal excise tax | 103,133 | 88,507 |
| ▪ Accumulated postretirement benefit obligation | 7,802 | 6,449 |
| ▪ Total liabilities | <u>535,121</u> | <u>410,492</u> |
| Net assets -- unrestricted | 7,291,062 | 6,323,496 |
| ▪ Total liabilities and net assets | <u>\$7,826,183</u> | <u>\$6,733,988</u> |

STATEMENTS OF ACTIVITIES

| <i>For the years December 31, 1998 and 1997 (in thousands)</i> | 1998 | 1997 |
|--|----------------|----------------|
| Investment Income: | | |
| ▪ Dividends | \$ 78,382 | \$ 72,590 |
| ▪ Interest | 70,644 | 69,059 |
| | <u>149,026</u> | <u>141,649</u> |
| ▪ Less: Federal excise tax | 1,328 | 1,255 |
| ▪ Investment expense | 17,749 | 12,494 |
| | <u>129,949</u> | <u>127,900</u> |
| Contribution Income: | 9,460 | 1,624 |
| | <u>139,409</u> | <u>129,524</u> |
| Program costs and administrative expenses: | | |
| ▪ Grants, net | 307,900 | 294,645 |
| ▪ Program contracts and related activities | 16,874 | 18,084 |

| | | |
|--|--------------------|--------------------|
| ▪ Program development and evaluation | 15,804 | 13,034 |
| ▪ General administration | 8,956 | 7,156 |
| | <u>349,534</u> | <u>332,919</u> |
| ▪ Excess of program costs and expenses over income | (210,125) | (203,395) |
| Other changes to net assets, net of related federal excise tax: | | |
| ▪ Realized gains on sale of securities | 467,357 | 386,302 |
| ▪ Unrealized appreciation on investments | 710,334 | 896,904 |
| | <u>1,177,691</u> | <u>1,283,206</u> |
| Change in net assets -- unrestricted | 967,566 | 1,079,811 |
| Net assets, beginning of year -- unrestricted | 6,323,496 | 5,243,685 |
| Net assets, end of year -- unrestricted | <u>\$7,291,062</u> | <u>\$6,323,496</u> |

STATEMENTS OF CASH FLOWS

| <i>For the years December 31, 1998 and 1997 (in thousands)</i> | 1998 | 1997 |
|--|-------------------|-------------------|
| Cash flows from operating activities: | | |
| ▪ Change in net assets | \$967,566 | \$1,079,811 |
| ▪ Adjustments to reconcile change in net assets | | |
| ▪ to net cash used in operating activities: | | |
| ▪ Depreciation | 1,964 | 1,854 |
| ▪ Decrease (increase) in interest and dividends | 2,240 | (4,056) |
| receivable | | |
| ▪ Increase in contribution receivable | (9,460) | (132) |
| ▪ Net realized and unrealized gains on investments | (1,177,691) | (1,283,206) |
| ▪ Decrease (increase) in program-related investments | 1,757 | (5,912) |
| ▪ Increase in accounts payable | 109 | 884 |
| ▪ Increase in unpaid grants | 22,339 | 55,126 |
| ▪ Increase in accumulated postretirement benefit | 1,353 | 578 |
| obligation | | |
| ▪ Other | (504) | (448) |
| ▪ Net cash used in operating activities | <u>(190,327)</u> | <u>(155,501)</u> |
| Cash flows from investing activities: | | |
| ▪ Proceeds from security sales | 3,439,212 | 1,790,476 |
| ▪ Cost of security purchases | (3,282,781) | (1,582,122) |
| ▪ Acquisition of property and equipment | (4,605) | (2,078) |
| ▪ Net cash provided by investing activities | <u>151,826</u> | <u>206,276</u> |
| ▪ Net (decrease) increase in cash and cash | <u>(38,501)</u> | <u>50,775</u> |
| equivalents | | |
| Cash and cash equivalents at beginning of year | 191,412 | 140,637 |
| ▪ Cash and cash equivalents at end of year | <u>\$ 152,911</u> | <u>\$ 191,412</u> |
| Supplemental data: | | |
| ▪ Federal excise tax paid | <u>\$ 5,917</u> | <u>\$ 5,000</u> |

NOTES TO FINANCIAL STATEMENTS

NOTE 1 ORGANIZATION:

The Foundation is an organization exempt from Federal income taxation under Section 501(c)(3), and is a private foundation as described in Section 509(a), of the Internal Revenue Code.

- The Foundation's mission is to improve the health and health care of all Americans. The Foundation concentrates its grantmaking in three areas:
 - to assure that all Americans have access to basic health care at reasonable cost;
 - to improve care and support for people with chronic health conditions;
 - to promote health and reduce the personal, social, and economic harm caused by substance abuse -- tobacco, alcohol, and illicit drugs.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

Cash and cash equivalents represent cash and short term investments purchased with an original maturity of three months or less. The carrying value approximates fair value.

- Marketable securities are reported on the basis of quoted market value as reported on the last business day of the year on securities exchanges throughout the world. Realized gains and losses on investments in securities are calculated based on the first-in, first-out method. Investments in limited partnership interests are stated at the Foundation's equity interest in the underlying net assets of the limited partnerships which are stated at fair value.
 - Property and equipment are capitalized and carried at cost. Maintenance and repairs are charged to expense as incurred. Depreciation of \$1,963,752 in 1998 and \$1,853,728 in 1997 is calculated using the straight-line method over the estimated useful lives of the depreciable assets.
 - The Internal Revenue Service provides that each year the Foundation must distribute within 12 months of the end of such year, approximately 5% of the average fair value of its assets not used in carrying out the charitable purpose of the Foundation. The distribution requirement for 1997 has been met and the 1998 requirement is expected to be met during 1999.
 - Deferred federal excise taxes are the result of unrealized appreciation on investments being reported for financial statement purposes in different periods than for tax purposes.
 - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The Foundation makes significant estimates regarding the value of limited partnership investments, discounts for contributions receivable and unpaid grants, and useful lives of property and equipment. Actual results could differ from these estimates.
 - Certain amounts reported for 1997 have been reclassified to conform with the 1998

presentation.

NOTE 3 FEDERAL EXCISE TAX:

The Internal Revenue Code imposes an excise tax on private foundations equal to 2 percent of net investment income (principally interest, dividends, and net realized capital gains, less expenses incurred in the production of investment income). This tax is reduced to 1 percent for foundations that meet certain distribution requirements. In 1998 and 1997, the Foundation satisfied these requirements and is, therefore, eligible for the reduced rate.

- The provision for federal excise tax consists of a current provision on realized net investment income and a deferred provision on unrealized appreciation of investments. The current provision for 1998 on net investment income at 1 percent was \$5,977,692. The current provision in 1997 at 1 percent was \$5,094,307. The change in unrealized appreciation reflected on the Statements of Activities includes a provision for deferred taxes based on net unrealized appreciation of investments at 2 percent. The increase in unrealized appreciation in 1998 and 1997 resulted in an increase of the deferred federal excise tax liability of \$14,625,494 and \$18,446,967, respectively.

NOTE 4 CONTRIBUTION RECEIVABLE:

The Foundation recorded as contribution receivable the present value of the estimated future benefit to be received as a remainderman in a trust and the estimated amount to be received as a beneficiary in an estate. The interest rate used to discount the trust receivable to present value ranges from 6% to 6.5%.

NOTE 5 INVESTMENTS:

At December 31, 1998 and 1997, the cost and fair values of the investments are summarized as follows (in thousands):

| | 1998 | | 1997 | |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|
| | COST | FAIR VALUE | COST | FAIR VALUE |
| Johnson & Johnson Common Stock | | | | |
| ▪ 61,420,354 and 66,845,494 shares | | | | |
| ▪ in 1998 and 1997, respectively | \$73,363 | \$5,151,632 | \$79,843 | \$4,403,447 |
| Other equity investments | 973,730 | 1,101,714 | 921,709 | 1,070,851 |
| Limited partnership interests | 388,331 | 419,483 | 152,757 | 175,206 |
| Fixed income investments | 856,003 | 854,812 | 810,452 | 826,800 |
| | <u>\$2,291,427</u> | <u>\$7,527,641</u> | <u>\$1,964,761</u> | <u>\$6,476,304</u> |

- Pursuant to its limited partnership agreements, as of December 31, 1998, the Foundation had unfunded commitments of approximately \$774 million which are expected to be funded over the next three to five years.
- The net realized gains on sales of securities for 1998 and 1997 were as follows (in thousands):

| | 1998 | 1997 |
|--------------------------------|------------------|------------------|
| Johnson & Johnson Common Stock | \$393,519 | \$294,272 |
| Other securities, net | 78,488 | 95,869 |
| ▪ Less, Federal excise tax | (4,650) | (3,839) |
| | <u>\$467,357</u> | <u>\$386,302</u> |

NOTE 6 PROPERTY AND EQUIPMENT:

At December 31, 1998 and 1997, property and equipment, a component of other assets, was comprised of (dollars in thousands):

| | 1998 | 1997 | DEPRECIABLE LIFE IN YRS. |
|----------------------------------|-----------------|-----------------|--------------------------|
| Land and land improvements | \$ 2,910 | \$ 2,776 | 15 |
| Buildings | 12,732 | 11,784 | 40 |
| Furniture and equipment | 14,667 | 11,045 | 3-15 |
| ▪ Total | <u>30,309</u> | <u>25,605</u> | |
| ▪ Less, Accumulated depreciation | <u>(14,213)</u> | <u>(12,249)</u> | |
| Property and Equipment, net | <u>\$16,096</u> | <u>\$13,356</u> | |

NOTE 7 UNPAID GRANTS:

At December 31, 1998 the unpaid grant liability is expected to be paid in future years as follows (in thousands):

| | |
|---------------------------------------|------------------|
| 1999 | \$107,719 |
| 2000 | 123,814 |
| 2001 | 72,234 |
| 2002 | 32,030 |
| 2003 and thereafter | 11,900 |
| | <u>347,697</u> |
| ▪ Less, Discounted to presented value | <u>(39,262)</u> |
| | <u>\$308,435</u> |

Generally accepted accounting principles require contributions made ("unpaid grants") to be recorded at the present value of estimated future cash flows. As of December 31, 1998, the Foundation has discounted the amount of unpaid grant liability by applying interest rate factors ranging from 6% to 6.5% and an estimated cancellation rate of 3%. At December 31, 1997, the unpaid grant liability was discounted to present value by \$34,050,456.

NOTE 8 BENEFIT PLANS:

Retirement Plan

Substantially all employees of the Foundation are covered by a retirement plan which provides for retirement benefits through a combination of the purchase of individually-owned annuities and cash payout. The Foundation's policy is to fund costs incurred. Pension expense was \$1,288,358 and \$1,117,361 in 1998 and 1997, respectively.

Postretirement Benefits Other than Pensions

The Foundation provides postretirement medical and dental benefits to all employees who meet eligibility requirements. In addition, the Foundation has adopted supplemental benefit plans to provide additional benefits for certain key employees who meet certain requirements.

| | 1998 | 1997 |
|--|------------------|------------------|
| Benefit obligation at December 31 | \$ 8,519 | \$ 6,757 |
| Fair value of plan assets at December 31 | 0 | 0 |
| ▪ Funded status | <u>\$(8,519)</u> | <u>\$(6,757)</u> |
| ▪ (Accrued) benefit cost recognized | | |
| ▪ in the statement of financial position | <u>\$(7,802)</u> | <u>\$(6,449)</u> |
| Weighted-average assumptions as of December 31 | | |
| ▪ Discount rate: | | |
| ▪ Medical and dental plans | 6.00% | 6.50% |
| ▪ Supplemental benefit plans | 5.10% | 6.00% |
| ▪ Expected return on plan assets | N/A | N/A |

For measurement purposes, a 7% annual rate of increase in per capita cost of covered health care benefits was assumed for 1999. The rate was assumed to decrease gradually to 5.5% for 2005 and remain at that level thereafter.

| | 1998 | 1997 |
|----------------------------------|---------|---------|
| Benefit cost | \$1,593 | \$1,184 |
| Employer contributions | 123 | 137 |
| Plan participants' contributions | 0 | 0 |
| Benefits paid | 123 | 137 |

Enriching Lives

"It takes a certain person to be a volunteer, and I believe that God will know I've given of myself to my community. If I can make a difference in one child's life by being a volunteer, maybe down the line that child will want to be one too. So if this helps even one person, I feel I'm making a difference."

- ANITA McCLAIN

Anita is a volunteer coordinator with the Jacksonville Jaguars Foundation's Honor Rows Program. Honor Rows awards football game tickets to area youth who have worked for at least eight weeks to achieve personally-set goals. More than 2,100 students earned tickets to Jaguars games last season.



Anita





Taking Action

VIEW PROFILE

governmental activities, such as tobacco taxation. I use tobacco here merely as a personally relevant example of the extent to which voluntary efforts influence society in the United States. Other powerful movements easily come to mind: civil rights, women's rights, environmentalism, pro-choice and pro-life, gay rights, and others.

A third factor is our nation's historical preference for a more limited role for government. That preference results in the US government playing a less important part in the financing and provision of services than do the governments of other established market economies--whether measured by taxation rates, health insurance coverage, pension plans, or allowances for maternity leave or child care. And there is now substantial sentiment to further reduce government's role in the United States, as shown by the continuing political pressures to lower federal, state, and local taxes, as well as the recent changes in welfare legislation.

Yet at the same time, there has been no decrease in the need for social services. If government's role in providing and organizing services is to be decreased, something else is going to have to increase or the quality of life in our country will suffer. One candidate often suggested to help fill the gap is volunteer services.

Looking at the role of government as a provider of social services from a different perspective, experience with former Communist nations shows the hazard of assuming that government will be the sole provider. That assumption can breed a callous indifference on the part of individuals and does not foster the kinds of community infrastructure needed to start and maintain community-based voluntary programs.

Fourth, at the same time that government's role as founder and provider of social services is being decreased, demographers project a future with millions more elderly Americans living at home with disabling conditions such as Alzheimer's Disease, arthritis, heart failure, deafness, and visual impairment.

Numbers of Americans with Chronic Conditions are Increasing... As are the Projected Costs

| |  |  |
|-------------|--|--|
| 1995 | 99 million | \$470 billion |
| 2000 | 105 million | \$503 billion |
| 2005 | 112 million | \$539 billion |
| 2010 | 120 million | \$582 billion |
| 2020 | 134 million | \$685 billion |

Source: Hoffman, Catherine, and Rice, Dorothy P. Estimates based on the 1987 National Medical Expenditure Survey. University of California, San Francisco—Institute for Health & Aging, 1995.

[continues]



American College Students Who Report Binge Drinking

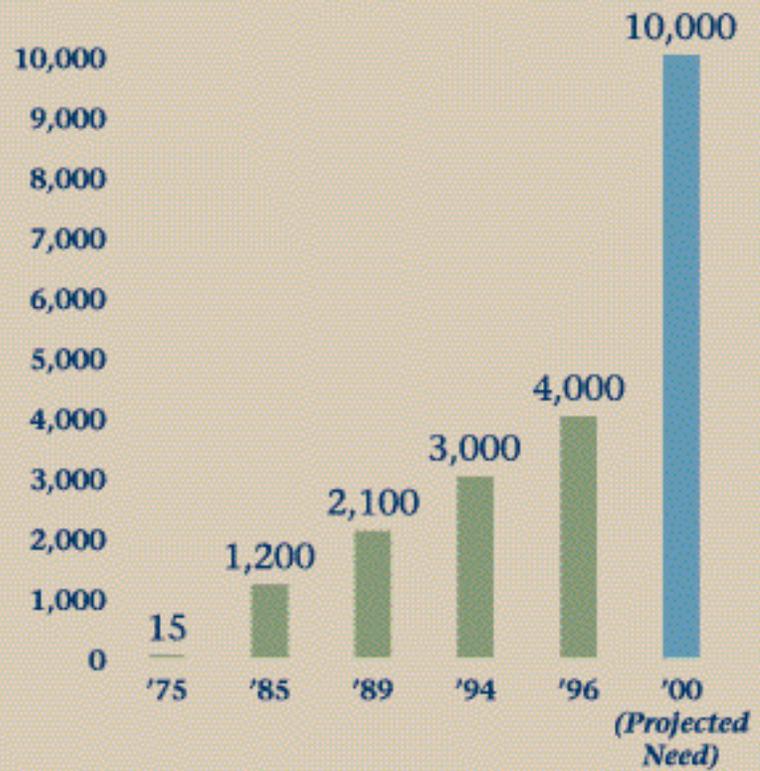
| Characteristics | 1993 (N=15,103) | 1997 (N=14,520) |
|--------------------------------|--------------------|--------------------|
| All Students | 44.1% | 42.7% |
| Male | 50.1 | 48.4 |
| Female | 39.6 | 38.9 |
| Freshman | 43.4 | 43.2 |
| Sophomore | 45.3 | 43.6 |
| Junior | 44.2 | 44.2 |
| Senior | 43.9 | 41.3 |
| Fraternity/ Sorority member | 67.0 | 65.0 |
| Residence | | |
| Dormitory | 46.6 | 45.1 |
| Fraternity/Sorority | 83.5 | 81.1 |
| Off Campus | 40.6 | 40.1 |

Note: Not all percent changes are statistically significant.

Source: Wechsler, H. et al., "Changes in Binge Drinking and Related Problems Among American College Students Between 1993 and 1997: Results of the Harvard School of Public Health College Alcohol Study," *Journal of American College Health* 47 (2): 57-68, 1998.



Increase in Number of Adult Day Centers (1975-1996)



Sources: Partners in Caregiving: the Dementia Services Program. *Life After Diagnosis*. Winston-Salem, NC: Wake Forest University School of Medicine, 1995. 1996: Miles EH, ed. "Adult Day Care Experienced Tremendous Growth in 17 Years." *Adult Day Care Letter*, XII(6), December 1996.

Access

CONTRACTS

Ellen Brzytwa, RN, MSN, MPH

Lakewood, OH

\$35,818 -- *Review of the current status of managed care education for nurses (for 3 months).* ID#35767

Susan Jo Bumagin

Concord, MA

\$20,747 -- *Review and assessment of a genetics education and demonstration project (for 7 months).* ID#33808

Communications Project

Multiple Contractors

\$75,008 -- *Project to promote the public health system with the media (for 2 months).* ID#36240

Communities in Charge: Financing and Delivering Healthcare to the Uninsured

Program to replicate a nationally recognized managed care program for low-income, uninsured, and underinsured persons in Hillsborough County, Florida, which operates as a community-wide safety net for a range of health and human services (for the period indicated).

- **Medimetrix Group, Inc.**

Cleveland, OH \$664,493 -- *Technical assistance and direction and a national conference for Communities in Charge (1 year).* ID#34738

Generalist Physician Faculty Scholars Program

Program to support the career development of outstanding young faculty in academic departments/divisions of family practice, general internal medicine, and general pediatrics (for the period indicated).

- **Joanne Delaney**

Shrewsbury, MA

\$35,250 -- *Administrative coordination of the Generalist Physician Faculty Scholars Program (1 year).* ID#35801

Ketchum Public Relations Worldwide

New York, NY

\$17,500 -- *Pilot analysis of media coverage of public health issues (for 7 months).* ID#34427

Making the Grade:

State and Local Partnerships to Establish School-Based Health Centers Program to expand comprehensive health services for school-age children by funding school-based health centers that would be eligible for long-term support through state and local funding policies (for the period indicated).

- **Rosenberg & Associates**

Oakland, CA

\$158,810 -- *Feasibility study on options for coordinating school and community health services (8 months).* ID#35008

Minority Medical Faculty Development Program

A fellowship program for minority physicians interested in academic careers in

biomedical research, clinical investigation, and health services research and who will encourage and foster the development of succeeding classes of minority physicians (for the period indicated).

- **Communications Project**

Multiple Contractors

\$24,985 -- *Support for anniversary activities for the Minority Medical Faculty Development Program (4 months).* ID#35097

Turning Point: Collaborating for a New Century in Public Health

Program, in collaboration with the Kellogg Foundation, to help states improve the performance of their public health functions through a state level strategic assessment of public health's mission, its relationship to the private sector, organizational structure and governance, work force capacity, accountability, and sources of revenue (for the period indicated).

- **The Lewin Group, Inc.**

Fairfax, VA

\$602,609 -- *Evaluation of Turning Point (2 years).* ID#33272



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#) [Cross-Cutting Programs](#)

Chronic Health Conditions

CONTRACTS

Faith in Action: Replication of The Interfaith Volunteer Caregivers Program

Program to help support the establishment of approximately 1100 interfaith volunteer caregiver projects for all ages with chronic health conditions (for the periods indicated).

- **Communications Projects**

Multiple Contractors

\$293,650 -- *Bridge communications support for Faith in Action (1 year)*. ID#34297

\$15,000 -- *Dissemination of Faith in Action assessment summary (3 months)*.

ID#35612

The Lewin Group, Inc.

San Francisco, CA

\$1,185,071 -- *Strategies to improve clinical care management for chronic illnesses: a critical assessment project (for 18 months)*. ID#33342

Program to Promote Long-Term Care Insurance for the Elderly

Program to stimulate private/public partnerships at the state level for the development of long-term care insurance for the elderly (for the period indicated).

Laguna Research Associates, Inc.

San Francisco, CA

\$149,912 -- *Report on the RWJF program*

to promote long-term care insurance for the elderly and the financing of long-term care in the 21st century (15 months). ID#31572

Self-Determination for Persons with Developmental Disabilities

Program to help states implement a more cost effective system while simultaneously allowing families and persons with disabilities more choice in determining the services they receive (for the period indicated).

- **The Center for Outcome Analysis**

Ardmore, PA

\$737,175 -- *Evaluation of Self-Determination for Persons with Developmental Disabilities (30 months)*. ID#31891

Targeted End-of-Life Projects Initiative

Program to support solicited and unsolicited projects under \$1 million consistent with the Foundation's end-of-life strategic objectives (for the periods indicated).

- **Burness Communications**

Bethesda, MD

\$203,352 -- (1 year). ID#34112

- **Gordon S. Black Corporation**

Rochester, NY

\$21,050 -- (1 year). ID#34219

\$64,674 -- (6 months). ID#34835

- **Ketchum Public Relations Worldwide**

New York, NY

\$31,900 -- (1 year). ID#34234

- **Shugoll Research**

Bethesda, MD

\$66,700 -- (8 months). ID#34206

- **Spann Publications Consulting**

Pittsburgh, PA

\$83,320 -- (6 months). ID#35050

\$65,960 -- (6 months). ID#34113

- **John M. Stanley, PhD**

Appleton, WI

\$27,965 -- (6 months). ID#34007

- **Stewart Communications**

Chicago, IL

\$904,957 -- (1 year). ID#30973



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#)
[Cross-Cutting Programs](#)

Substance Abuse

CONTRACTS

Bridging the Gap: Research Informing Practice for Healthy Youth Behavior

Program to improve the understanding of the role of policy and environmental factors in youth substance abuse (for the periods indicated).

- **David Levy, PhD**

North Potomac, MD

\$45,740 -- *Conference on youth access to tobacco (3 months)*. ID#35987

- **Strategic Consulting Services**

Portage, WI

\$58,364 -- *Consulting for Bridging the Gap (1 year)*. ID#32772

Centre for Addiction and Mental Health, Addiction Research Foundation Division

Toronto, Ontario, Canada

\$50,000 -- *Research on nicotine exposure and dependence associated with different levels of adolescent smoking (for 1 year)*. ID#35116

Communications Projects

Multiple Contractors

\$476,600 -- *Substance Abuse Chartbook II (for 1 year)*. ID#35040

\$15,000 -- *Placement of substance abuse broadcast spots during the 1998 New York City Marathon (for 1 month)*. ID#35900

William DeJong, PhD

Wayland, MA

\$57,600 -- *Consultant on alcohol issues and programming (for 1 year)*. ID#33947

Educational Broadcasting Corporation

New York, NY

\$94,824 -- *Teen Leadership Institute on drug issues (for 6 months)*. ID#33995

Free To Grow: Head Start Partnerships to Promote Substance-Free Communities

Program to develop and implement models for the Head Start Program to increase its capacity to strengthen the family and neighborhood environment for high-risk preschool children to reduce the children's vulnerability to substance abuse and related problems (for the period indicated).

- **Iris Lopez Rodgers**

Clifton, NJ

\$40,450 -- *Preparation of manuals on how to develop and implement the Free to Grow Program model (3 months)*. ID#34505

Johnson, Bassin & Shaw, Inc.

Silver Spring, MD

\$153,382 -- *Meeting on youth substance abuse and the juvenile justice system (for 10 months)*. ID#33627

National Center for Tobacco-Free Kids

Program to support a national campaign to reduce youth tobacco use through the establishment of a center that develops a national strategy, serves as a media center, provides technical assistance, and broadens organizational support to reduce youth

tobacco use (for the period indicated).

- **Rocky Run Publishing, Inc.**

McLean, VA

\$22,391 -- *Assessment of the impact of the National Center for Tobacco-Free Kids (6 months).* ID#35251

Patricia Patrizi

Wyncote, PA

\$279,970 -- *Assessment of Join Together (for 1 year).* ID#35347

Pyramid Communications

Seattle, WA

\$229,288 -- *Addicted to nicotine: a national research forum (for 6 months).* ID#34568

Reducing Underage Drinking Through Coalitions

Program to reduce underage drinking problems using strategies that include youth leadership development, coalition enhancement, alcohol policy development, and public awareness campaigns (for the period indicated).

- **Communications Project**

Multiple Contractors

\$195,497 -- *Release of findings from the Youth Access to Alcohol Survey (5 months).* ID#35442

Research Network on the Etiology of Tobacco Dependence

Program to bring together leading researchers from a variety of perspectives and disciplines to work collaboratively in the study of the etiology of tobacco dependence in an effort to increase understanding of the development of tobacco dependence (for the periods indicated).

Strategic Consulting Services

Portage, WI

\$79,500 -- *Assistance in developing a research network on the etiology of tobacco dependence (2 years).* ID#34593

- **Treatment Research Institute, Inc.**

Philadelphia, PA

\$120,107 -- *Technical assistance and monitoring for the Research Network on the Etiology of Tobacco Dependence and the Free to Grow program (18 months).* ID#33333

- **SRI International**

Menlo Park, CA

\$179,563 -- *Publication of papers from the Sundance conference on the Science Base for Preventing Tobacco Use (for 10 months).* ID#33096

Seminars, Inc.

New York, NY

\$24,960 -- *Assessment and preliminary development of televised seminar on youth-focused issues (for 1 month).* ID#33545

SmokeLess States: Statewide Tobacco Prevention and Control Initiatives

Program that supports development and implementation of comprehensive statewide strategies to reduce tobacco use through education, treatment, and policy initiatives (for the period indicated).

- **Prospect Associates**

Rockville, MD

\$78,000 -- *1998 national conference of state-level tobacco prevention professionals (4 months).* ID#35598

Sutton Social Marketing

Washington, DC

\$65,850 -- *Strategic communications for the Substance Abuse Goal Development Work Group (for 1 year).* ID#34416

Tobler Research Associates, LLC

Averill Park, NY

\$499,986 -- *Defining effective drug prevention programs: what works? (for 2 years).*
ID#34433



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#) [Cross-Cutting Programs](#)

Other Programs

CONTRACTS

Communications Projects

Multiple Contractors \$243,500 -- Connecting Grantees to Policymakers Project (for 1 year). ID#35089

\$3,450,963 -- Regional presentations of a ten-year health care forecast for health and health care (for 9 months). ID#35536

Mediascope

Studio City, CA \$73,908 -- *Promotion of quality educational children's television programming (for 7 months)*. ID#34428

National Journal Group Inc.

Alexandria, VA \$38,960 -- *Subscriptions to American HealthLine for RWJF program offices (for 1 year)*. ID#33722



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#) [Cross-Cutting Programs](#)

Cross-Cutting Programs

CONTRACTS

Barker Bi-Coastal Health Consultants

Topanga, CA \$49,898 -- *Technical assistance to the Foundation on public health-related initiatives and evaluations (for 9 months). ID#34436 Access, Chronic Conditions, Substance Abuse*

Children's Futures

Program to employ a comprehensive set of interventions designed to improve the health of children in a select New Jersey community (for the period indicated).

- **Velvet Miller, PhD**

Trenton, NJ

\$22,838 -- (6 months). ID#34834 *Access, Chronic Conditions, Substance Abuse*

Communications Projects

Multiple Contractors \$100,000 -- *Publication of the RWJF anthology, 1998 (for 6 months). ID#35375 Access, Chronic Conditions, Substance Abuse*

\$176,235 -- *Study of grantee communications and the Foundation's role in advancing this work (for 1 year). ID#35605 Access, Chronic Conditions, Substance Abuse*

Health Systems Research, Inc.

Washington, DC \$38,500 -- *Conference on qualitative methods in health services research (for 6 months). ID#35749 Access, Chronic Conditions, Substance Abuse*

Health Tracking

Program to monitor over the next five years the changes within the health care system and how these changes affect people (for the period indicated).

- **Center for Studying Health System Change**

Washington, DC

\$22,500,056 -- (2 years). ID#29275 *Access, Chronic Conditions*

Information for State Health Policy

Program to improve the capacity of state health statistics systems to support health policymaking and program management (for the period indicated).

- **Mathematica Policy Research, Inc.**

Washington, DC

\$183,597 -- *Evaluation of Information for State Health Policy -- Phase III (13 months). ID#32571 Access, Chronic Conditions, Substance Abuse*

Medicare/Medicaid Integration Program

A ten-state demonstration to test the operation and design of delivery systems that integrate long-term and acute care services under combined Medicare and Medicaid capitation payments for elderly patients (for the period indicated).

- **Mark R. Meiners, PhD**

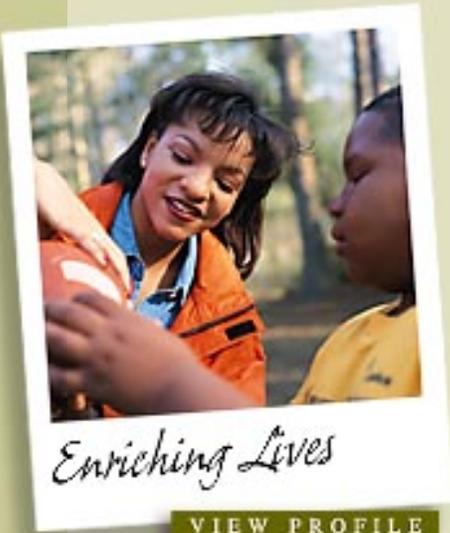
North Potomac, MD

\$43,494 -- *Medicare/Medicaid Integration Program (8 months). ID#32778 Access, Chronic Conditions*



[Access](#) [Chronic Health Conditions](#) [Substance Abuse](#) [Other Programs](#) [Cross-Cutting Programs](#)

Volunteerism in America (cont'd)



A number of the staff at the Foundation also give generously of themselves, especially to local families who are temporarily homeless. These acts of generosity are done quietly and joyfully, and it has been impressive to note this extra dimension among my colleagues.

Second, I have been learning how influential voluntary efforts are in America. According to a national survey conducted by Independent Sector, approximately half of all American adults volunteered in 1995. These volunteers were estimated to have provided a total of 15.7 billion hours of labor, equivalent to the work performed by 9.2 million full-time employees and representing more than \$200 billion in donated labor costs. While this sum is only a small percentage of the more than \$8 trillion national economy, it is still remarkable.

| Volunteers in America (1995) | |
|---|-------------------|
| Number of volunteers | 93,000,000 |
| Average weekly hours per volunteer | 4.2 |
| Equivalent full-time employment at 1,700 hours per year, per employee (excluding informal volunteering) | 9,233,100 |
| Total assigned dollar value of volunteer time, (excluding informal volunteering) | \$201,500,000,000 |
| Source: Hodgkinson, V. et al. <i>Giving and Volunteering in the United States, 1996</i> . Washington, DC: Independent Sector, 1996. | |

The influence of voluntary efforts in America was brought home to me at the World Conference on Tobacco or Health in Beijing in 1997. At that conference, many delegates from other countries were critical of the United States, citing our government's relative lack of involvement. They were equating national anti-smoking efforts with government action. While they had a point about the relative inaction of our government, they did not seem to understand that important social changes, such as smoke-free airplanes, trains, restaurants, and other public places, have been created here by citizen groups. The totality of American anti-smoking efforts generally outstrips those of countries that have more impressive

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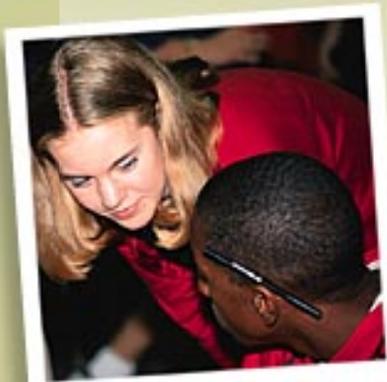


Taking Action

"Over the past three or four years, I've been able to see the role that teens can play in their own communities by speaking out, and it really makes a difference. You can have 100 adults say something, but when a kid speaks out, it seems to have a lot more impact. We just got back from the STAR (Smoke-free Teens Are Rising) rally in Topeka, and it was awesome. You share your opinions with other kids, and you can see how they get motivated and go back and start groups in their own communities. I'd like to think that what I'm doing is really helping others."

- EMILY BROXTERMAN

Emily, age 16, of Overland Park, Kan., was the National Winner of the 1998 Youth Advocates of the Year Awards from the Campaign for Tobacco-Free Kids. Her volunteer efforts included working to pass statewide legislation to restrict youth access to tobacco and organizing the STAR rally.



Emily

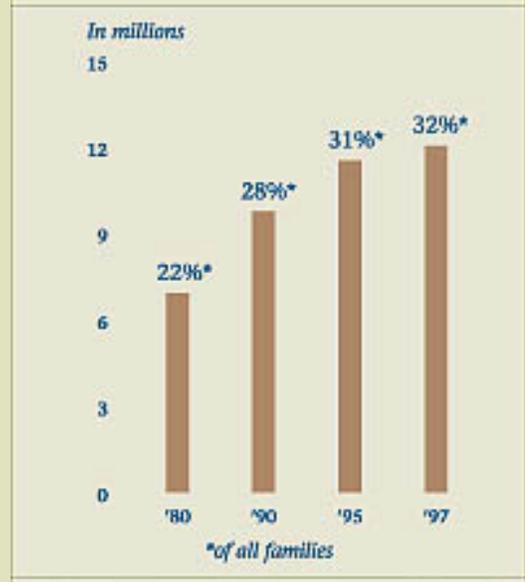




Today, almost one hundred million Americans have at least one chronic health condition. More than 40 million have a chronic condition that inhibits their lives to some degree, and about 28 million people experience a limitation with a major activity, such as working or keeping house. Though most of these are elderly, a surprisingly large number are children. By the year 2020, it is projected that 134 million people will have chronic health conditions, of whom nearly 40 million will be severely disabled.

Family members are far and away the largest source of caregiving for disabled persons. But not every person in need has access to family, and even for those who do, further services are often required. It is also likely that the future will see fewer family members able to provide care. This is because of the rise in single-parent families (no spouse to rely on); an increase in the number of small families (fewer children to rely on); and the reality that the children of very elderly parents may themselves already be suffering from chronic illness. Another limiting factor may be the influx of women—the traditional caregivers in families—into the work force (less time to help out). Additionally, many parents are geographically separated from their adult children. Thus, volunteer services will be essential for the well-being of an increasing number of disabled people living within our own communities.

Increase in Single-Parent Families with Children Under 18 Years Old (1980-1997)



Source: US Bureau of the Census. *Statistical Abstract of the United States: 1998 (118th edition)*, Washington, DC, 1998. Tables 78 and 646, respectively.

Finally, in my exposure to Robert Wood Johnson Foundation programs that support volunteering, I have been impressed with the enthusiasm of the volunteers and the size of the potential volunteer pool. Two Foundation programs—Faith in Action and Reach Out—illustrate this.

Faith in Action and its smaller-scale predecessor, the Interfaith Volunteer Caregivers Program, have stimulated the formation of interfaith caregiving coalitions for the past decade. Such coalitions now exist in almost 1,100 communities scattered throughout the 50 states, the District of Columbia, Puerto Rico and the US Virgin Islands. Most are sponsored by faith-based institutions, but volunteer service agencies or civic

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Promoting Self-Reliance

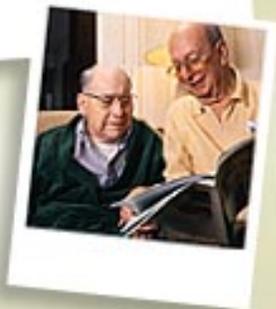
"The changes in (Medicare funding for) home care over the past year have been tremendous and have had an impact on our community in a devastating way. But it's also made us, as caregivers, step back and ask ourselves, "OK, how can we take care of these people?" It's one thing to have a paid caregiver come in, and it's quite another to empower a neighbor or a family member to provide that care. It's our responsibility as citizens and human beings to care for each other-that's the essence of who we are-and I see volunteers as the key."

- KAREN JARRETT

Karen directs the Neighbor Caring for Neighbor Program of the Community Visiting Nurse Association Hospice in Elwood, Ind. The program, a Faith in Action grantee, has trained more than 60 community and hospice volunteers.



Karen



Volunteerism in America (cont'd)



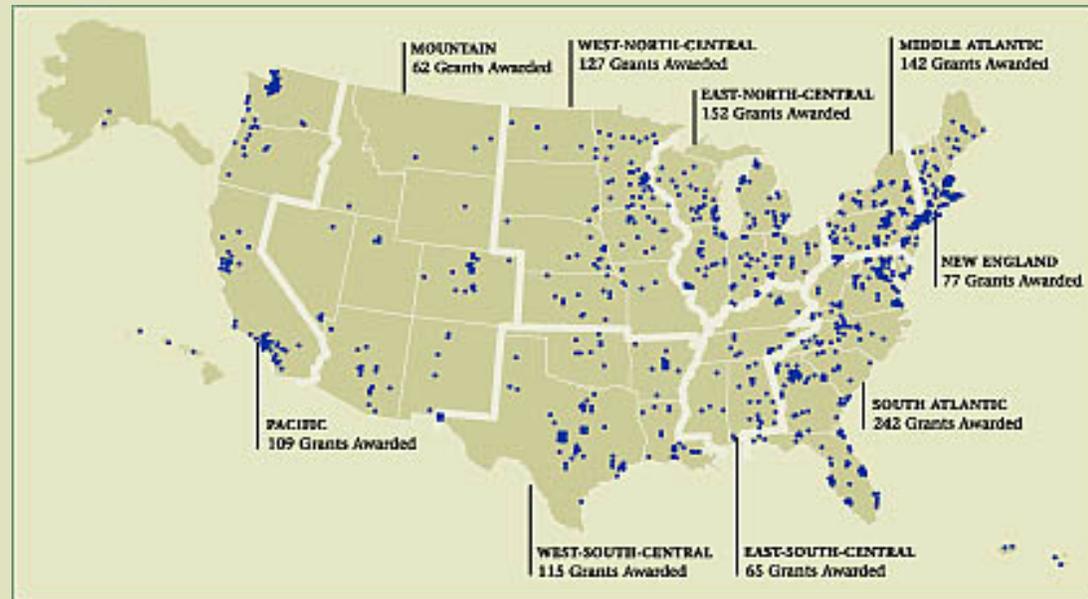
Filling Gaps

[VIEW PROFILE](#)

groups serve as the organizational home for some. The premise is simple: Volunteers in a community provide services to homebound people to enhance the quality of their lives and help them remain at home, thus avoiding institutionalization. The services might be as basic as a ride to a doctor's appointment, preparing meals, or helping with household chores. No religious proselytizing occurs. The Foundation provides a small start-up grant to help coordinate the services, with the understanding that the cooperating congregations and other local organizations will then assume the costs.

So far, the record of sustainability among the projects is encouraging, but the bulk of the coalitions are still relatively new. Most impressive have been the personal stories of what this experience has meant to the volunteers and the people they serve.

In 1999, we will expand Faith in Action by more than \$100 million to establish an additional 2,000 coalitions around the country. This project will be the largest single such undertaking in the Foundation's history, and will bring the total number of Faith in Action sites to about 3,000. Why are we expanding? First, based upon what religious leaders of all faiths tell us, the timing could not be better. They tell us that their congregations are eager to undertake such projects and to work with other congregations to organize them. Second, we believe that many potential sites are ready to proceed. Finally, as mentioned earlier, the demographic need for these services will continue to grow.



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COVER QUOTE AND EPIGRAPH TO PRESIDENT'S MESSAGE

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Filling Gaps

"Forty years ago, older people would live with their daughters or sons and were taken care of in that way. Children tended to live in the same community they were raised in. But today, that's all different. The children and grandchildren move away-my own grandchildren don't live around Sioux Falls-or the husband and wife both work and don't have the time to care for the older people. The people who get these meals-you can't imagine how happy they are when I walk up to the door. I feel it's a necessity and I enjoy doing it."

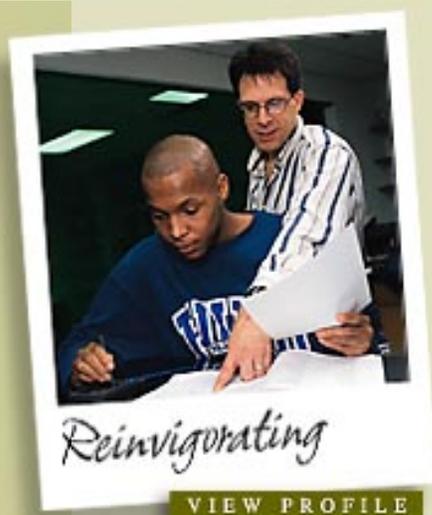
- LEROY GRUBBE

LeRoy, age 82, volunteers at least twice a week as a driver for the meals-on-wheels program of the Center for Active Generations in Sioux Falls, S.D. The Center partners with McKennan Hospital on a Faith in Action grant.



LeRoy





Another program supported by the Foundation is Reach Out: Physicians' Initiative to Expand Care to Underserved Americans, which helps local volunteer physician projects provide free medical care for uninsured and underserved persons. Begun in 1992, the \$12 million program has funded 39 separate sites. The funds are used only for coordination activities, not to reimburse health professionals. More than 7,500 physicians, as well as many other health professionals, are participating as volunteers in Reach Out. To date, more than 120,000 patients have been served. Most of the sites have already identified alternative sources of funding support to sustain needed coordination efforts after their Foundation grants have expired.

As word of Reach Out traveled, we heard from many other physicians in communities all around the country interested in establishing similar projects. We are now supporting a national technical assistance center to assist in such efforts. Located at Brown University School of Medicine and The Memorial Hospital of Rhode Island, and directed by H. Denman Scott, MD, Volunteers in Health Care will assist in the expansion and dissemination of the Reach Out concept. Dr. Scott and his colleagues envision the eventual establishment of 1,000 volunteer efforts involving 50,000 physicians and caring for 1,750,000 people.

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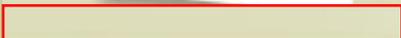
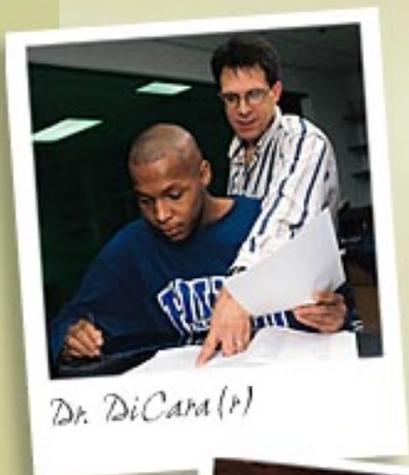


Reinvigorating

"Our typical volunteer is someone who sits in a graduate school classroom or a corporate office all week long. So when they come to the program on the weekend, they can really change gears and have fun working with the children, and that makes them very eager and enthusiastic. Then I think there's a second stage of enthusiasm for long-time volunteers, and our enthusiasm feeds off the fact we keep track of how our children do long term. We all know children who have succeeded based on our efforts, and that's positive reinforcement that sustains us as we show up week after week, year after year."

- JOE DICARA, MD

Dr. DiCara began volunteering in medical school. He currently works nights as a physician so he can devote more time to Chicago Youth Programs, Inc., where he is full-time volunteer executive director. He received an RWJF Community Health Leadership Award in 1998.





Reach Out and Faith in Action both depend on the good will of people to donate their services for the benefit of their neighbors. And both provide those services at a time when demand far exceeds our nation's willingness to pay for them. In the case of Reach Out, the nation is still unable even to grapple with the issue of how to provide care for the more than 43 million who currently lack health insurance. Although the additional costs for doing so (estimated to be about \$20 billion per year) are small compared to the more than one trillion dollars spent annually for medical care, the implementation details are controversial, and there is no agreement on the source of the new revenue. In the case of Faith in Action, many services needed by the homebound such as grocery shopping, financial management, and home repair are not covered by Medicare or Medicaid. The full costs of providing such services would require either major tax increases or cuts in other programs.

Given that demographic changes will continue to expand the population who will need support, that new technologies will continue to create new opportunities for spending medical resources, and that our nation thus far is limited in its willingness to pay for certain services, it seems likely that the supply of voluntary caring or medical services will never keep up with demand. If it is true that volunteer programs can never catch up to demand, then why support them? The answer is easy. They provide needed services to people who can benefit from them, and that is a good thing to do. Additionally, volunteers can become advocates for the clients they are serving and express their advocacy locally and through their own professional organizations.

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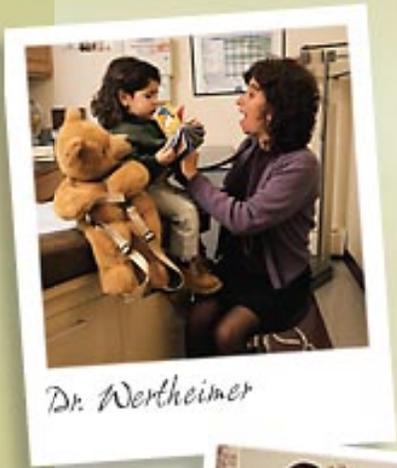


Recognizing Limits

"We have several hundred volunteer physicians who provide medical care free of charge to patients who have difficulty accessing the system. It really builds a wonderful community spirit for the caregivers. On the other hand, we cannot count on volunteers to provide services to our uninsured in a coordinated, ongoing way. Even if physicians are willing to volunteer, other issues are still problematic. So as public policy it would never work for this to be a national model to take care of the growing problem of the uninsured. Thank God we have it, because it makes a difference in people's lives. But volunteerism will never be the answer."

- RANDY WERTHEIMER, MD

Dr. Wertheimer directs Worcester Health Care Outreach (WHO), a project of the Worcester (Mass.) District Medical Society and a Reach Out grantee. The 300 volunteer physicians participating in WHO have provided care to more than 7,000 patients.



Dr. Wertheimer





Building Community

VIEW PROFILE

And our history suggests that volunteers-turned-advocates can spark massive change. Finally, and perhaps most importantly, volunteering can serve to enrich the lives of the volunteers, and to connect us better with each other. At a time when many question the moral fabric of our times, and when television and the Internet threaten to cut us off physically from each other, the act of giving of oneself is both affirming and enriching, as stated so vividly by Thomas Moore.

Even as one supports volunteerism, it is important to clarify that it has limits. For one thing, it is an unacceptably clumsy way to conduct complicated activities—such as putting a man on the moon, finding a cure for AIDS, or conducting a census. Second, it is rare to find that the supply and distribution of volunteer services coincides with the need for those services. In fact, the opposite is often true—that the places with great need generally lack all sorts of resources, including volunteers. Thus, to rely exclusively on volunteerism means accepting that many areas of the country will be underserved. Third, there are some needs—medical care being one—where there are clear limits to what volunteering can do. For instance, the 120,000 people served by the 39 Reach Out sites are a very small fraction of the 43 million Americans who do not have health coverage. In such cases, people in need must be served either by market mechanisms, the government, or some combination of the two.

Is volunteering the only solution to social problems, to the exclusion of governmental and corporate programs? Of course not! But ask yourself whether you would rather live in a community with or without a rich tradition of volunteering. The answer to that question is the reason the Robert Wood Johnson Foundation is so proud of the volunteers who work in our programs and in others, and why we intend to keep supporting them.

Steven A Schroeder

Steven A. Schroeder, MD
President

FROM THE PRESIDENT

After our Board of Trustees meeting in October 1998, Sid Wentz announced to the staff his intention to resign as chairman of the Board at the end of June 1999. He did so with his usual understated directness, which staff here have come to appreciate and value.

During his decade-long tenure, Sid reinforced our organizational unity, pushing us to greater focus while also facilitating creativity. The results of his efforts are manifest in our administrative structure, the robustness of our endowment, the quality of our staff, and the content of our programs.

Sid has also become a valued friend; working with him has been a professional and personal pleasure. I have admired and benefited from his intelligence, judgment, and loyalty. On behalf of the Board, the staff, and the grantees, thank you, sir, for the work you have done here.



Building Community

"I would definitely rather live in a community where we volunteer. It's a community that's together, that's looking to grow together. It helps instill values. If a community doesn't have values, you start to see the decay of the community. It's not one person's doing. It's everyone not doing, and it takes your heart away. We all have to do what we can for each other in order to ensure that we all make it through this life. Nobody lives in this world alone."

- CLARENCE MORTONI

Clarence is a volunteer peer educator with Project POW (Prevention Outreach Works), part of the Hyacinth Foundation's efforts to increase the effectiveness and participation of HIV/AIDS services volunteers. A grantee under RWJF's New Jersey Health Initiatives Program, Hyacinth also coordinates an AIDS hot line and buddy program.



Clarence

